



23 April 2026

Dear Councillor,

Your attendance is requested at an Ordinary Council Meeting of the Blayney Shire Council to be held in the Chambers, Blayney Shire Community Centre on Tuesday, 28 April 2026 at 6.00pm for consideration of the following business -

- (1) Livestreaming Video and Audio Check
- (2) Acknowledgement of Country
- (3) Recording of Meeting Statement
- (4) Statement of Ethical Obligations
- (5) Apologies for non-attendance
- (6) Disclosures of Interest
- (7) Mayoral Minute
- (8) Confirmation of Minutes - Ordinary Council Meeting held on 24.03.26
- (9) Matters arising from Minutes
- (10) Reports of Staff
 - (a) Executive Services
 - (b) Corporate Services
 - (c) Infrastructure Services
 - (d) Planning and Environmental Services
- (11) Delegates Reports
- (12) Closed Meeting

Mark Dicker
General Manager

Meeting Calendar 2026

April

6.00pm	28 April 2026	Council Meeting	Community Centre
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May

9.00am	6 May 2026	Audit, Risk and Improvement Committee Meeting	Community Centre
8.30am	8 May 2026	Country Mayors	Sydney
2.30pm	13 May 2026	Bush Fire Management Committee Meeting	Orange
10.00am	20 May 2026	Central Tablelands Water Meeting	Blayney
6.00pm	25 May 2026	McPhillamy's CCC Meeting	Community Centre
6.00pm	26 May 2026	Council Meeting	Community Centre
10.00am	27 May 2026	Central NSW JO Board Meeting	Sydney

June

10.00am	5 June 2026	Local Transport Forum	Community Centre
6.00pm	16 June 2026	Council Meeting	Community Centre
10.00am	17 June 2026	Central Tablelands Water Meeting	Grenfell
2.00pm	19 June 2026	Central Tablelands Weeds Authority Meeting	Kelso
8.30am	24 June 2026	Orange 360 Board Meeting	Orange

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HELD ON TUESDAY 28 APRIL 2026

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LIVE STREAMING OF COUNCIL MEETINGS

In accordance with the Blayney Shire Council Code of Meeting Practice, this meeting will be recorded for the purpose of the live streaming function via our YouTube channel. The audio and visual live stream and recording, will allow members of the public to view proceedings via the Internet without the need to attend Council meetings. The objective of this service is to eliminate geographic and other access barriers for the community wishing to learn more about Council's decision making processes.

By speaking at the Council Meeting you agree to be livestreamed and recorded. Please ensure that if and when you speak at this Council Meeting that you ensure you are respectful to others and use appropriate language at all times.

Whilst Council will make every effort to ensure that live streaming is available, it takes no responsibility for, and cannot be held liable for technical issues beyond its control. Technical issues may include, but are not limited to the availability or quality of the internet connection, device failure or malfunction, unavailability of YouTube or power outages.

Live streams and archived recordings are a free public service and are not an official record of Council meetings. Recordings will be made of all Council meetings (excluding confidential items) and published to YouTube the day after the meeting. For a copy of the official public record, please refer to Council's Business Papers and Minutes page on Council's website.

Council does not accept any responsibility for any verbal comments made during Council meetings which may be inaccurate, incorrect, defamatory, or contrary to law and does not warrant nor represent that the material or statements made during the streamed meetings are complete, reliable, accurate or free from error.

Live streaming is primarily set up to capture the proceedings of the Council meeting and members of the public attending a Council meeting need to be aware they may be recorded as part of the proceedings.

STATEMENT OF ETHICAL OBLIGATIONS

Councillors are reminded of their oath or affirmation of office made under section 233A of the Local Government Act and their obligations under the Council's Code of Conduct to disclose and appropriately manage conflicts of interest.

**01) MAYORAL MINUTE - SUPPORT FOR CAMPAIGN TO INCREASE
FEDERAL ASSISTANCE GRANTS TO LOCAL GOVERNMENT**

Author: Councillor Bruce Reynolds

File No: GR.LR.2

Recommendation:

That Council:

1. Note the Country Mayors Association of NSW “Invest in Us” campaign advocating for increased Commonwealth Financial Assistance Grants to local governments. The campaign seeks to restore at least 1% of total Commonwealth taxation revenue for local councils across Australia.
2. Highlights the critical role local government plays in delivering essential services and infrastructure that underpin community wellbeing, economic vitality, and national resilience.
3. Supports the campaign's core message: 'Invest in us so we can invest in them.'
4. Commit to participating in the campaign by:
 - a. Sharing campaign materials through Council communication channels
 - b. Engaging with local media and community stakeholders to raise awareness.
5. Write to the Prime Minister, Treasurer, Federal Minister for Local Government and the Shadow Minister for Local Government, through the local Member of Parliament, Andrew Gee MP expressing Council's support for the campaign and urging a commitment to the proposed funding increase.

Item:

The Country Mayors Association of NSW (CMA) has invited all member Councils to participate in a campaign advocating for the restoration of the Commonwealth Financial Assistance Grants to local governments.

The campaign seeks to restore at least 1% of total Commonwealth taxation revenue for local councils under the rallying call: 'Invest in us so we can invest in them.' Currently the contribution to Councils from the Commonwealth government is about half of this, at about 0.54% of Commonwealth Taxation revenue.

Over recent years Councils have seen unprecedented operational cost increases, combined with and compounded by successive Australian Governments rolling back Financial Assistance Grants to close to half of the one-percent they originally began at.

There are other federal funding programs accessed by rural, remote and regional Councils in NSW but they are project-based and do not help to keep the lights on and doors open.

Local government is the backbone of our community, delivering essential services and infrastructure that shape the daily lives of Australians. Despite this, funding constraints continue to limit our ability to meet growing demands. This strategy outlines a comprehensive communications approach to raise public awareness, build coalitions, and influence Federal policymakers.

Lobbying has been undertaken by the CMA, Local Government NSW (LGNSW), Australian Local Government Association (ALGA) and more. This is a different, positive approach and strong backing is encouraged at local levels.

The campaign has been developed to highlight the ongoing struggles of Councils, including Blayney to stay financially viable. The campaign is focused on providing greater grant funding by the Commonwealth Government to improve financial sustainability moving forward. If it was provided it would greatly reduce the need for any future Special Rate Variations.

Enclosures (following report)

Nil

Attachments (separate document)

Nil

02) MAYORAL MINUTE - MILLTHORPE RAILWAY STATION PLATFORM UPGRADE

Author: Councillor Bruce Reynolds

File No: TT.LI.1

Recommendation:

That Council note the verbal update from the Mayor on the impending platform upgrade at the Millthorpe Railway Station.

Item:

The Mayor will provide a verbal update on the platform upgrade at the Millthorpe Railway Station.

Enclosures (following report)

Nil

Attachments (separate document)

Nil

03) MAYORAL MINUTE - BLAYNEY WIND FARM FUTURE OPERATIONS UPDATE

Author: Councillor Bruce Reynolds

File No: ET.LI.3

Recommendation:

That Council note the correspondence on the future operations of the Blayney Wind Farm.

Item:

The owners of the Blayney Wind Farm at Carcoar Dam have provided an update on the continuing operations of the wind farm.

Background Information:

Blayney Wind Farm consists of 15 Vestas V47-660kW wind turbines. Each turbine is 45 metres high with a rotor diameter of 47 metres. It was commissioned in 2000 and has a maximum capacity of 10 Megawatts.

Correspondence from Tilt Energy:

We have completed an engineering review of the wind farm. This showed the assets can continue operating safely for around 30 years from full commissioning in 2000, taking them to at least 2030. As there are no safety or performance issues, the current plan is to operate the wind farm, as long as it remains safe to do so. The site team carries out regular maintenance and servicing to make sure the assets are running safely and performing well.

If anything changes, we will let Council know, including what this means for decommissioning and rehabilitation. We understand the requirements in the development consent to rehabilitate the site back to its original character. We have decommissioning plans in place for the wind farm and regularly update them - this is something we are actively thinking about and planning for as an organisation.

Further to this, we often offer and provide update briefings to local councils where we operate and develop. The purpose of the briefing would be to discuss and provide an update on:

- Blayney Wind Farm operations*
- Tilt Renewables – who we are*

Please let me know if you'd be interested in a briefing. We can provide one over Teams and we can also provide one in person aligning with planned travel to the area.

Regards

Federica Frew

Community and Stakeholder Engagement Advisor

Enclosures (following report)

Nil

Attachments (separate document)

Nil

04) MINUTES OF THE PREVIOUS COUNCIL MEETING HELD 24 MARCH 2026**Department:** Executive Services**Author:** General Manager**CSP Link:** 1. Prioritise transparency, financial sustainability and strong partnerships with and for our community**File No:** GO.ME.3**Recommendation:**

That the Minutes of the Ordinary Council Meeting held on 24 March 2026, being minute numbers 2603/001 to 2603/017 be confirmed.

**MINUTES OF THE BLAYNEY SHIRE COUNCIL ORDINARY MEETING
HELD IN THE CHAMBERS, BLAYNEY SHIRE COUNCIL COMMUNITY
CENTRE, ON 24 MARCH 2026, COMMENCING AT 6.00PM**

Present: Crs B Reynolds (Mayor), R Scott (Deputy Mayor), I Dorsett, C Gosewisch, K Hutchings and J Newstead

General Manager (Mr M Dicker), Acting Director Corporate Services (Mrs T Irlam), Acting Director Infrastructure Services (Mr J Cummings), Director Planning & Environmental Services (Mr A Muir) and Executive Assistant to the General Manager (Mrs L Ferson)

RECORDING OF MEETING STATEMENT**ACKNOWLEDGEMENT OF COUNTRY****APPLICATION FOR LEAVE OF ABSENCE****2603/001****RESOLVED:**

That Council approve the Leave of Absence application submitted by Councillor Johnston for the March 2026 Council Meeting.

(Gosewisch/Scott)
CARRIED

DISCLOSURES OF INTEREST

The General Manager reported the following Disclosure of Interest forms had been submitted:

Councillor /Staff	Interest	Item	Pg	Report	Reason
Cr Dorsett	Non-Pecuniary (Less than Significant)	11	54	Minutes of the Financial Assistance Committee Meeting held 5 March 2026	Member of an applicant group being the Millthorpe and District Historical Society. No personal advantage.

Mark Dicker	Non-Pecuniary (Significant)	11	54	Minutes of the Financial Assistance Committee Meeting held 5 March 2026	Entire family is involved in Blayney and District Netball. Wife is on the Executive Committee, I co-coach and 3 daughters play.
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CONFIRMATION OF MINUTES

MINUTES OF THE PREVIOUS COUNCIL MEETING HELD 24 FEBRUARY 2026

2603/002

RESOLVED:

That the Minutes of the Ordinary Council Meeting held on 24 February 2026, being minute numbers 2602/001 to 2602/027 be confirmed.

(Hutchings/Gosewisch)

CARRIED

MATTERS ARISING FROM THE MINUTES

Nil

PLANNING AND ENVIRONMENTAL SERVICES REPORTS

HOLIDAY BREAK AUTUMN/WINTER 2026 GRANT

2603/003

RESOLVED:

That Council note the report on a successful grant application under the NSW Government Office of Youth Holiday Break Program.

(Gosewisch/Hutchings)

CARRIED

EXECUTIVE SERVICES REPORTS

GREAT WESTERN HIGHWAY UPDATE

2603/004

RESOLVED:

That Council note the update report on the Great Western Highway.

(Newstead/Gosewisch)

CARRIED

VILLAGE PRIORITIES, IDEAS AND ACTION REGISTER

2603/005

RESOLVED:

That Council endorse the Village Priorities and Ideas Register that has been prepared for Blayney and each village, including: Carcoar, Lyndhurst, Mandurama, Millthorpe, Neville and Newbridge from the feedback received during the community engagement undertaken for the Blayney Shire Community Strategic Plan 2025-2035.

(Newstead/Gosewisch)

CARRIED

**LEASE FOR ELECTRIC VEHICLE PUBLIC CHARGING
STATION IN THE BLAYNEY SHIRE COMMUNITY CENTRE
CARPARK**

2603/006

RESOLVED:

That Council;

1. Note the report on the Electric Vehicle public charging station for the Blayney Shire Community Centre car park.
2. Delegate to the General Manager authority to finalise terms of a 10 year (with 5-year option) lease agreement for two (2) car park spaces (and any ancillary area required for electrical charging infrastructure) within the Blayney Shire Community Centre carpark, at, part Lot 24, Section 14, DP 758121, Blayney to EVE Assets Pty Ltd.
3. Endorse the Mayor and General Manager to execute the lease agreement and any other associated document for this item.

(Scott/Gosewisch)

CARRIED

TOURISM DEVELOPMENT PROGRAM APPLICATIONS

A **MOTION** was moved by Cr Newstead and seconded by Cr Gosewisch.

That Council:

1. Approve \$2,000 of funding to Millthorpe Village Committee for the 2026 Millthorpe Fire Fair.
2. Approve \$2,000 of funding to the Carcoar Community Association for the Carcoar Heritage and Visitor Experience App.
3. Approve \$2,000 of funding for the Neville Show Society for the 2026 Neville Show and Bullride from the 2026/27 Tourism Development Program Allocation.
4. Approve \$2,000 of funding for the Blayney Shire Horse Sports and Southern Cross Cutting Club for the Southern Cross Cutting Club Easter Show from the Village Enhancement Program subject to listing on the Australian Tourism Data Warehouse system.
5. Approve \$2,000 of funding for the Lyndhurst Village Committee for the Lyndhurst Country Community Fair from the Village Enhancement Program.
 - a. The Lyndhurst Village Committee be informed that future grant funding for this event will not be considered unless they change their funding model to become more self-sufficient.
6. Council review the application criteria wording for the Tourism Development Program, in relation to when an application must be received by Council, prior to the event.

The motion was put and lost.

A further **MOTION** was moved by Cr Newstead and seconded by Cr Scott.

That Council:

1. Approve \$2,000 of funding to Millthorpe Village Committee for the 2026 Millthorpe Fire Fair.
2. Approve \$2,000 of funding to the Carcoar Community Association for the Carcoar Heritage and Visitor Experience App.
3. Approve \$2,000 of funding for the Neville Show Society for the 2026 Neville Show and Bullride from the 2026/27 Tourism Development Program Allocation.

(Newstead/Scott)

The motion was put and won.

2603/007 RESOLVED:

That Council:

1. Approve \$2,000 of funding to Millthorpe Village Committee for the 2026 Millthorpe Fire Fair.
2. Approve \$2,000 of funding to the Carcoar Community Association for the Carcoar Heritage and Visitor Experience App.
3. Approve \$2,000 of funding for the Neville Show Society for the 2026 Neville Show and Bullride from the 2026/27 Tourism Development Program Allocation.

(Newstead/Scott)

CARRIED

CORPORATE SERVICES REPORTS

REPORT OF COUNCIL INVESTMENTS AS AT 28 FEBRUARY 2026

2603/008 RESOLVED:

That Council:

1. Note the report indicating Council's investment position as of 28 February 2026.
2. Note the certification of the Responsible Accounting Officer.

(Scott/Hutchings)

CARRIED

YOUTH WEEK 2026

2603/009 RESOLVED:

That Council;

1. Receive the report on Youth Week 2026; and
2. Adopt the allocations from the 2026 Youth Week Small Grants Program as follows:

Le Danse School	\$ 1,500
Blayney High School	\$ 1,750
Belgravia Foundation Pty Ltd*	\$ 1,925

Life Youth, Abundant Life Church* \$ 990
**Includes GST*

(Newstead/Gosewisch)
CARRIED

**MINUTES OF THE AUDIT, RISK AND IMPROVEMENT
 COMMITTEE MEETING HELD 25 FEBRUARY 2026**

2603/010

RESOLVED:

That Council receive the Minutes of the Audit, Risk and Improvement Committee meeting held 25 February 2026.

(Newstead/Gosewisch)
CARRIED

Cr Dorsett and General Manager, Mark Dicker, having declared an interest, left the Chambers.

**MINUTES OF THE FINANCIAL ASSISTANCE COMMITTEE
 MEETING HELD 5 MARCH 2026**

2603/011

RESOLVED:

That Council;

1. Receive the minutes of the Financial Assistance Committee meeting held 5 March 2026.
2. Note the approval of fee waivers under delegation by the General Manager, in the amount of \$784.
3. Approve the recommendations for 2025/26 – Round 2 of the Community Financial Assistance Program by the Financial Assistance Program Committee, in the amount of \$15,047 being:

No.	Applicant	\$
1	Millthorpe & District Historical Society	1,000
3	Blayney & District Netball	4,047
6	Tallwood Hall Public Trust	10,000

4. Approve the recommendations for 2025/26 – Flagship funding by the Financial Assistance Program Committee, in the amount of \$26,198 being:

No.	Applicant	\$
F1	Carcoar Dam Sailing Club	11,000
F3	Newbridge Progress Association	15,198

(Gosewisch/Hutchings)
CARRIED

Cr Dorsett and General Manager, Mark Dicker, returned to the Chambers.

INFRASTRUCTURE SERVICES REPORTS**INFRASTRUCTURE SERVICES: KEY ACTIVITIES REPORT****2603/012****RESOLVED:**

That Council;

1. Note the Infrastructure Services: Key Activities Report for March 2026.
2. Approve a supplementary vote of \$50,000 in in the 2025/26 Operational Plan to undertake crushing within a Council-operated quarry funded by a reduction in 2026/27 operating expenditure for quarries by the same amount.

(Scott/Gosewisch)

CARRIED**RICHARDS LANE AND INTERSECTION UPGRADE PROJECT****2603/013****RESOLVED:**

That Council note the project update for the Richards Lane and intersection upgrade project.

(Scott/Newstead)

CARRIED**ROADSIDE SPRAYING PROGRAM****2603/014****RESOLVED:**

That Council:

1. Note the update report on the 2025/26 Roadside Spraying Program, specifically that it has been completed approximately \$5,000 under budget.
2. For the 2026/27 roadside weed spraying program within Blayney Shire, Council note:
 - a. The underspend from 2025/26 will remain with CTWA and be drawn upon in 2026/27.
 - b. Central Tablelands Weeds Authority have \$20,000 in reserve for Blayney Shire Council which will be drawn upon in 2026/27.
3. Allocate for consideration in the draft 2026/27 Operational Plan and 2027/28 to 2028/29 Delivery Program, \$15,000 from the Flyers Creek Voluntary Planning Agreement as a matching contribution to Newmont's \$15,000 commitment for roadside spraying in the Cadia District.

(Newstead/Reynolds)

CARRIED**MINUTES OF THE BLAYNEY SHIRE COUNCIL LOCAL
TRANSPORT FORUM HELD 6 MARCH 2026****2603/015****RESOLVED:**

That Council:

1. Receive and note the minutes of the Blayney Shire Council Local Transport Forum, held Friday 6 March 2026.
2. Endorse the closure of Trunkey St Newbridge for the Newbridge Winter Solstice Festival, to be staged on 20 June

2026 on Trunkey Street Newbridge as a Class 2 event, subject to the conditions detailed in the Director Infrastructure Services' Report.

3. Endorse the Traffic Management Plan for the Blayney Anzac Day Service as a Class 3 event, subject to the conditions detailed in the Director Infrastructure Services' Report.
4. Endorse the Traffic Management Plan for the Villages ANZAC (Millthorpe, Neville and Mandurama) Day Service as a Class 3 event, subject to the conditions detailed in the Director Infrastructure Services' Report.
5. Endorse the Traffic Guidance Scheme for the Carcoar Cup Running Festival, to be held 8 November 2026 on roads in the Villages of Carcoar and Neville, and roads in-between as a Class 2 event, subject to the conditions detailed in the Director Infrastructure Services' Report.

(Newstead/Hutchings)

CARRIED

DELEGATES REPORTS

MCPHILLAMYS GOLD PROJECT COMMUNITY CONSULTATIVE COMMITTEE

2603/016

RESOLVED:

That Council note the delegates report on the McPhillamys Gold Project Community Consultative Committee meeting held 23 February 2026.

(Reynolds/Gosewisch)

CARRIED

CANOBOLAS ZONE NSW RURAL FIRE SERVICE BUSH FIRE LIAISON COMMITTEE DELEGATE REPORT

2603/017

RESOLVED:

That Council receive and note the Canobolas Zone NSW Rural Fire Service Liaison Committee delegate report.

(Reynolds/Scott)

CARRIED

There being no further business, the meeting concluded at 7.25pm

The Minute Numbers 2603/001 to 2603/017 were confirmed on 28 April 2026 and are a full and accurate record of proceedings of the Ordinary Meeting held on 24 March 2026.

Cr B Reynolds
CHAIR

05) QUESTIONS TAKEN ON NOTICE AT THE PREVIOUS COUNCIL MEETING HELD 24 MARCH 2026

Department: Executive Services

Author: General Manager

CSP Link: 1. Prioritise transparency, financial sustainability and strong partnerships with and for our community

File No: GO.ME.3

Recommendation:

That the questions taken on notice at the Ordinary Council Meeting held 24 March 2026 and subsequent response be received and noted.

Reason for Report:

To formally record questions taken on notice at the previous Council meeting and subsequent responses.

Report:

Question 1

Cr Gosewisch asked if there is a timeline for the Electric Vehicle Public Charging Station in the Blayney Shire Community Centre Carpark.

Response:

The timeline is unknown. The Charge Point Operator is reviewing the installation site due to limitations found within the existing Low Voltage Network within the Blayney township. Council is awaiting a response from the ChargePoint Operator.

Question 2

Cr Gosewisch asked whether the Carcoar App can be expanded throughout the rest of our villages and towns?

Response:

The app is through external program STQRY. The Carcoar project is essentially a pilot for other villages within the Shire. If successful Carcoar Community Association can provide input and advice for other community groups to implement a similar program.

Note* rollout through other towns and villages would need to be initiated and managed by a community group with support from Council.

Question 3

Cr Newstead asked a question on the total cost of the Carcoar App?

Response:

One time set up fee of \$3,000 and annual subscription of \$2,836 (funded by the Carcoar Community Association). In-Kind support from Edwina Bartholomew and Neil Varcoe for set up, estimated at 360 hours.

Question 4

Cr Scott questioned if the Roadside Spraying Program was \$5k under the amended 2025/26 budgeted amount or \$5k under the original budget allocation?

Response:

The Roadside Spraying Program is \$5k under the endorsed 2025/26 budget allocation, noting:

- Council originally allocated additional funds to CTWA throughout 2024/25, to be funded via a reduction in the 2025/26 allocation.
- The 2025/26 allocation was not subsequently reduced (due to significant increased costs and Council's desire to complete a 3-year rotation).

Risk/Policy/Legislation Considerations:

Nil

Budget Implications:

Nil

Enclosures (following report)

Nil

Attachments (separate document)

Nil

06) QUARTERLY OUTSTANDING RESOLUTION REPORT

Department: Executive Services

Author: General Manager

CSP Link: 1. Prioritise transparency, financial sustainability and strong partnerships with and for our community

File No: GO.ME.1

Recommendation:

That Council note the Outstanding Resolution Report to March 2026.

Reason for Report:

The General Manager is responsible for ensuring that Council's policies, decisions and priorities are implemented in a timely and efficient manner, consistent with the goals and objectives of Council.

After a Council meeting, each resolution is allocated to the responsible officer to action in accordance with the intent of the Council decision.

Council have requested an Outstanding Resolution Report on a quarterly basis.

Report:

This Council Outstanding Resolution Report includes Council Resolutions up to and including the previous Council Meeting.

There are 15 resolutions in the report. An update is provided in the comments section from the relevant responsible officer.

There are currently:

- 19 resolutions outstanding on the outstanding land matters register (attached as a confidential attachment); and
- 3 resolutions outstanding on the traffic register (see enclosed).

Date of Meeting	Res. No	Resolution	Owner	Comments
26-Nov-24	2411/005	Cadia Valley Operations - Modification 15 and Panuara Road, Panuara RESOLVED That Council: 4. Delegate Authority to the Mayor and General Manager to negotiate the terms of any agreement for the transfer of a closed portion of Panuara Road, Panuara to the proponent.	GM	Mod 15 was approved on 31 January 2025. Condition 13A. stated <i>'The applicant must execute a planning agreement with Blayney Shire Council prior too commencing construction of the Panuara Road realignment as detailed in Modification 15'</i> Council is awaiting contact from Newmont to commence negotiations. It is appearing more likely this matter will form and be integrated into CCOP. MANEX met with Newmont Executives on 7 April 2026 to continue discussions regarding CCOP and BSC matters.

Date of Meeting	Res. No	Resolution	Owner	Comments
25-Feb-25	2502/012	Dungeon Road - Options and Implications of Declaration under Section 10 of Aboriginal and Torres Strait Islander Heritage Protection Act 1984 RESOLVED That Council: 2. Reaffirm its preference to resolve and clarify, that Dungeon Road is excluded from the 13 August 2024 Declaration is by way of a minor amendment to the Declaration through insertion of 3 words 'excluding Dungeon Road' 3. Write to; the Minister for Environment and Water, Prime Minister, Shadow Minister for Environment and Opposition Leader seeking a minor amendment to the 13 August 2024 Declaration 4. In noting a request for a minor amendment to the 13 August 2024 Declaration has already been made and subsequently refused by the Minister for Environment and Water, that Council continue preparations for likely court proceedings by obtaining a preliminary opinion from Senior Counsel, regarding but not limited to; • Whether the Declaration has become effective • Amendment options • Court Proceedings options 5. Note the committed expenditure to date for legal advice on this matter is \$21,500 and approve a supplementary vote of \$31,500 6. In noting Court proceedings will likely cost in excess of \$150,000; a. Apply to Local Government NSW for financial assistance under their Legal Assistance Policy, and b. Request a further report be brought back for Council to determine whether to commence Court proceedings	GM	In progress. On 16 September 2025, GM, Mayor and Hon Andrew Gee met online with Minister for the Environment and Water, Hon Murray Watt to discuss the Dungeon Road issues. GM has since provided further information via email to staff at DCCEEW. Judicial review proceedings were heard in the Federal Court 10 and 11 December 2025. Federal Court judgement is not expected imminently.

Date of Meeting	Res. No	Resolution	Owner	Comments
22-Jul-25	2507/017	Kerbside Waste Services RESOLVED That Council: 2. Include in the tender process for kerbside services the following service options, including but not limited to: a. Weekly collection of the general waste (red lid) bin. b. Fortnightly collection of the general waste (red lid) bin. c. Fortnightly collection of the general waste (red lid) bin with a specific contract clause allowing Council to review this after 12 months and, if desired, re-instate weekly collection with 12 months' notice to the contractor. 3. Receive a further report following the tender process to determine the preferred collection model to be implemented with the new waste services contract. 4. Write to the New South Wales Environment Protection Authority providing the results of Council's survey in relation to views expressed by rural and outlying residents regarding potential exemptions from the FOGO service.	DPES	Tender is out. Closes 16 June 2026. Application seeking an exemption from FOGO collection mandate (for all areas of the shire outside Blayney and Millthorpe) has been made to the EPA. Preliminary response is that it will be accepted.
22-Jul-25	2507/019	Association of Mining and Energy Related Councils RESOLVED That Council: 1. Note it will receive a further report regarding the Mining & Energy Related Councils campaign seeking to secure the return of a portion of mining royalties to the communities that host and/or are affected by mining operations.	GM	Report to be tabled to Council in the near future.

Date of Meeting	Res. No	Resolution	Owner	Comments
18-Nov-25	2511/009	Draft Development Control Plan 2026 RESOLVED That Council: 1. Endorse the Draft Blayney Shire Development Control Plan 2026 as attached to this report for public exhibition. 2. Authorise the General Manager to make any minor amendments including insertion of additional diagrams to the Draft Blayney Shire Development Control Plan 2026 content, as required for its exhibition. 3. Place the Draft Blayney Shire Development Control Plan 2026 on public exhibition as required under the procedures of the Environmental Planning and Assessment Act 1979, Environmental Planning and Assessment Regulation 2021 and Council's Community Engagement Plan, noting that the period will be extended due to the Christmas/New Year period. 4. Note that a future addendum will be produced in respect of the lands on the corner of Park Street and Richards Lane, Millthorpe.	DPES	Exhibition completed. Final review in progress. Report to be tabled to Council in the near future.
16-Dec-25	2512/013	Redmond Oval Licence: Department of Education RESOLVED That Council; 1. Acting in its capacity as Crown Reserve Manager, consent to a licence being issued to Minister for Education and Early Learning for a period of twenty one (21) years for part of Crown Reserve R29953 (part Lot 235 DP 750384) known as Unnamed Reserve (Redmond Oval). 2. Acting in its capacity as Crown Reserve Manager, apply a licence fee of \$622 (including GST) per annum being the statutory minimum rental prescribed. 3. Endorse the Director Corporate Services to finalise the Licence agreement terms with the Minister for Education and Early Learning. 4. Authorise the Mayor and General Manager to sign and execute the Licence and affix the Council Seal, if required.	DCS	Licence issued for execution. Awaiting return of document.

Date of Meeting	Res. No	Resolution	Owner	Comments
16-Dec-25	2512/020	Whites Quarry - Future Options RESOLVED That Council: 1. Note it has received a proposal from Bonus Quarrying Resources Pty Ltd in relation to Council's Whites Quarry, 52 Greghamstown Road, Blayney. 2. Note that independent Probity Advice has been obtained. 3. Proceed to undertake a public Expressions of Interest (EOI) process inviting proposals for the further development, improvement or use of Council's Whites Quarry, 52 Greghamstown Road, Blayney.	DIS	EOI has closed and submissions being assessed. Report to be tabled to Council in the near future
16-Dec-25	2512/027	Notice of Intention to Demolish Dwelling RESOLVED 1. Council note the intention to serve an order to demolish a dwelling at 2 Queen Street Blayney as outlined in the report. 2. The General Manager be delegated authority to expend up to \$100,000 to facilitate the demolition (inc associated costs) provided a legally enforceable mechanism is put in place to ensure recovery of all costs expended.	DPES	Order has been served. Owner has formerly requested Council to arrange demolition and Council will be reimbursed upon sale. Council in the process of undertaking procurement and having Solicitor draft legal documentation.

Date of Meeting	Res. No	Resolution	Owner	Comments
24-Feb-26	2602/008	PP-2025-1739 Planning Proposal 34 Charles Street, Blayney - LEP Amendment to Include Zoning Changes (RU2 to R2) and Minimum Lots Size (100ha to 2000m2) RESOLVED 1. That Council Submit the Planning Proposal to the Minister of Planning in accordance with Section 3.34(1) of the Environmental Planning and Assessment Act 1979, requesting Gateway Determination, pursuant to Section 3.34(2) of the Environmental Planning and Assessment Act 1979. 2. Request delegation to finalise and make the draft Local Environmental Plan pursuant to Section 3.36 of the Environmental Planning and Assessment act 1979. 3. Exhibit the draft site specific Chapter of Council's Development Control Plan concurrently with the Planning Proposal and delegate authority to the General Manager to make any necessary refinements to the version attached to the business paper.	MDA	Council assessment for the PP has been completed on the Planning Portal and issued to DoP seeking Gateway Determination.
24-Feb-26	2602/016	Review of Council Policies RESOLVED That Council; 1. Endorse the following policies and place them on public exhibition for a period of not less than 28 days. • Enforcement Policy • Waste Collection Policy • Media Policy • Investment Policy 2. Provided no submissions are received, adopt the policies and update Council's Policy Register.	DCS	Exhibition period closed 25/03/2026. 1 submission on Investment Policy received to be considered at May Council meeting. All other policies updated to website and Policy Register.

Date of Meeting	Res. No	Resolution	Owner	Comments
24-Feb-26	2602/024	Active Movement Strategy: 2026 Review and Update RESOLVED That Council: 1. Note a review of the Blayney Shire Active Movement Strategy has been undertaken. 2. Endorse the revised and updated Active Movement Strategy 2026 for public exhibition. 3. Place the revised Active Movement Strategy on Public Exhibition for a period of not less than 28 days. 4. Should no submissions be received during the public exhibition period, adopt the Active Movement Strategy.	DIS	Exhibition completed, 2 submissions received. Reported to this Council meeting.
24-Feb-26	2602/025	Contract S2_2025 Supply and Delivery of Coldmix Asphalt RESOLVED That Council: 1. Enter into contract with the following organisations for the Supply and Delivery of Coldmix Asphalt: • Downer EDI Works Pty Ltd – for 10mm and 7mm • Fulton Hogan Industries Pty Ltd – for 10mm and 7mm • Civil Independence Industries Pty Ltd – for 10mm only • Bitupave Ltd – for 5mm only. 2. Advise the Central NSW Joint Organisation of its decision. 3. Delegate to the General Manager authority to execute the contracts and any other document necessary for the contracts.	DIS	Contracts compiled and issued to suppliers for execution.

Date of Meeting	Res. No	Resolution	Owner	Comments
24-Feb-26	2602/026	Contract S3_2025: Supply and Delivery of Concrete Stormwater Drainage Pipes RESOLVED That Council: 1. Enter into contract with Holcim (Australia) Pty Ltd for the Supply and Delivery of Concrete Drainage Pipes 2. Advise the Central NSW Joint Organisation of its decision. 3. Delegate to the General Manager authority to execute the contract and any other document necessary for the contract.	DIS	Resolution issued to CNSWJO. Contract information yet to be received from CNSWJO.
24-Mar-26	2603/006	Lease for Electric Vehicle Public Charging Station in the Blayney Shire Community Centre Carpark RESOLVED That Council; 2. Delegate to the General Manager authority to finalise terms of a 10 year (with 5-year option) lease agreement for two (2) car park spaces (and any ancillary area required for electrical charging infrastructure) within the Blayney Shire Community Centre carpark, at, part Lot 24, Section 14, DP 758121, Blayney to EVE Assets Pty Ltd. 3. Endorse the Mayor and General Manager to execute the lease agreement and any other associated document for this item.	GM	In progress. The Charge Point Operator is reviewing the installation site due to limitations found within the existing Low Voltage Network within the Blayney township. Council is awaiting a response from the Charge Point Operator.
24-Mar-26	2603/012	Infrastructure Services: Key Activities Report RESOLVED That Council; 2. Approve a supplementary vote of \$50,000 in in the 2025/26 Operational Plan to undertake crushing within a Council-operated quarry funded by a reduction in 2026/27 operating expenditure for quarries by the same amount.	DIS	In progress. Note: there will be a further adjustment (increase) in the next QBRS, as additional gravel quantities were available to be crushed whilst the equipment was onsite.

Risk/Policy/Legislation Considerations:

Nil

Budget Implications:

Nil

Enclosures (following report)

- | | | |
|----------|-----------------------------------|--------|
| 1 | Traffic Register as at 17.04.2026 | 1 Page |
|----------|-----------------------------------|--------|

Attachments (separate document)

- | | | |
|----------|--|---------|
| 2 | Outstanding Land Matters Register - April 2026 | 4 Pages |
|----------|--|---------|
- This matter is considered to be confidential under Section 10A(2) (e) of the Local Government Act, as it deals with information that would, if disclosed, prejudice the maintenance of law.*

Blayney Shire Council Traffic Register



Register No.	Title	Locality	Details	Notes - (Green is Updated from previous Traffic Meeting)
20250214:04	Signage - Truck Turning Signage Carcoar & Martha Streets, Blayney	Blayney	That application is made to Transport for NSW for "No Left Turn" and "No Right Turn" (R2-6) signage with supplemental "12.5m and over" (R9-223n) plates be installed on Martha St/Midwestern Hwy, and Orange Rd.	14.02.2025 - to be received and noted at the BSC Council Meeting to be held 25.02.2025 26.02.2025 - Emailed TfNSW with recommendation and asking process for organising signage 04.09.2025 - Progressing with Council 30.03.2026 - Signage has been installed - completed (NFN/29073)
20250613:02	Adelaide Lane, Blayney - One Way (Ogilvy & Church Streets)	Blayney	Endorse the proposal to implement one-way for Adelaide Lane between Ogilvy & Church Streets, to permit traffic to travel in a southerly direction only. Undertake public exhibition of the proposal for not less than 28 days. Have a further report to Traffic Committee and Council to consider and make a decision on the proposal	03.07.2025 - Letters delivered 03.07.2025 - Public Exhibition until 7 August 2025. 04.09.2025 - Under assessment 18.02.2026 - Reported to the BSC Local Transport Forum 6 March 2026
20250613:05	Gateway to Carcoar	Carcoar	That Council requests Transport for NSW to undertake a speed zone review for Brady Road entry into Carcoar Village.	26.06.2025 - Draft email with Jacob 06.08.2025 - Emailed to TfNSW 04.09.2025 - Traffic data being gathered
20260306	Carcoar Street - Traffic Calming Measures	Blayney	NSW Police will monitor Carcoar Street for 3-6 months and provide a report to a future Transport Forum Meeting.	NSW Police advised will monitor. 18.03.2026 - Email sent to NSW Police - Traffic Data (Steven Chaplin)

07) LGNSW DESTINATION AND VISITOR ECONOMY CONFERENCE 2026

Department: Executive Services

Author: General Manager

CSP Link: 1. Prioritise transparency, financial sustainability and strong partnerships with and for our community

File No: GR.ME.2

Recommendation:

That Council approve the registration and attendance of **Cr X** as Blayney Shire Council Delegate to the 2026 LGNSW Destination and Visitor Economy Conference.

Reason for Report:

To seek Council approval for the registration and payment of expenses as per Council Policy for Council Delegate attending the LGNSW Destination and Visitor Economy Conference.

Report:

The LGNSW Destination and Visitor Economy Conference is being held at Maitland from Wednesday 27 to Friday 29 May 2026.

The Mayor has attended past Conferences in the past to represent Council (particularly if there is a nomination for an award from within the Blayney Shire).

However, the 2026 date clashes with the Central NSW Joint Organisation Board Meeting at NSW Parliament House, so the Mayor is unavailable to attend. Therefore, other Councillors are invited to attend and represent Council.

Representation at the 2026 Conference is considered important as Millthorpe is nominated for the 2026 NSW Top Tourism Town Award in the Tiny Town category. The winners are announced at this Conference.

Risk/Policy/Legislation Considerations:

Nil

Budget Implications:

The 2025/26 Operational Plan has sufficient budget allocation for 1 Councillor to attend this Conference.

As per Council's Payment of Expenses and the Provision of Facilities to the Mayor and Councillors Policy' Council will meet the registration, accommodation, travel and car parking costs for Council delegates attending such a conference.

Enclosures (following report)

Nil

Attachments (separate document)

Nil

08) ORANGE360 FUNDING AGREEMENT**Department:** Executive Services**Author:** Manager Tourism and Communications**CSP Link:** 4. A diverse, vibrant and sustainable economy**File No:** RC.PG.2

Recommendation:

That Council:

1. Note the Orange 360 Key Performance Indicators Scorecard.
2. Enter into a one-year agreement with TDO Ltd trading as Orange360, with an option in the agreement for a three (3) year extension, to the value of \$81,000 (plus GST), with a CPI annual increase.
3. Authorise the General Manager to finalise updated Key Performance Indicators for Orange360 which will be reported back to Council before 30 June 2026.
4. Receive a report back to Council, before 1 June 2027 to consider the three (3) year option extension.
5. Consider establishing a working group for Visitor Economy businesses from within Blayney Shire.

Reason for Report:

Council's current agreement with TDO Limited (trading as Orange360) is nearing expiration and Orange360 are seeking a new funding agreement for the next 4 years.

Report:

Since 2018, Blayney Shire Council has been a part of a regional tourism approach, being Orange360.

Orange360 is a not-for-profit organisation funded by Orange City Council, Blayney Shire Council, Cabonne Council, and industry memberships. The three Councils also endorsed a shared Orange Region Destination Management Plan.

Over the past four years (following COVID) there has been a significant amount of work required and invested to rebuild the tourism industry in our region, cost of living pressures and changes in tourism trends within NSW.

While this work has shown we have not moved backwards, our tourism economy is strong. Questions and concerns from the newly formed Council regarding the value and benefit of Orange360 to Blayney Shire Council are acknowledged.

It is highlighted, destination marketing is a long-term investment which for the most part is not physically seen and difficult to measure effectiveness.

Whilst there is room for improvement with the sentiment of Orange360 (anecdotally), there needs to be mutual understanding of what their role is and what a regional approach to destination marketing entails.

It is recommended that a model of one year agreement with fair Key Performance Indicators is put in place with an option of a 3-year extension should all Councils and the organisations wish to continue after the first year.

There are clearer procedures and mechanisms that are in the process of being implemented to provide greater confidence in Blayney Shire's representation. For example, the Tourism Managers and Orange360, have been developing a Regional Events Calendar with a scaling framework to help define the expected level of coverage for recurring annual events, based on factors such as event size, economic impact and visitor profile.

Destination Marketing Regional Approach

Regional destination branding with Orange360 provides scale and allows Blayney Shire Council to reach a larger market base than what would be achievable on its own. Blayney Shire can not only leverage the financial input from neighbouring LGAs and industry members but also appeal to a broader market by having more tourism product and services to attract and accommodate visitors, extend their length of stay and meet their expectations.

Both Orange and Cabonne LGAs tourism product strengths align with the strengths of Blayney Shire. Those strengths being wine, food, beverage and agritourism and emerging strengths of nature, arts, culture, heritage, events, boutique accommodation, and sport and recreation (*Orange Region Destination Management Plan 2022 – 2026*).

As outlined in the Review and Renewal of Funding Agreement (attached) the key benefits to Blayney Shire Council of the Orange360 Model are:

- Regional scale at a lower cost
- Cost efficient operations
- Strong return on investment
- Direct benefits to Blayney Shire businesses
- Independent governance and risk
- Access to state funding and partnerships
- Reduced duplication and gain cost savings

Council has maintained consistent investment in Orange360 over the past eight years, recognising that destination branding requires long term ongoing development and commitment.

Any consideration of alternative delivery models would require consultation with local businesses and key stakeholders, which has not been undertaken at this time. As such, any change to the current regional tourism approach may be premature. Council has formal governance mechanisms (such as representation at board level) to influence changes to Orange360's structure, strategic direction and operations if needed.

Engagement Processes

Blayney Shire Council should use the next 12 months to establish clear processes between staff, Council's board representative, Orange360, and the broader tourism industry to ensure alignment, transparency and informed decision-making.

Council could consider creating a working group for the next 12 months with representatives from the visitor economy businesses to formalise relationships between all stakeholders and create a unified approach prior to a three (3) year extension being endorsed. The capacity and resources required from industry and Council would need to be considered in the approach to ensure effectiveness.

Strategic Alignment

The Blayney Shire Community Strategic Plan includes the theme *Economy: A diverse, vibrant and sustainable economy*, with the following community priorities and strategic objectives.

Community Priority

4.3 A growing tourism industry

Strategic Objective

- a. Leverage the strengths of a regional tourism industry approach with our neighbouring councils
- b. Collaborate with key stakeholders representing the tourism industry
- c. Support and encourage events, businesses and experiences which add value to the local visitor economy

There are a number of reasons Blayney Shire Council on its own, has a limited capacity to have 'A Growing Regional Tourism Industry' (4.3 Community Strategic Plan). With the way visitors travel across Council boundaries, visitor expectations of tourism product, and a competitive marketing space, Blayney Shire Council needs to leverage the strengths of our neighbouring Councils to achieve this (4.3a Delivery Program and Operational Plan).

Risk/Policy/Legislation Considerations:

In accordance with the Local Government Act, s.356 Council may, in accordance with a resolution of the Council, contribute money or otherwise grant financial assistance to persons for the purpose of exercising its functions.

Whilst Orange360 is a private company, they are not-for-profit, with all funds generated being solely applied to the company's objective which per the constitution is: *promoting tourism in the local government areas of Orange, Cabonne and Blayney*.

The Board composition includes a representative from Blayney Shire Council, a Strategic Plan approved by the Board and improved KPIs are in place as control measures.

Tourism businesses who do not sign up as members of Orange360 limit their ability to benefit from regional marketing campaigns with Orange360. A lack of Orange360 members by Blayney Shire operators devalues the input from Council with less experiences to promote. This will continue to be a focus for Council's Manager Tourism and Communications in partnership with Orange360.

If Council chooses not to proceed with Orange360, there will be several associated impacts;

- Local businesses who are Orange360 members may lose access to membership, grant funding programs and marketing opportunities. There is no precedent for one of the member Councils withdrawing so it cannot be ascertained if membership will be accessible to Blayney Shire businesses.
- Council would need to find alternatives to achieve the aims and goals in the Community Strategic Plan and Delivery Program. *Note: This would have an operational impact as resources would be required to be identified and allocated to achieve this.
- There would be an expectation from tourism businesses that Council continues with some form of tourism promotion, particularly with the current pressures on businesses with fuel and highway closure. This would include budget impacts to rebrand existing marketing materials (e.g. village brochures and the development of a new Destination Management Plan and website), noting that the current return on investment achieved by Orange360 would not be achieved by Blayney Shire Council alone.
- Reputationally it would impact the Blayney, Cabonne and Orange Strategic Alliance.

Budget Implications:

The new agreement proposes a contribution of \$81,000 plus GST per annum for 2026/2027, indexed for by the annual movement in future years.

This amount is allowed for within the Tourism Budget for 2026/27 and has been extrapolated over the Long-Term Financial Plan.

Enclosures (following report)

1	Orange360 Funding Agreement	10 Pages
2	Orange360 Strategic Plan	2 Pages
3	Orange360 Annual Projects Delivered	2 Pages
4	Orange360 Blayney Shire Council Activations	15 Pages
5	Destination Central West Letter of Support	2 Pages

Attachments (separate document)

Nil

Orange360**Review and Renewal of Funding Agreement:****Executive Summary**

This paper provides Blayney Shire Council with an overview of Orange360's performance, highlighting the significant value delivered to the visitor economy, local industry and the wider community, and demonstrating the organisation's role in strengthening the Orange Region's position as a leading NSW destination.

In this report TDO Ltd, Orange360 seeks Blayney Council's support for a renewed four-year funding agreement including a one-off 10% uplift in Year One, to enable sustained destination marketing and high-impact regional brand campaigns that will build on current momentum and previous investments.

Orange360 delivers a coordinated, industry-led tourism and destination marketing model that unifies the Orange, Blayney Shire and Cabonne LGAs under a single, strong regional brand. Through strategic campaigns, industry engagement, events leadership and targeted content production, the organisation aims to increase visitation, enhance visitor spend, drive regional visibility and support the growth of local businesses.

Backed by independent governance and a highly skilled, lean team of marketing professional, Orange360 provides councils with exceptional return on investment in tourism and economic growth through efficient, high-impact marketing, measurable outcomes and strengthened regional collaboration.

Having demonstrated consistent, sound approach and positive impact for the region's visitor economy since 2018, Orange360 is proposing a secure four-year funding term that ensures stability, efficiency and the ability to plan and deliver multi-year initiatives. The funding extension, supported by an increase from current levels will enable expanded marketing reach, clearer brand positioning and long-term strategies that enhance regional competitiveness and attract new audiences and external investment.

To support this, TDO Ltd (Orange360) commits to an updated strategic framework for 2026–2030, including refined KPIs, a commitment to at least one major annual regional ad campaign, improved reporting dashboards, enhanced cross-council and membership collaboration and facilitated workshops to strengthen joint planning and operational efficiency.

Blayney Council is requested to endorse the proposed four-year funding agreement, including the 10% increase in the first year, to ensure Orange360 can continue delivering regional marketing leadership, strong economic returns and sustained growth for the visitor economy across the Orange, Blayney Shire and Cabonne LGAs.

Orange360

1. Background and Context

The paper relates to the current funding agreement between TDO Ltd trading as Orange360 and Blayney Council and the proposal for renewed funding beyond 30 June 2026.

TDO Ltd is an independent, not-for-profit organisation established to deliver tourism-focused strategic destination marketing for the economic and community benefit of the Cabonne, Blayney and Orange Local Government Areas.

Orange360 operates as the region's industry-led destination marketing organisation, funded by Orange, Cabonne and Blayney Shire Councils and its function is supported by independent governance, marketing expertise and industry and business connections.

The funding agreements are on parity, meaning all participating councils operate under the same terms, ensuring coordinated investment and balanced benefits and consistency across Orange, Blayney and Cabonne.

Blayney Shire Council and Orange360

- **Current Funding Agreement** runs 1 July 2024 to 30 June 2026
- **Funding commitment** \$71,650.84 plus GST per annum for 2024/2025, indexed for 2025/2026 by the annual movement in the CPI to 30 June 2025
- **Council commitments:** Funding, work to align with DMP, information and industry data sharing, and collaborative planning and project co-operation. Three council representatives participate as TDO Ltd Board Directors
- **Orange360 commitments:** Destination marketing and tourism, brand development, industry capabilities, PR and media, campaign delivery, content production, event support, industry growth, visitor website management, and report aligned with funding agreements Strategic Plan and KPIS

The Orange360 model delivers demonstrably greater value, efficiency and regional impact than most individual LGA tourism structures.

Orange360 model provides unified branding, professional expertise, industry leadership and strong ROI, creating a cohesive, competitive and future-ready visitor economy for Orange, Blayney and Blayney - a definable destination at a scale.

The organisation's lean structure, unified brand leadership and strong industry governance make it one of the most effective independent tourism bodies in NSW.

Orange360**2. Orange360 Model – Key Benefits to Blayney Shire Council**

The Orange360 model maximises return on council's investment by pooling resources, operating efficiently and delivering coordinated regional tourism promotion under a single destination brand.

1. Regional Scale at a Lower Cost

The Orange360 model allows Blayney Shire to be promoted as part of the Orange Region, a recognised visitor destination, without having to fund tourism marketing on its own.

By working regionally, Blayney gains access to broader marketing reach, campaigns and brand recognition that would be difficult and much more expensive to achieve independently. This results in stronger visibility for Blayney's towns and villages at a lower overall cost.

2. Cost-Efficient Operations

Orange360 operates with a lean structure and strong financial management. Council funding is supplemented through memberships, partnerships and fee-for-service activity, meaning more funding goes directly to delivery rather than administration.

- Annual operating budget is under \$1 million, (council funding across the three councils is approximately \$670,000 per year)
- Over 35% of expenditure is spent directly on marketing and visitor-facing activity, with low overheads
- Governance is provided by a voluntary board with tourism industry expertise and council representation

3. Strong Return on Investment

Orange360 supports a regional visitor economy valued at approximately \$612 million per year (Tourism Research Australia).

Blayney Shire's contribution is a relatively small investment within a shared regional funding pool, aligned with the size of the local visitor economy, while still providing access to professional marketing, regional campaigns and state-aligned promotion.

4. Direct Benefits to Blayney Shire Businesses

Being part of a larger destination group increases exposure, builds credibility and helps direct visitors beyond headline locations.

Blayney Shire businesses make up around 15% of Orange360's total membership, giving them a united voice and presence within a larger regional destination organisation.

Through Orange360, Blayney Shire businesses:

- Are promoted as part of the Orange Region, alongside a wide range of complementary destination experiences

Prepared by Ned Sweetapple, General Manager Orange360
On behalf of TDO Ltd.
ABN30616158822

Orange360

- Benefit from regional marketing that supports and amplifies their own
- Access industry development, training, networks and collaboration opportunities
- Attract visitors travelling to the region to Blayney towns and villages

5. Independent Governance and Reduced Risk

Orange360 is governed by TDO Ltd, an independent company limited by guarantee, with a voluntary board of tourism and industry professionals and council representatives.

This structure allows agile, commercially informed decision-making, continuity beyond council processes, and reduces the operational risks and workload on council staff.

6. Access to State Funding and Partnerships

Orange360 is aligned with Destination NSW and Regional NSW strategies, improving access to grants, co-investment and strategic partnerships, including Destination NSW support and the Newmont Regional Event Fund.

Independent governance improves the region's ability to attract external income beyond council funding.

7. Reduced Duplication and Gain Cost Savings

Cross-LGA coordination supports better product experience development, visitor dispersal and a consistent regional message to consumers.

The shared regional model avoids duplicating:

- Marketing efforts and channels
- Staffing and specialist expertise
- Branding and digital platforms

Continued participation as a key stakeholder in Orange360 allows Blayney Shire Council to be part of a destination tourism model at a comparatively low financial contribution, while maintaining visibility for its towns and villages, supporting local businesses, and remaining part of the visitor economy and tourism marketplace.

Orange360**3. Purpose of the Proposal to Blayney Shire Council**

The purpose of this proposal is to secure renewed funding, a four-year funding commitment from Blayney Council, alongside Orange and Cabonne, so Orange360 can continue operating within the current model.

Orange360 is also seeking an uplift in funding from all councils, as funding levels have operated at the same real funding level since 2018 aside from CPI adjustments.

At current funding levels, Orange360 can maintain incremental growth, whereas a slightly increased investment would allow delivery of high-impact annual brand campaigns, refresh content and assets, and stand out in a competitive domestic travel market.

Renewed funding will be applied with the same efficiency as current funding, enabling stronger marketing performance and continued growth of the region's brand and visitor economy.

Value of a Four-Year Funding Commitment for Blayney Shire

- A four-year funding commitment provides Orange360 with the stability needed to deliver stronger, long-term outcomes for Blayney Shire as part of the Orange Region, rather than short-term or reactive activity.
- It allows Orange360 to build and sustain the Orange Region brand, ensuring Blayney's towns and villages are consistently represented within a recognised destination.
- Longer-term certainty enables more strategic, year-round marketing, with campaigns that are sequenced, targeted and supported by partnerships. This improves visitor planning, encourages longer stays and helps drive visitation across the region, including into Blayney Shire.
- A multi-year commitment also supports the development of a stronger regional events pipeline. Predictable funding enables regional events to be grown over time, attract external investment, and focus on events that drive visitation in shoulder and off-peak periods.
- For local businesses, funding stability allows Orange360 to better understand the needs and expectations of its members, maintain consistent industry development programs, partnerships and product development initiatives. This supports Blayney operators to improve capability, strengthen their offer and better meet visitor expectations, lifting the overall quality of the visitor experience.
- A four-year commitment improves regional coordination and investment leverage, enabling Orange360 to plan and deliver multi-year projects aligned with state priorities and shared regional goals. This strengthens Blayney Shire's position within the Orange Region and increases access to external funding and partnerships.

Orange360

4. Key Deliverables and Outcomes

Orange360 promotes the Orange Region as one destination, helping bring more visitors to the region, encouraging them to stay longer and spend more, and supporting local economy and businesses across Blayney, Orange and Cabonne.

Through coordinated regional marketing, a strong digital presence and quality storytelling, Orange360 continues to increase awareness of the region and attract new visitors. By working together, the three councils benefit from a single, consistent destination message, shared marketing activity, and programs that support local businesses and improve the visitor experience.

Orange360 Strategic Priorities

Orange360's current Strategic Plan focuses on five clear priorities:

1. Building the identity and brand of the Orange Region as a destination of choice
2. Delivering effective marketing that increases recognition and visitation
3. Supporting and growing regional festivals and events
4. Engaging members and supporting product and experience development
5. Aligning industry, councils and state agencies to work together

Regional outcomes include measurable economic impact and good value for investment. Blayney Shire benefits from increased visibility, representation and visitor dispersal through participation in a shared regional tourism model.

- **Strong regional marketing performance**

Orange360 continues to grow awareness of the Orange Region through coordinated marketing, digital platforms and quality content. Increased engagement is driving more trip planning and referrals to local businesses, resulting in steady growth in overnight visitation across the region, including Blayney's towns and villages.

- **Visitor economy growth**

In the year to June 2025, the Orange Region attracted 1.37 million visitors, generating an estimated \$612 million in economic activity. Domestic overnight visitors remain the most valuable, supporting jobs, business viability and regional investment, with benefits flowing across the region rather than concentrating in one centre.

- **Business engagement and representation**

Orange360 represents around 280 tourism operators, with approximately 15% from Blayney Shire. Strong participation in programs, forums and communications reflects growing confidence in Orange360 and ensures Blayney businesses benefit from regional marketing, industry development and collaborative opportunities.

Orange360

- **Good governance and value for money**

Orange360 operates under independent, industry-led governance with council representation. With an annual budget under \$1 million, around 35% is invested directly in marketing. Blayney Shire contributes approximately 12% of total funding, gaining access to regional outcomes that would be significantly more costly to deliver independently.

- **Regional events impact**

Orange360 delivers and promotes major regional events including FOOD Week, the Wine Festival and the Fire Festival, and manages the \$100,000 Newmont Orange360 Regional Event Fund. These events drive visitation, media exposure and economic activity across the Orange Region, including Blayney Shire.

Benefits to Blayney Shire Council and the Orange Region

Orange360	Benefits
Direct Cost to Council	Shared funding across three LGAs keeps costs relatively low and predictable
Value for Money	Strong return through shared campaigns, expertise and infrastructure
Marketing Cost per Outcome	Lower cost per visitor reached due to regional scale
Operational Risk	Lower risk – delivery managed by an independent organisation with specialist expertise
Staffing & Resources	No need for Council to employ specialist tourism marketing staff
Brand Visibility	Part of a recognised destination brand (Orange Region)
Funding Leverage	Greater ability to attract grants, sponsorships and co-investment
Duplication of Effort	Minimal duplication through shared regional delivery
Business Impact	Local businesses benefit from regional marketing and networks

Orange360

Key Performance Indicators

Orange360 Key Performance Indicators - Scorecard 2025					
Strategic Objective	Regional Target	Measurement			Indicator 2024 v 2025
Grow the value of the visitor economy					
Increase in visitation numbers	Strategic focus on growing <u>overnight</u> visitation	Year Ending	Domestic overnight visitors	Total Visitation	Domestic overnight visitor numbers increased by 10.4%
		Jun-25	674,000	1,370,000	
Increase visitor spend	support sustainable and longer-term growth of the region and the visitor	Year Ending	Domestic Overnight Visitor Spend	Total Visitor Spend	Total and overnight visitor Spend has increased
		Jun-25	\$440,000,000	\$612,000,000	
Increase average spend per visitor	support sustainable and longer-term growth of the region and the visitor	Year Ending	Domestic Overnight visitors	Av Visitor Spend	Total and overnight visitor Spend has increased
		Jun-25	\$653	\$447	
Drive recognition and visitation	Create effective marketing strategies and activations	Year Ending	12mths Average Occupancy		Annual average occupancy rate has increase by 4.6%
		Dec-24	54.70%		
		Dec-25	57.40%		
Create a visitor ready and unified industry					
Increased industry engagement, satisfaction, communication, and networking	Industry attendance Member Forums (3)	March 2025 - 52pax	June 2025 - 62pax	September 2025 - 49pax	Stable benchmark for attendance ~ 50 per event
	Weekly Members Newsletter	DELIVERED 2025 = 60 emails	OPEN RATE = 36.85%	CTR = 5.6%	Increased engagement
	Support visitor experience and product development.	Promote attendance for Product Workshops	Website experiences listings increases from members	Stakeholder, member partnerships and industry relationships	Increased products, experiences and listings - website performance increase
	Satisfaction with O360 as measured by annual Membership survey 2025	75% definitely recommend membership of Orange360	63% are very satisfied or satisfied with Orange360 (Moderate)	88% agree Orange360 drive economic growth	Ongoing work to improve Membership Engagement
Encourage visitor dispersal across region and experiences					
Increase visitation to towns and villages	Regional representation in seasonal campaigns	Media visits include whole region	Social posts and stories	Regional Website	Regional Visitor Guides & Publication
Effective marketing strategies	- Audience engagement with region specific content	Facebook Profile/content views: 18.9K (↑8.5%)	Instagram Profile/content views): 21.2K (↑18.4%)	192K new users visited orange360.com.au Increase of 6% on the prior 12 months.	High-impact growth of owned media channels Positive movement from reach → visits → link clicks
Develop the brand awareness of “The Orange Region”	- Growth of engagement measures and ROI of Orange360 owned channels	Facebook Reach: 541.6K (↑31.9%) lift in visibility and awareness	Instagram Reach: 267.3K (↑60.9%) exceptional growth in visibility and awareness.	Increases in the number of website sessions (up 6%), page visits (up 10%) signal a more invested audience	Social engagement rates indicate the strength of the Orange Region’s market reach
Strengthen support from industry					
Increase and retain industry members	Build membership and engagement and involvement	265 Memberships is steady (membership count only)	27 new membership in 2025	Strategy for increased revenue 2026	2026 review of Membership strategy

Orange360**5. Proposed Funding Arrangement****Blayney Council Funding**

Current Funding: \$73,370.46 plus GST per annum – expires June 30, 2026

Proposed agreement

Funding: \$81,000 + GST per annum (indexed by CPI annually)

Term: 1 July 2026- June 30 2030

Reporting 2026-2030 Strategic Plan
Annual KPIs and Deliverables
Annual presentation to Blayney Council by Orange360
Communications frameworks and cross council consultation

Orange360's Strategic plan beyond 2026 will align to Council objectives for the region, to Orange Region Destination Management Plan and Destination New South Wales Strategy 2035

Blayney Shire Council agree to appoint and maintain one representative on the TDO Ltd Board of Directors.

Considerations to be included in new funding agreements

- TDO Ltd review of the Orange360 Strategic Plan – extend to 2026-2030
- Refine and define performance measures and deliverables
- Commit to deliver one major activation of campaign annually to achieve high impact and cut through. (apply additional funding directly)
- Improve measurement & transparency with clear dashboards aligned to regional goals.
- Establish cadence for peer forums and frameworks that promote information sharing, communication, and co-operation.
- Engage a facilitator for O360 and Council team workshops to establish understanding of agreements, joint objectives and create working efficiencies and get the most out of resources and funding.
- Review Orange360 Membership Structure and Strategy

Orange360**6. Recommendation to Blayney Shire Council**

Orange360 delivers a level of regional coordination, professional marketing, industry engagement and return on investment that individual NSW councils cannot realistically achieve on their own.

Through its independent governance and efficient use of resources, TDO Ltd and Orange360 deliver outcomes far greater than their size, making Orange360 a highly effective and valuable regional asset. The model drives regional visibility, economic return and long-term visitor economy growth at a scale that cannot be delivered by councils acting independently.

A four-year funding commitment will provide the certainty required for Orange360 to deliver stronger and more sustained outcomes for Blayney Shire as part of the Orange Region, including increased visitation, higher local spending, improved year-round demand and broader social and economic benefits.

A 10% uplift in funding will enable Orange360 to deliver a consistent, professional annual marketing campaign and stronger “always-on” activity. This will support greater year-round visitation, higher-yield visitors and increased benefit for Blayney businesses, communities and the regional economy.

In summary, continued investment in Orange360 represents a low-risk, high-value opportunity for Blayney Shire Council to maximise economic return, support local businesses and remain competitive as part of a high-performing regional destination.

Decision Requested:

- Approve a total of four-year funding agreement term and +10% funding uplift commencing July 1, 2026.
- \$81,000 + GST + CPI adjustment annually.
- Approve General Manager of Blayney Shire Council to finalise the Agreement with TDO Ltd T/A Orange360 in line the development of 2026-2030 Strategic Plan, KPIs and reporting schedule.

Appendices

- Destination Central West Letter of Support
- Orange360 Strategic Plan
- Annual Projects Delivered by Orange360
- Orange360 2025 Key Performance Scorecard
- Orange360 Member Sentiment Survey

Thank you.

Orange360 Strategic Plan 2024-2026

OUR VISION

For the Orange Region to become a prominent Australian destination of choice for visitors and travellers.

MISSION

"Orange360 is a not-for-profit organisation supported by Blayney Shire, Cabonne and Orange City Councils, and industry partnerships. Our mission is to drive sustainable tourism growth, enhance visitor experiences, and promote economic prosperity in the Orange Region through innovative destination marketing, industry development, and advocacy. We are committed to fostering regional growth, attracting increased visitation, and showcasing the unique offerings of our vibrant region."

OUR VALUES

Orange360 demonstrates our core values through our behaviour, function, and operation

- We are responsive and versatile.
- Collaboration and teamwork are key to our success.
- We are committed to making a difference for our customers, members, the industry and stakeholders.
- Integrity and transparency in our actions and outcomes are at the core of our business.

OUR PRINCIPLES

The principles that guide Orange360 action and decision making are to

- Lead with regional strengths.
- Place the visitor experience first.
- Encourage and facilitate continual improvement
- Promote regional collaboration and unity.
- Seek positive engagement.
- Epitomise 'stronger together'.
- Be considerate and egalitarian

STRATEGIC PRIORITIES

Our focus is to promote the Orange Region as a visitor destination.

- Develop the identity and brand of "The Orange Region" as a destination of choice.
- Create effective marketing strategies and activations to drive recognition and visitation to the Region.
- Activate and promote the growth and success of in-region festivals and events.
- Drive membership engagement and support visitor experience and product development.
- Align and connect the regional tourism industry, local government, state government

OUTCOMES

Orange360 works to achieve the following Strategic Objectives:

- Grow the value of the visitor economy;
 - increase in visitor numbers.
 - increase visitor spend.
 - increase visitor length of stay.
 - encourage visitation dispersal across the region.
- Create a visitor ready and unified industry;
 - increase industry engagement, communication, and collaboration.
 - improvements in product and customer experience.
- Strengthen and maintain support from industry, funding partners, government.

Adopted June 26, 2024

**Orange360 Strategic Plan
2024-2026**

		and industry agencies to achieve sustainable and longer-term growth of the region and the visitor economy.	– retain and increase industry members. – build stakeholder partnerships and industry relationships – Pursue funding opportunities. • Support and promote Regional Events/Festivals that strengthen the regions appeal and attraction, and build sector capacity and prosperity • Enhance to the region’s ability to attract external events, sporting tournaments and business events at scale
KEY RISKS	ENABLERS	INTERNAL CABABILITY	MEASUREMENT
• Lack of awareness of “the Orange Region” • Lack of control over product and customer experience • Expectations vs SLA with limited resources • Ongoing agreement and collaboration between councils for Orange360 • Reputation and continued effectiveness of Orange360 as first choice marketing agency • Economic conditions and available funding	• Tri partisan support and collaboration across Blayney, Cabonne and Orange LGAs • Longer term security and planning ability (funding) • Consolidated revenue • Commercial and statutory Independence • Commercial industry partnerships • Government agencies • Economic confidence and growth • Commitment of TDO Ltd Board	• Demonstrate core values. • Be an employer of choice. • Build a stable, loyal team with appropriate skills, experience • Develop industry competence and thought leadership capabilities. • Ensure a diverse, experienced and responsive Board of Directors (noting the confines of Orange360 Constitution) • Commitment to Members and the industry	• Visitation growth markers • Membership and industry engagement • Visitor dispersal - spend across region • Growth of flagship events and festivals • Success of key industry partnerships • Economic and reputational growth of The Orange Region

Adopted June 26, 2024

Annual Projects Delivered by Orange360

1. Events & Festival Development	
Orange360 delivers and supports a suite of high-impact regional events that drive visitation, strengthen local identity and support industry collaboration.	• Flagship Event Production: FOOD Week and Orange Region Wine Festival • Festival Program Development: Ongoing support for FOOD Week and Wine Festival programming • Fire Festival: Development, delivery and regional marketing • Newmont Orange360 Regional Event Fund: Administration and distribution of grants • Industry Capability: Delivery of the Newmont Orange360 Event Workshop
2. Destination Marketing & Brand Management	
A coordinated marketing program strengthens the Orange Region brand, drives year-round visitation and enhances the region's competitive positioning. Key initiatives include:	• Destination Brand Development & Management • Major Event Campaigns: Marketing campaigns for Wine Festival 2025 and Fire Festival 2025 • Website Enhancement: Orange360.com.au refresh (January 2025) • Brand Publications: Orange Region Magazine launch (March 2026) • Awards & Recognition: Silver Award – EUROrange Campaign, 2025 NSW Tourism Awards – assistance with Tiny Town and Top Tourism Awards entries. • Letters of support for funding applications and new tourism initiatives • Seasonal Campaigns: Enjoy the Now, EUROrange and Sounds of Orange • Business Events Promotion: AIME conference activation • Always-On Marketing: eDMs, Google advertising, local radio
3. Media, PR & Content Production	
High-quality content underpins all brand and marketing activity, ensuring consistent storytelling across digital, print and media channels. Key outputs include:	• Content Creation: Video, imagery, social media, and website content • Owned Channel Management: Website, social channels, and blog content • Media & PR Activity: Editorial, media partnerships and event publicity – support JO Marketing PR activations. • Festival Content: Fire Festival • Marketing and promotion of the ORVA Wine Festival

	Regional Asset Development: Imagery, video and brand resources for operators and partners
4. Industry support and development	
Membership networks, member servicing and collaborative marketing activations, build industry capacity, strengthens member engagement, supports product development, enhances the visitor experience.	- Member Forums: Capability training in marketing, insights, experience development and business opportunities. - One-on-One Support: Individual assistance for product, marketing and visitor-ready improvements. - New Operator Onboarding: Resources and platform setup for new businesses. - Tourism Resources: Development of toolkits, guides and branded assets. - Product Development Support: Assistance creating new visitor experiences and packages. - Industry Insights: Sharing visitor data, trends and research with operators and councils. - Website Listings: Ongoing review and optimisation of operator listings. - Stakeholder Engagement: Regular outreach with tourism businesses, councils and regional partners.



Blayney Shire Council
Activations

Orange360

Our region

Things to do

Plan your trip

Book a venue

Blog

🔍

✉

🌐

Orange360.com.au

Accommodation

Eat & Drink

Things To Do



0.5 kms

Bernardi's Marketplace Blayney

Bernardi's Marketplace Blayney supports visitors to the region by providing a convenient, full-service...



0.6 kms

Belubula River Walk

Stretching from Dakers Oval to Heritage Park, take a walk along Blayney's newest nature-based attraction.



0.7 kms

Heritage Park - Blayney

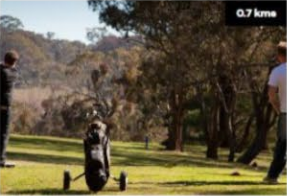
Heritage Park, located in Blayney's main street has a range of out-of-the-ordinary playground activities...



0.7 kms

Blayney Skate Park

Blayney Skate Park was opened in November 2018 and is located alongside Blayney Heritage Park making...



0.7 kms

Blayney Golf Club

The Blayney Golf Club is situated just south of Blayney on the Mid-Western Highway.



0.8 kms

CentrePoint Sport and Leisure

Have a dip in one of the three indoor, heated pools, play on the kids' waterslide, step out on the treadmills...



Lucknow

VIEW



Lyndhurst

VIEW



Mandurama

VIEW



Manildra

VIEW



Mullion Creek (And Ophir)

VIEW



Nashdale

VIEW



Neville

VIEW



Newbridge

VIEW



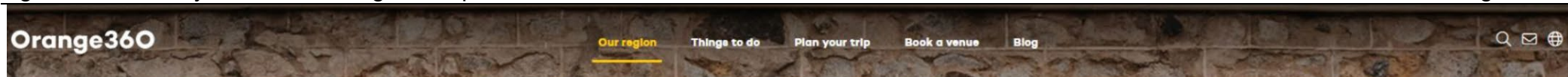
Spring Hill

VIEW

Total Users vs Repeat Users

New Users	Returning Users
192K	29K
↑ 6.0%	↑ 6.2%
on previous 12 months	

This is Page No. 51 of the Business Paper of the Ordinary Council Meeting of Blayney Shire Council held on 28 April 2026



Accommodation

Eat & Drink

Things To Do



Millthorpe Hotel
The Millthorpe Hotel has been serving up beer since 1898.



The Salon des Refuses - Antiques & Old Wares
Old wares mainly sourced in France during the annual buying trips.



Speckled Nest Millthorpe
The property includes a three-bedroom and two-bathroom house and a self-contained studio in the centre.



Carcoar Hospital Museum
Carcoar Hospital Museum is housed in one of the earliest colonial hospital buildings in Australia.



A Thousand Words Gallery and Espresso Bar
Nestled within the original 1852 Saddlery building in the historic village of Carcoar, A Thousand Words.



Kurt Fearnley Park
Kurt Fearnley Park is located in the heart of Carcoar, the hometown of the Paralympian Kurt Fearnley.



Plants n Pretty Pieces
Established in 2017, Plants n Pretty Pieces is a fun and funky family-owned business in the heart of Millthorpe Village.



Tamburlaine on Pym
Located in the historic Millthorpe above Tamburlaine Organic Wines Cellar Door, is the accommodation Tamburlaine on Pym.



Tamburlaine Organic Wines Millthorpe Cellar Door
Drink in the atmosphere with a visit to the Tamburlaine Organic Wines Cellar Door in the historic village of Millthorpe.



The Rustic Flamingo
The Rustic Flamingo is a fabulous shop in historic Carcoar NSW, full of genuine vintage and genuine retro collectables.

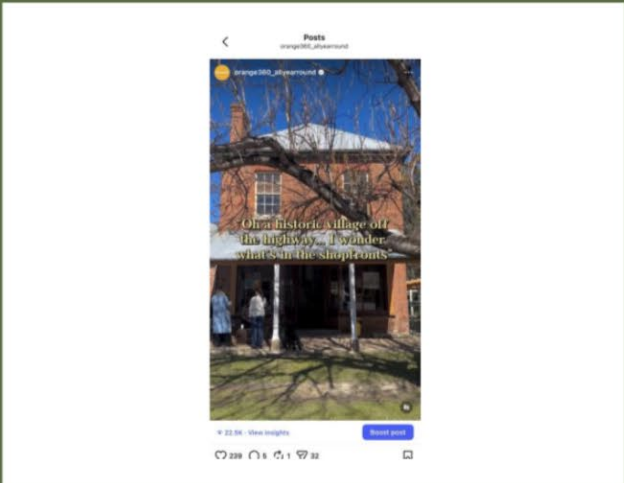
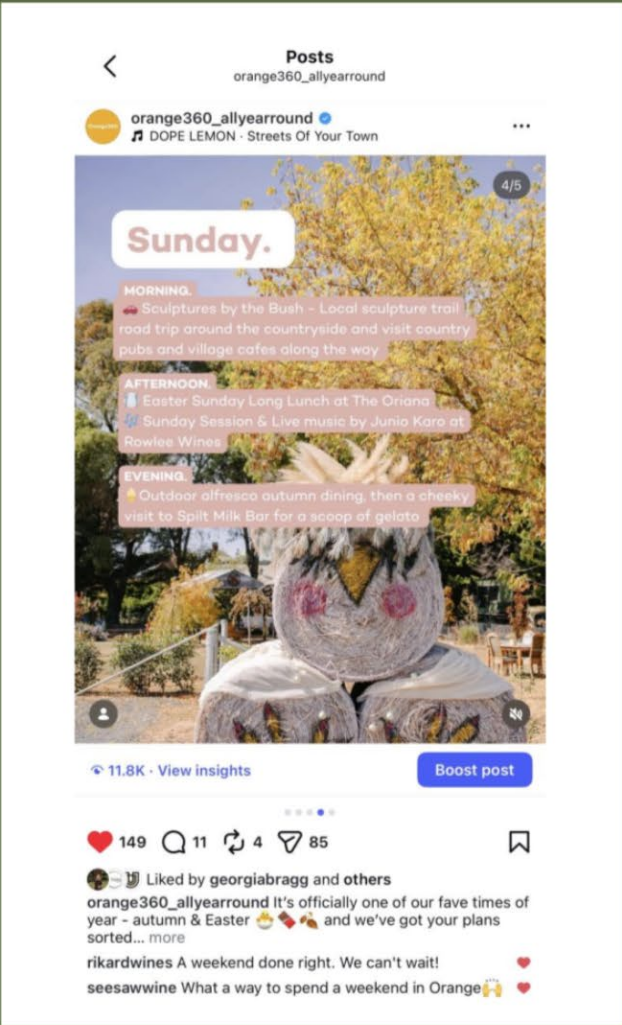
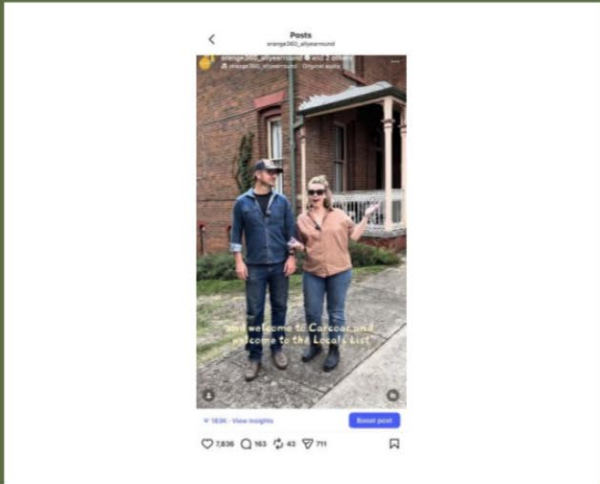
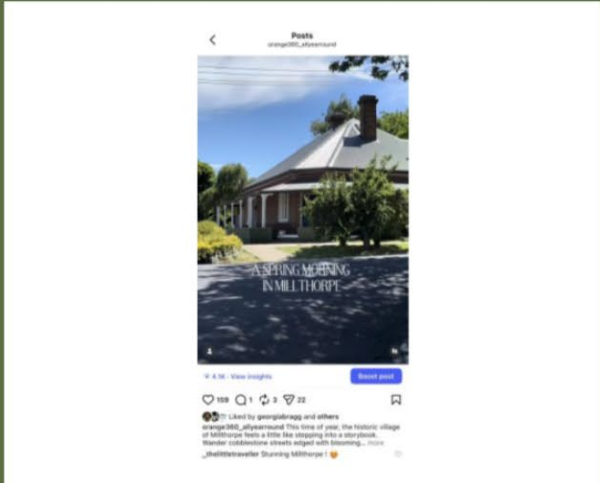


Tomolly
Welcome to Tomolly, a lovingly curated homewares and fashion store located in a charming Victorian Terrace.



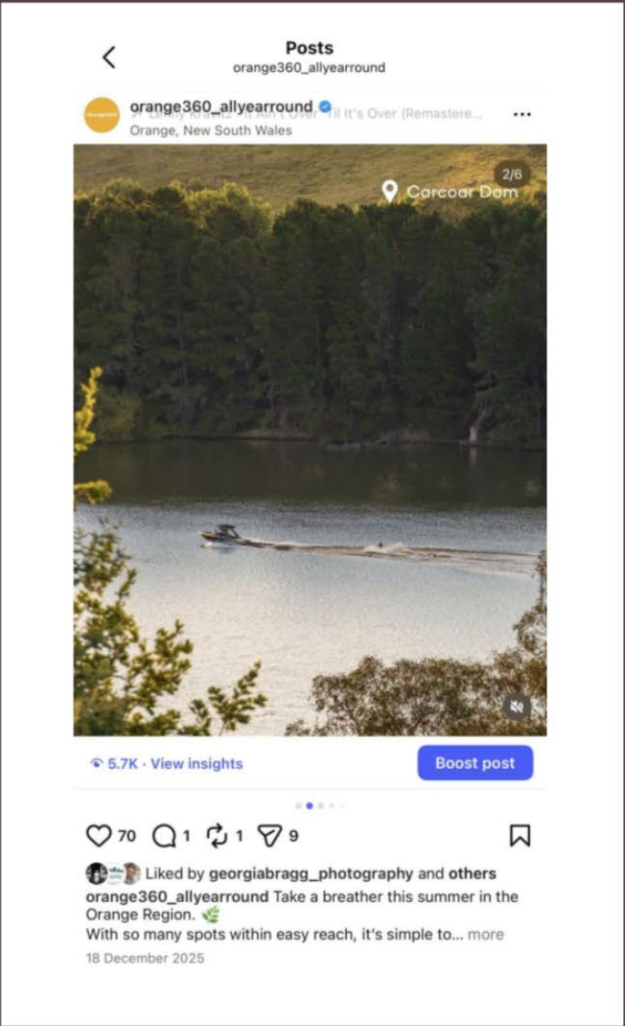
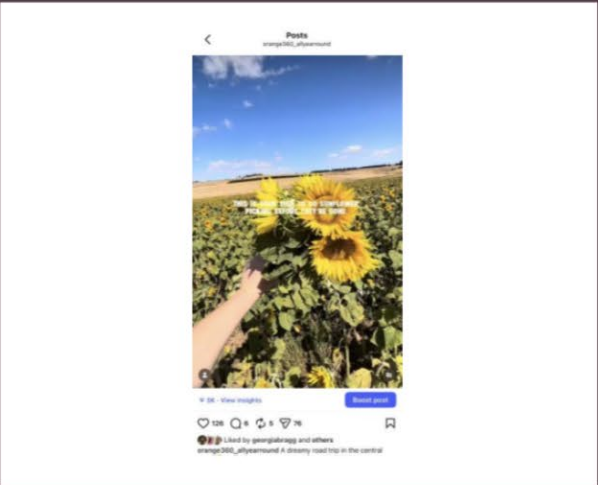
Carcoar Royal Hotel
Carcoar Royal Hotel is the perfect unique place to relax with a beer, enjoy a delicious meal accompanied.

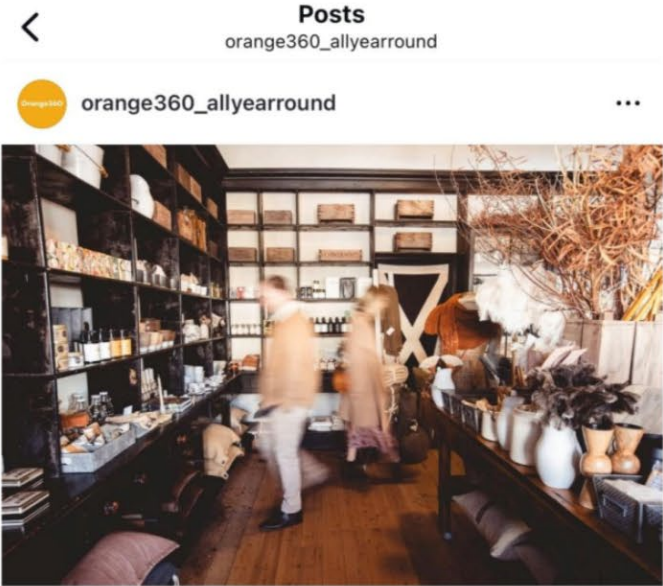
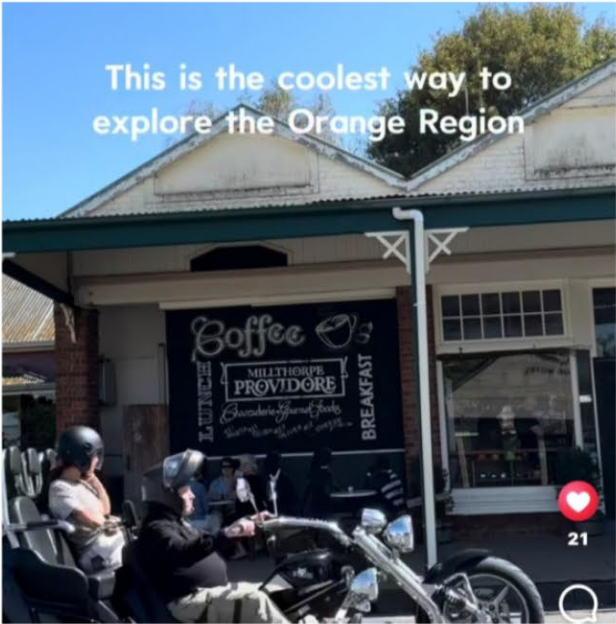
Orange360



Social Media







View Insights

Boost post

45 4

Liked by cornerstoregallery and others

orange360_allyearround Discover the irresistible retail experience awaiting you in The Orange Region!

Our dedicated shopkeepers craft unforgettable in-store moments, offering unique pieces and exceptional customer service. From fashion gems to home décor finds, and gifts for every occasion, we've got something special for everyone. Dive into the charm of Orange and its surrounding villages by exploring our diverse boutiques. Trust us, it's a trip you won't regret (your wallet might, but we're all for Enjoying the now, one treasure at a time) ! 🎁🌟 Visit the link in our bio to plan your trip. #Orange360 #FeelNSW

Pictured @tomolly_Carcoar in the beautiful historical village of Carcoar



Likes: 198
Plays: 6k
Shares: 38
Saves: 20



Stories and resharing

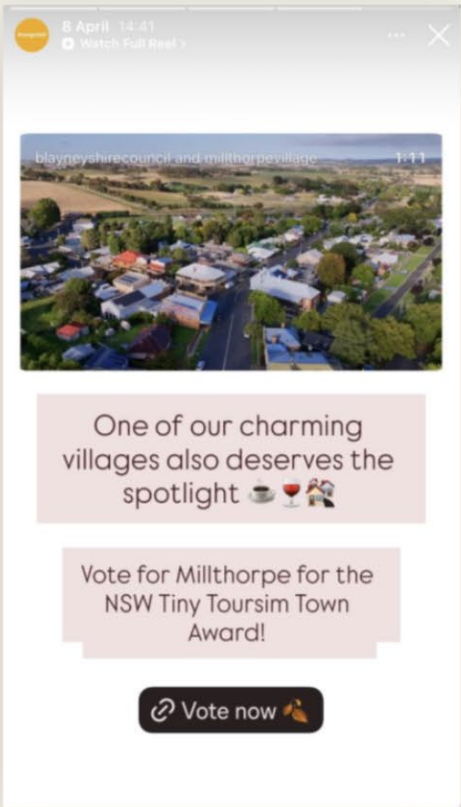
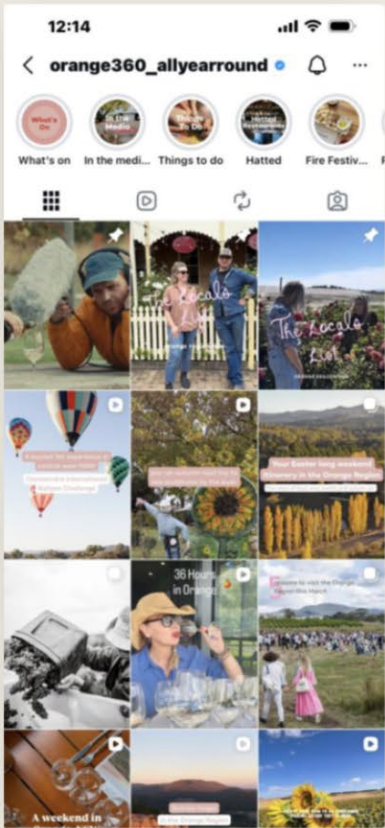




Image: Bon Bon, Orange

Fresh on the scene, here are the newest openings in the Orange Region this month.

Bon Bon
Luxury accommodation in
the heart of Orange
Launching soon

[Find out more](#)

Turkish Bath & Home
Traditional Turkish
homewares & textiles
located in Millthorpe

[Find out more](#)

The Village Grocer
Cafe and general store
re-opened in Carcoar

[Find out more](#)

Consumer News eDM



Gnoo Blas Classic Show
Friday 6 Feb - Sunday 8 Feb

[Find out more](#)

Millfest
Afternoon of outdoor
music in Millthorpe
Saturday 7 Feb

[Find out more](#)

**Life Drawing Class at
Heifer Station**
Friday 13 Feb

[Find out more](#)

**End of Summer
Hawaiian Party at See
Saw Wines**
Saturday 21 Feb

[Find out more](#)

**Inside This Box Art
Prize at The Corner
Store Gallery**
Friday 27 Feb - Sunday 8 Mar

[Find out more](#)

**Central West Comedy -
Lloyd Langford**
Saturday 28 Feb

[Find out more](#)

To do



Sculptures By The Bush |
2 - 26 April | [Find out
more](#)



**Canowindra Balloon
Challenge | 11 - 19 April |**
[Find out more](#)



Earth & Fibre Mini Fest |
Molong | 9 May | [Book
now](#)

See, Taste, Do: Our Autumn Picks

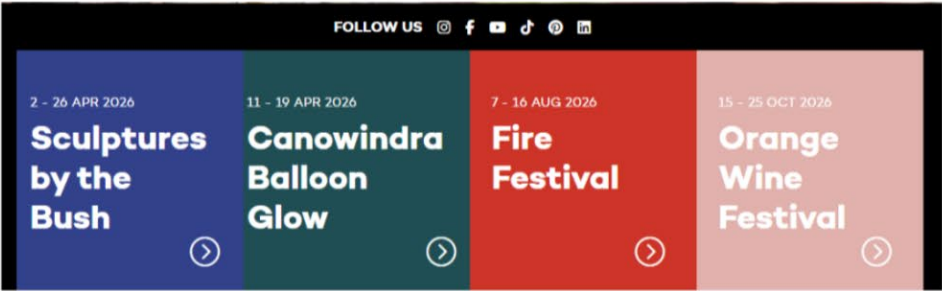
To see

Around almost every corner in the Orange Region, you'll find a seasonal spectacle - streets, parks and country roads lined with rich autumn colour. Here are our top picks to see autumn at its finest.

- Campbell's Corner, Pinnacle Road
- Elephant Park & Cook Park, Orange
- Millthorpe's historic streets
- Orange Botanic Gardens
- Lake Canobolas
- Church Hill Rotary Lookout, Blayney



Image: Cargo Road lined with autumnal poplars



Event Promotion



Signage - Billboards



Orange Region Guide

Discover everything
the region has to offer,
all year round.

Visitor Dispersal

Discover the Orange Region All Year Round

Itinerary Ideas

Malong, Cumnack, Yeoval to the Zoo

Spent the night in Malong and enjoy the view of the Orange River. Malong is a beautiful town with a variety of accommodation options and a range of activities. Cumnack is a small town with a range of accommodation options and a range of activities. Yeoval is a small town with a range of accommodation options and a range of activities. The Zoo is a great place to spend the day with the family.

Eugowra & Canowindra via Nashdale

Discover the beautiful scenery of the Orange River. The river is a beautiful sight and a great place to spend the day with the family. The river is a beautiful sight and a great place to spend the day with the family. The river is a beautiful sight and a great place to spend the day with the family.

Manildra, Cudal & Cargi

Explore the beautiful scenery of the Orange River. The river is a beautiful sight and a great place to spend the day with the family. The river is a beautiful sight and a great place to spend the day with the family. The river is a beautiful sight and a great place to spend the day with the family.

Itinerary Ideas

In and Around Orange

Spent a night in Orange and enjoy the view of the Orange River. Orange is a beautiful town with a variety of accommodation options and a range of activities. The river is a beautiful sight and a great place to spend the day with the family.

Lucknow, Mithorpe, Carcarr & Blayney

Spent a night in Lucknow and enjoy the view of the Orange River. Lucknow is a beautiful town with a variety of accommodation options and a range of activities. The river is a beautiful sight and a great place to spend the day with the family.

Tiny Town Discovery

Discover the beautiful scenery of the Orange River. The river is a beautiful sight and a great place to spend the day with the family. The river is a beautiful sight and a great place to spend the day with the family. The river is a beautiful sight and a great place to spend the day with the family.

Orange360

Inspiration: Train journeys

Beat the petrol price: 10 of the best places to visit by train from Sydney

Sue Williams
April 15, 2024 – 5:00am

Save Share Print A A

THE AUSTRALIAN

HOME NATION WORLD BUSINESS HEALTH COMMENTARY SPORT ARTS VIEW

TRAILIAN MAGAZINE

Spring fever! It's the season for open gardens

By HELEN YOUNG
October 16, 2024 The Weekend Australian Magazine



Spring open gardens Australia with this spring. Picture: Supplied

Spring open garden events invite you to stroll through private gardens, visit country cottages, see plants and generally celebrate the season.

In NSW, Bathurst Spring Spectacular (October 26-27) offers eight open gardens, nearby, Orange Open Gardens (October 27) has six gardens plus plant stalls and choir. The Millthorpe Garden Ramble (November 2-3) offers 10 village and rural gardens. The Bundanoon Garden Ramble (October 26-27) has eight gardens. Crookwell Garden Festival (November 2-3) features 12 gardens with a market on the Saturday morning.

Media

A MONTH IN THE COUNTRY



CLOCKWISE, FROM FAR LEFT Barrels and bottles at Callington Mill Hobart Cellar Door & Restaurant; try Callington's the Godfather Reverence Cocktail and the delicious Bay Bug Dimppling; view Virginia Arregui's Les Toits de Paris at the Tile Me A Story exhibition in Bowral; freshly picked produce at Paddington Grove, part of the Millthorpe Garden Ramble; cottage charm at Paddington Grove; enjoy a wine tasting at Borembola Wines in Gundagai.

Publication: Gold Coast Bulletin - Escape (Sunday) | Publication Date: 26 Jan 2025
Title: 'NOT BRINGING AN ESKY TO THE FARMERS' MARKET IS MY GREATEST REGRET' | Page Number: 33 | Page Ad Type: Article

52 / DESTINATION

Gold Coast Bulletin, January 26, 2025

72 HOURS Orange

'Not bringing an Esky to the farmers' market is my greatest regret'

Tony Wells advises a long weekend to taste all this NSW food heaven has to offer



DAY 1
Afternoon

DAY 3
Morning

Stay a little longer: the Millthorpe Garden Ramble beckons

On the 2nd and 3rd of November 2024, the Millthorpe Garden Ramble will be celebrating its 20th anniversary in style. This charming event is the perfect complement to the wine festival finale, offering you a chance to slow down, breathe in the fresh country air, and explore some of the most beautiful private gardens in the region.

The quaint village of Millthorpe transforms into a garden lover's paradise, with ten stunning village and country gardens opening their gates to the public. From the expansive iris and rose gardens at Eldolia Park to the historic charm of Grove Farm, one of the first homes built in the area, each garden tells its own unique story. And if you're looking for something a little more unusual, you can even visit the successful Millthorpe Truffles for a taste of the luxurious and earthy delicacy.

Not only will you enjoy an abundance of floral beauty, but the event also features art exhibitions, workshops, children's activities, and live entertainment scattered throughout the gardens. For history buffs, the Millthorpe Museum will showcase a special exhibit of historic gardening tools, taking you back in time to explore the roots of the region's gardening traditions.

The Sydney Morning Herald (Licensed by Copyright Agency)
Nick Galvin - AUS - Oct 18, 2024 - 5:00 am

What ex-Opera Australia boss Lyndon Terracini did next

Two years after quitting as artistic director of Opera Australia, Lyndon Terracini has unveiled ambitious plans

three-day opera festival in a tiny town in NSW's Central West. Known mostly for its wine, food and laid-back vibe, Millthorpe will take its



The Sydney Morning Herald

3 more articles - Reach EM - Social Echo - Neutral

NSW Orange Wine Festival

There should be sonnets written about the crisp, blossom-laced springtime air in Orange but instead there's a wine festival where you can experience this natural wonderland, in the NSW Central West, for yourself (orange360.com.au). Take your pick from more than 40 events, from intimate tastings to bustling night markets glittering among the trees in Robertson Park - all in service of celebrating this regional jewel's cool-climate wines.

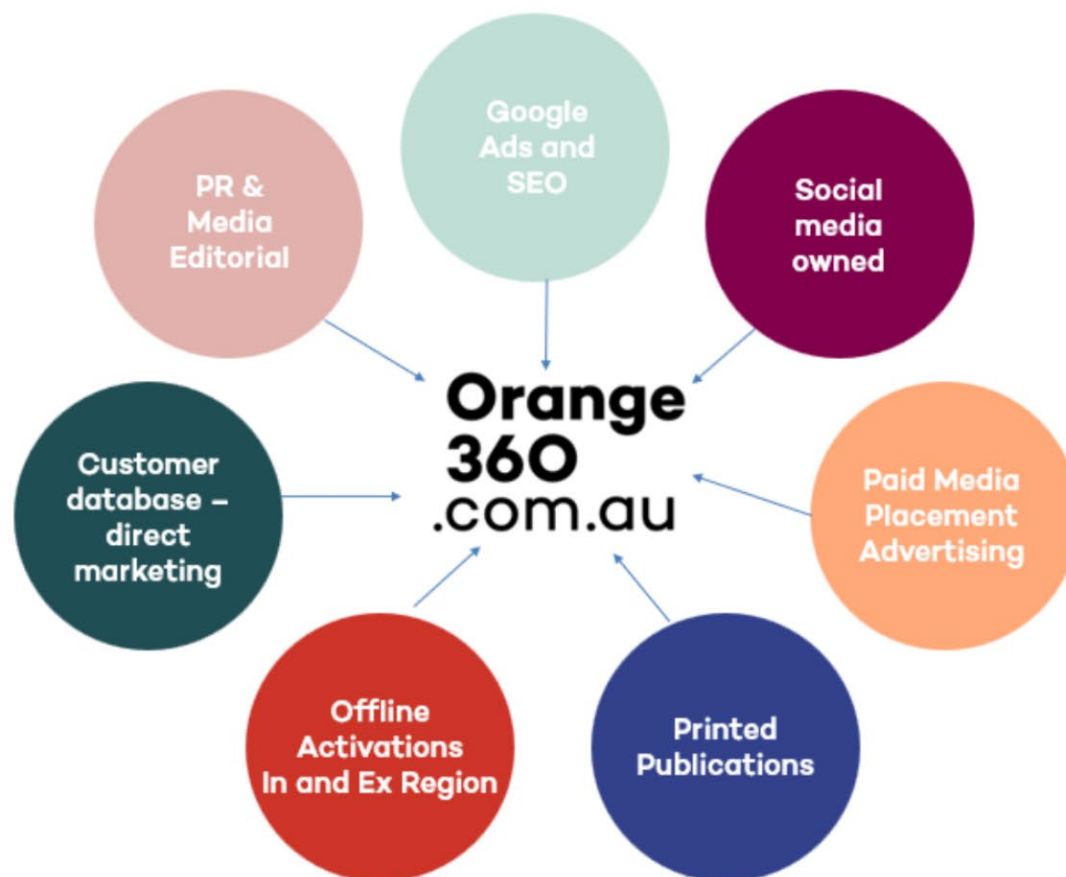
Don't miss Sit down for a languid lunch with some of the region's top winemakers at Vintner's Table - savour their stories and excellent products simultaneously.

When 17 October to 2 November



Marketing Strategies

- **Speak directly to Sydney short break, domestic travellers** - focus marketing efforts to attract attention and increase awareness
- **Maximise efficiencies within budget and resources** - hone marketing spend, maximise channels and streamline messaging
- **Develop secondary target market** - greater engagement with local audiences (VFR)
- **Promote of events, products and experiences** that strengthen the essence of the region to turn appeal into intent to travel or a booking
- Engage **always on messaging**





**To:**

Mayor Bruce Reynolds
Councillors of Blayney Shire Council
Blayney Shire Council

Re: Letter of Support – Orange360 Funding Proposal (2026–2030)

Dear Mayor and Councillors,

On behalf of Destination Central West, we are pleased to express our strong support for Orange360's proposal for a four-year funding agreement and uplift. From a regional and state visitor-economy perspective, Orange360 is a critically important organisation delivering outcomes that significantly elevate the competitiveness, visibility, and long-term economic value of the Orange Region.

The Value of a Unified Destination

One of Orange360's greatest strengths is its role in providing a single, unified destination identity for the Orange, Cabonne and Blayney local government areas. This cohesive approach is recognised across NSW as a best-practice model for regional tourism management.

Few regions in NSW have successfully achieved this level of cooperation. Orange360 has demonstrated that a shared regional brand delivers measurable results and creates an identity that resonates strongly with high-value audiences.

Combined Industry Representation Strengthens Event and Funding Attraction

From the perspective of Destination Central West, Orange360 provides something that individual LGAs cannot achieve alone: true regional industry coordination.

Having a single point of industry representation enables

- Stronger, consolidated applications for state and federal grant funding
- A more compelling value proposition when attracting major events, touring productions, campaigns and partnerships
- Greater confidence for investors, event organisers and state bodies seeking to work with a professional, unified entity
- Efficient industry engagement, capability-building and distribution of information



A Highly Effective and Efficient Regional Tourism Model

Orange360's lean structure, industry-led governance, and strong data-driven approach make it one of the most efficient destination marketing organisations in NSW. The organisation delivers year-round professional capability that would otherwise require councils to independently source multiple staff or outsource to higher-cost agencies.

The return on investment is clearly demonstrated through:

- Demonstrable increases in visitor expenditure and overnight visitation
- Strong digital reach and engagement growth
- Proven campaign performance and brand uplift
- Improved regional occupancy and yield
- Clear reporting aligned with state priorities and metrics

From our perspective, Orange360 is a high-performing partner that amplifies state investment and aligns strongly with the Visitor Economy Strategy 2035.

For a destination of this scale and significance, multi-year funding is essential. A four-year term will enable Orange360 to continue long-term destination brand development, plan and activate multi-year product and experience development and maintain alignment with Destination Central West and Destination NSW priorities.

A stable funding base is critical for ensuring the Orange region remains competitive, sustainable, and nationally recognised.

Destination Central West strongly supports Orange360's request for a four-year funding agreement (2026–2030) and an uplift in funding also.

Orange360 is a proven, respected, and strategically essential partner in the delivery of the region's visitor economy. The organisation's unified approach, professional expertise, and strong performance directly support the broader goals of regional NSW and contribute meaningfully to the ongoing success of the Orange, Cabonne and Blayney LGAs.

We commend the Council for its continued leadership and for recognising the value that an integrated regional destination model brings to the community, to local businesses, and to the State of NSW.

Yours sincerely,

Sean Haylan
General Manager

09) ADDITIONAL DESTINATION MARKETING PARTNERSHIP PROPOSALS

Department: Executive Services

Author: Manager Tourism and Communications

CSP Link: 4. A diverse, vibrant and sustainable economy

File No: RC.PG.2

Recommendation:

That Council:

1. Defer a decision on the Bathurst Regional Council 'Central Tablelands' proposal to a future council meeting.
2. Decline the request to create a destination marketing and development partnership with Elevate.

Reason for Report:

Council has received two different proposals for new partnerships related to destination marketing, which are intended to work in collaboration with or in addition to regional destination marketing with Orange360.

Report:

Proposal 1: Campaign Proposal: Central Tablelands (Bathurst, Lithgow, Oberon and Blayney Tourism Collaboration)

On 16 April 2026, Council received a draft proposal from Bathurst Regional Council for a one-off Spring/Summer tourism campaign, with a pooled budget of \$100,000 (if all Councils contribute). The requested contribution from Blayney Shire Council is \$20,000.

The proposal remains preliminary, with key details to assess feasibility and interest across participating councils and yet to be formally discussed between Tourism Managers / Councils.

Key considerations for Blayney Shire Council include the reliance on existing digital platforms to deliver the campaign, which Council does not currently have, or have resources to develop. There is also duplication with Council's existing investment in destination marketing through Orange360 within an already competitive market.

Whilst there are benefits to working collaboratively with our other Council neighbours it is likely this can be achieved through existing arrangements with the Central NSW Joint Organisation (CNSWJO).

The CNSWJO has a Tourism Group with an ongoing Public Relations (PR) program which often connects the participating LGAs through destination pillars e.g. agritourism experiences, food and wine, arts and culture and touring routes. Council could utilise existing tourism budget allocations within this program to collaborate on a geographical basis with Bathurst, Oberon and

Lithgow, achieving similar outcomes without duplicating current investments or requiring additional resourcing.

Proposal 2: Destination Marketing Partnership – Blayney Town and Villages (Elevate)

In February, Council received a proposal from Elevate for a four-year destination marketing and development partnership with Elevate to strengthen the profile, performance and sustainability of Blayney town and villages.

This proposal is designed to complement—not duplicate—the work of Orange360. However, there is currently no formal agreement with Orange360 to support this arrangement. The proposal would also conflict with Orange360’s governance structure and purpose.

The proposal references the existing ‘Bathurst and Backroads’ brand; however, this has limited audience reach and there is no supporting data or evidence of past campaign performance provided. The proposal may achieve LGA visibility, but without a defined and engaged out of region audience, the overall impact is likely to be limited.

Criteria	Proposal 1: Central Tablelands Campaign	Proposal 2: Elevate
Proposal Amount & Timeframe	\$20,000 - One off campaign for 2026 Spring / Summer It has been indicated that this proposal is not to replace all year destination marketing services provided by Orange360.	\$40,000 per year plus GST Four years 2026 – 2030. The proposal states it is designed to complement—not duplicate—the work of Orange360.
Funding Model	Campaign is reliant on funding from other Councils. Proposed \$40,000 from Bathurst, \$20,000 from Lithgow and \$20,000 from Oberon.	Reliant on funding from Blayney Shire Council. Proposed to deliver in conjunction with Orange360. Note: No agreement with Orange360 for this arrangement has been discussed and conflicts Orange360 constitution.
Brand Strength & Recognition	No brand recognition with new brand development required for ‘<i>Central Tablelands</i>’. Finding a clear call to action suitable for all four Councils would be complex (e.g. what website do you refer the audience to?). Reliance on participating Council tourism brand channels to amplify. Note: Council doesn’t have resources for own tourism branded marketing channels	Existing brand development with small audience base under the brand ‘<i>Bathurst and Backroads</i>.’ No data or references from previous campaigns provided to show brand strength or recognition.

Industry Engagement	Business participation in campaign with business toolkit, accommodation packaging, co-branded digital assets, cross-promotion incentives.	Industry capability and inclusion listed as core deliverable, details not provided. Financial investment required from businesses is unclear.
Risk Profile	Reliance on other Council funding which is currently unknown. New brand establishment required which has a long-term timeframe to establish any recognition. Blayney Shire Council return on investment would be limited without having any existing tourism channels nor the resources required to develop and maintain channels to support the campaign.	Elevate has no financial support secured from neighbouring Councils, making the sustainability of the organisation for the four-year period is a large risk. Without any data, references or demonstrated outcomes from previous work, there is no clear evidence to support the proposed approach or confidence in its ability to deliver measurable results for Blayney Shire.

Risk/Policy/Legislation Considerations:

Blayney Shire Council currently utilises Orange360 and the Orange Region brand for destination marketing. Whilst it can sound appealing to not put all our eggs into one basket it isn't the best strategic approach to be promoting different messages and brands to the same audience.

There is a risk that either proposal would impact Blayney Shire Council's relationship with neighbouring councils, Orange and Cabonne, given the large financial investment all Councils have made into Orange360 and the Orange Region brand. These campaigns would likely be competing in the same marketing space and would dilute our investment into the Orange Region brand.

There is a risk that committing additional funding to the proposed models constrains Council to externally developed approaches, rather than enabling the development of its own strategic marketing initiatives that align with our Destination Management Plan.

Budget Implications:

No additional funding is currently available or forecast in Council's Long Term Financial Plan. Council approval to participate in a new campaign will require a vote of additional funds by Council and a compensating budget adjustment.

Enclosures (following report)

- | | | |
|---|--|---------|
| 1 | Proposal from Destination Central Tablelands | 5 Pages |
| 2 | Proposal from Elevate | 7 Pages |

Attachments (separate document)

Nil

Bathurst, Lithgow, Oberon and Blayney
Tourism Collaboration & Campaign Proposal
Central Tablelands
Draft Proposal - April 2025

Dan Cove, Director Cultural & Community Services. Bathurst Regional Council

Executive Summary

This proposal recommends that the LGAs of Bathurst, Blayney, Lithgow and Oberon formally collaborate to:

- Establish a recognisable regional tourism destination identity (working title: Central Tablelands); and
- Deliver a joint Spring/Summer 2026 marketing campaign with a pooled budget of \$100,000.

Proposed funding model:

- Bathurst Regional Council: \$40,000
- Blayney Shire Council: \$20,000
- Lithgow City Council: \$20,000
- Oberon Council: \$20,000

The proposal argues that:

- A pooled \$100,000 campaign will deliver significantly greater reach, media leverage and return on investment than four isolated \$20–40k campaigns.
- A consolidated regional brand improves competitiveness in a crowded domestic tourism market.
- A hub-and-spoke touring model will drive longer stays, increased overnight visitation, and improved regional dispersal.
- Collaboration creates scale, professional capability and stronger leverage with state agencies and media.

This is not about replacing individual LGA identities. It is about creating an umbrella regional destination that amplifies them.

Stronger Together: A Regional Tourism Opportunity

Visitors do not travel to Local Government Areas. They travel to regions.

Within 2–3 hours of Sydney is a landscape of elevated plains, dramatic escarpments and valleys, heritage towns, cool-climate produce, iconic motorsport heritage and authentic villages. Yet while travellers recognise regions such as the Blue Mountains, Hunter Valley and Southern Highlands — our collective identity remains fragmented.

This proposal recommends that Bathurst, Blayney, Lithgow and Oberon formally collaborate under the working title 'Central Tablelands' and jointly deliver a \$100,000 Spring/Summer 2026 campaign to test and launch the brand.

Collaboration between LGAs is essential for growing market share in the competitive domestic tourism market. Bathurst, Oberon, Blayney and Lithgow potentially form a strong geographic region with a common identity which could utilise and amplify the distinctive strengths of each individual LGA. Whilst the Central NSW Joint Organisation of Councils (CNSWJO) operates a tourism manager forum and funds joint public relations activities. Destination Central West is the regional arm of Destination NSW and offers advocacy, funding support and capacity building across a footprint closely aligned to that of the CNSWJO. Neither are marketing or brand building agencies.

Proposed Regional Identity

Proposed Working Title: "Central Tablelands"

Strengths:

- Evokes elevation, cool climate, distinct seasons
- Differentiates from "Central West"
- Strong alignment with Oberon and Lithgow landscapes
- Aspirational and premium positioning

Alternative Options

- Central Tablelands
- Western Highlands
- Highlands Country NSW

A specialist branding agency would test naming and positioning with industry and market research.

The vision for this new regional identity would be to establish the "Central Tablelands" as NSW's premier regional escape region, offering four distinct seasons, heritage towns, dramatic landscapes, events, and authentic country experiences all within easy reach of Sydney. Over the hills, but not so far away.

Why Now?

Domestic visitation is by far our primary tourism market. Regional NSW captures the majority of domestic overnight visitor nights, particularly from Sydney, Western Sydney growth corridors and the ACT.

Recent geopolitical instability in the Middle East is likely to suppress outbound international travel. Historically, such conditions increase domestic tourism demand, favouring safe, accessible drive destinations such as regional NSW. Spring/Summer 2026 presents a strategic window to capture this likely uplift.

Additionally, the likely long-term impact of the closure of the Victoria Pass and increased travel time to the region increases the imperative to collaborate, encouraging visitors to travel slower and to stay longer in region.

Campaign Pathways Enabled by Partnership

A formal partnership unlocks multiple campaign options beyond a single seasonal push. Whilst there would be multiple options for campaign design, some preliminary ideas could include:

Seasonal Signature Campaign

Theme: “Experience the arrival of Spring in the Central Tablelands”

Focus on cool-climate escape, gardens, lakes, food and events. Strong digital targeting to Sydney and ACT families and couples. A scalable, measurable and economically responsible collaboration that strengthens local identity under a shared regional banner.

Touring Loop Campaign

Development of branded itineraries such as:

- The Cool Climate Food & Wine Trail
- The Tablelands Adventure Loop
- The Heritage & Villages Drive
- Gardens & Seasons Trail
- Motorsport & Engineering Experience

Designed to increase length of stay to 3 nights.

Events Amplification Strategy

Coordinated promotion of:

- Major regional events
- Village festivals & community events
- Seasonal activations

Leveraging event calendars across all four LGAs to maintain year-round visitation momentum.

Industry Partnership Model

- Business participation toolkit
- Accommodation packaging
- Co-branded digital assets
- Cross-promotion incentives

Builds industry ownership and multiplies campaign effect.

Potential Campaign Components (\$100,000)

1. Brand Establishment (\$20,000–\$30,000 portion)

- Brand refinement
- Visual identity
- Digital asset toolkit
- Photography/video shoot across four LGAs

2. Paid Digital Campaign (\$45,000–\$55,000)

- Targeted social advertising (Sydney, ACT, Newcastle)
- Google search and display
- YouTube pre-roll
- Retargeting

3. Content & PR (\$10,000–\$15,000)

- Influencer famil program
- Travel media pitch
- Earned media placements

Economic Benefits: The multiplier Effect

A coordinated \$100,000 regional campaign enables professional brand development, high-quality visual assets, strategic digital media buying and strong market cut-through.

A Conservative Scenario:

- 2,500 additional overnight visitors
- Average spend of \$450 per trip
- \$1,125,000 direct economic injection
- \$1.875 million+ total regional impact (including multiplier effect)

Even conservative outcomes demonstrate strong economic leverage, with potential direct ROI ratios of 11:1 or greater.

Competitive pressure is increasing, with other regions are investing heavily in:

- Brand consolidation
- Digital campaigns
- Influencer partnerships
- Professional creative production

Without collaboration, our region risks remaining fragmented, under-recognised and outcompeted. The long-term additional value of this proposal includes:

- Brand recognition
- Increased repeat visitation
- Improved digital audience growth
- Stronger state funding eligibility
- Greater private sector engagement
- Enhanced regional reputation
- Brand equity compounding over time.

Potential Governance Model

- Steering Committee (4 tourism managers + Councillor representatives as appropriate)
- Memorandum of Understanding
- Agency engagement for brand and campaign delivery
- Clear KPIs:
 - Website traffic
 - Digital reach
 - Visitor nights
 - Accommodation occupancy
 - Campaign ROI

Next Steps

This proposal is pragmatic, scalable and measurable. It:

- Builds on existing cooperation
- Requires modest investment
- Delivers disproportionate impact
- Strengthens regional identity
- Drives economic benefit
- Supports local businesses
- Encourages regional dispersal
- Creates a foundation for long-term brand equity

In an increasingly competitive tourism landscape, collaboration is not optional — it is strategic necessity.

Suggested next steps would be for the four Councils to:

- Endorse the development of a collaborative regional tourism destination.
- Support the working title “Central Tablelands” for testing.
- Commit funds as outlined toward a pooled \$100,000 Spring/Summer 2026 campaign.
- Develop and endorse a Memorandum of Understanding between partner LGAs.
- Establish a steering committee and engage a specialist branding/marketing agency.



Destination Marketing Partnership – Blayney Town and Villages

Proponent: Elevate

Delivery in conjunction with: Orange360

Investment: \$40,000 + GST per annum

Term: Four (4) years – 2026 - 2030

1. Executive Summary

This proposal seeks Blayney Shire Council's endorsement of a four-year destination marketing and development partnership with Elevate to strengthen the profile, performance and sustainability of Blayney town and villages.

The program is strategy-led, governance-backed and grounded in **destination stewardship** — ensuring tourism growth supports community wellbeing, protects village character and delivers sustainable economic benefit.

Importantly, delivery to Blayney is **not dependent on other Councils participating in Elevate**. The Shire will receive a complete, stand-alone destination development program. Broader regional participation strengthens scale and advocacy but is not a prerequisite for outcomes.

The partnership aligns directly with the Blayney Shire Community Strategic Plan (CSP) outcomes of:

- A strong and sustainable local economy
- Vibrant, connected towns and villages
- A place where people are proud to live, work and visit

It also delivers on Destination Management Plan priorities by encouraging visitor dispersal, strengthening place-based storytelling and building long-term industry capability.

Over four years, the partnership will build durable destination assets, stronger industry networks and a cohesive narrative that positions Blayney town and villages as distinctive, welcoming and connected within the Central West visitor journey.

2. Purpose

The purpose of this partnership is to:

- Increase sustainable visitation and economic contribution
- Strengthen local tourism and hospitality businesses
- Improve coordination of destination activity
- Deliver visible value for money to the community
- Position Blayney as a distinctive yet connected destination

This is not a short-term marketing exercise. It is a structured destination development and stewardship program designed to build long-term capacity and measurable outcomes.

3. Strategic Context

Blayney Shire occupies a strategic position between Bathurst and Orange — two of the Central West's strongest visitor destinations.

Visitors experience the region as a connected journey rather than individual council boundaries. Blayney's towns and villages already function within this movement, yet their identity and role are under-leveraged in coordinated destination storytelling.

Blayney offers:

- Strong heritage assets
- Food, wine and agricultural experiences
- Rural landscapes and village character
- Proximity to established regional demand drivers

This partnership positions Blayney town and villages as:

- Distinctive in identity
- Connected within the broader region
- Inclusive of local businesses
- Strategically coordinated and visitor-ready

4. Destination Stewardship Framework

Definition

Destination stewardship is the responsible and collaborative management of a place to ensure tourism growth strengthens the local economy, protects community character and enhances long-term liveability.

It moves beyond promotion alone. It ensures visitor economy development is:

- Economically beneficial
 - Environmentally responsible
 - Community-supported
 - Aligned with local identity
 - Sustainable over time
-

Application in Blayney

Blayney's villages are defined by heritage, landscape and strong community identity. Stewardship ensures tourism:

- Enhances rather than overwhelms village character
- Encourages respectful visitor behaviour
- Distributes visitation rather than concentrating pressure
- Supports local businesses
- Builds pride within the community

This partnership positions Elevate not only as a marketing partner, but as a destination steward working alongside Council.

How Stewardship Is Embedded

Stewardship is delivered through:

- Measured and staged growth
- Visitor dispersal strategies
- Industry capability building
- Community-led storytelling
- Alignment with infrastructure capacity
- Quarterly reporting and evaluation

The intent is not simply to increase visitation, but to strengthen Blayney's long-term resilience and identity.

5. Partnership Model

Complementary Delivery with Orange360

This proposal is designed to complement—not duplicate—the work of Orange360.

Under Council leadership:

- Orange360 continues broader regional marketing activity
- Elevate focuses on place-led development, dispersal and storytelling
- Campaign alignment and coordination meetings ensure clarity
- Clear role delineation avoids duplication

Council leadership ensures transparency and confidence.

Regional Integration Without Dependency

Through the Bathurst & Backroads platform, Elevate already works with businesses and associations across multiple LGAs.

Integration into regional itineraries and campaigns can be delivered regardless of formal participation from other Councils. Visitors already move between Bathurst, Lithgow (Seven Valleys), Oberon, Orange and Blayney.

Formal regional participation strengthens amplification and funding leverage — but Blayney’s program remains fully deliverable as a stand-alone partnership.

Long-Term Regional Co-Design Opportunity

Over time, there is strategic value in the four Councils of the Bathurst Region having representation at the Elevate Strategy level to ensure even co-design contribution across regional priorities.

A shared table would:

- Ensure equitable voice
- Improve coordination
- Strengthen advocacy
- Reduce duplication

This is a long-term alignment opportunity, not a condition of delivery.

6. Core Deliverables

6.1 Destination Strategy and Coordination

- Annual Blayney destination action plan
 - Alignment with CSP and DMP
 - Coordination with Orange360
 - Quarterly reporting
 - Annual evaluation
-

6.2 Industry Capability and Inclusion

- Workshops and forums
 - Digital readiness training
 - Experience packaging support
 - Inclusion in regional programs
-

6.3 Product and Experience Development

- Identification of priority product gaps
 - Experience development support
 - Themed itineraries and trails
 - Visitor-ready enhancements
-

6.4 Digital Storytelling and Distribution

Delivered through Bathurst & Backroads:

- Dedicated Blayney presence
- Integration into regional itineraries
- Seasonal campaign inclusion
- Journey loops encouraging dispersal

7. Inclusive Promotion and Dispersal Model

Promotion is structured around visitor journeys, not single attractions.

For example, a sunflower promotion would include:

- Coffee in Blayney
- Sunflower visit
- Carcoar exploration
- Farmgate stop
- Village dining

This ensures:

- Broad business inclusion
 - Dispersal across towns and villages
 - Increased length of stay
 - Visible value for money
-

8. Flagship Initiative opportunity with Cadia: Villages of the Blayney Trail

The Trail connects Blayney town and villages into a defined visitor journey.

It will:

- Showcase authentic stories
- Encourage dispersal
- Build pride
- Strengthen identity
- Be hosted as a digital hub

Council endorsement strengthens external funding applications, increasing scale without increasing Council investment.

9. Outcomes for Blayney Shire

By Year Four, outcomes include:

- Increased digital visibility
- Clear and cohesive destination identity
- Strengthened industry capability

- Greater visitor dispersal
 - Increased length of stay
 - Community participation in storytelling
 - Implementation of a destination stewardship framework
 - Measurable engagement and reporting
-

10. Risk Management

Duplication Risk

Managed through coordination with Orange360.

Regional Participation Risk

Blayney Council receives full stand-alone delivery. Noting that we will continue to work with Industry across the 4 LGAs of Bathurst, Blayney, Oberon and Lithgow (Seven Valleys)

Industry Capacity Risk

Addressed through staged capability building.

Funding Risk

External grants enhance scale but do not underpin core delivery.

11. Value of a Four-Year Agreement

A four-year term enables:

- Long-term destination stewardship
 - Cumulative return on investment
 - Alignment with Council planning cycles
 - Industry confidence
 - Sustainable legacy outcomes
-

12. Executive Recommendation

That Blayney Shire Council enter into a four-year Destination Marketing and Development Partnership with Elevate at \$40,000 + GST per annum, delivered in conjunction with an equal partnership with Orange360, to strengthen the visitor economy through a stewardship-led, inclusive and strategically coordinated approach aligned with the Community Strategic Plan and Destination Management Plan.

10) REPORT OF COUNCIL INVESTMENTS AS AT 31 MARCH 2026

Department: Corporate Services

Author: Chief Financial Officer

CSP Link: 1. Prioritise transparency, financial sustainability and strong partnerships with and for our community

File No: FM.AU.1

Recommendation:

That Council:

1. Note the report indicating Council's investment position as of 31 March 2026.
2. Note the certification of the Responsible Accounting Officer.

Reason for Report:

For Council to endorse the Report of Council Investments as at 31 March 2026.

Report:

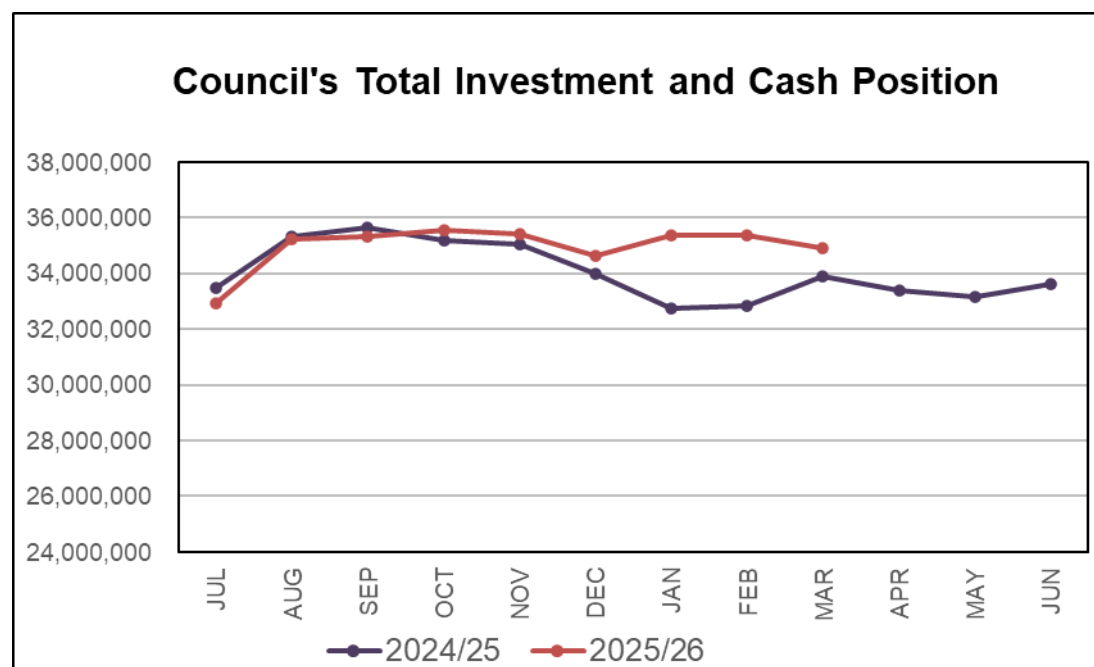
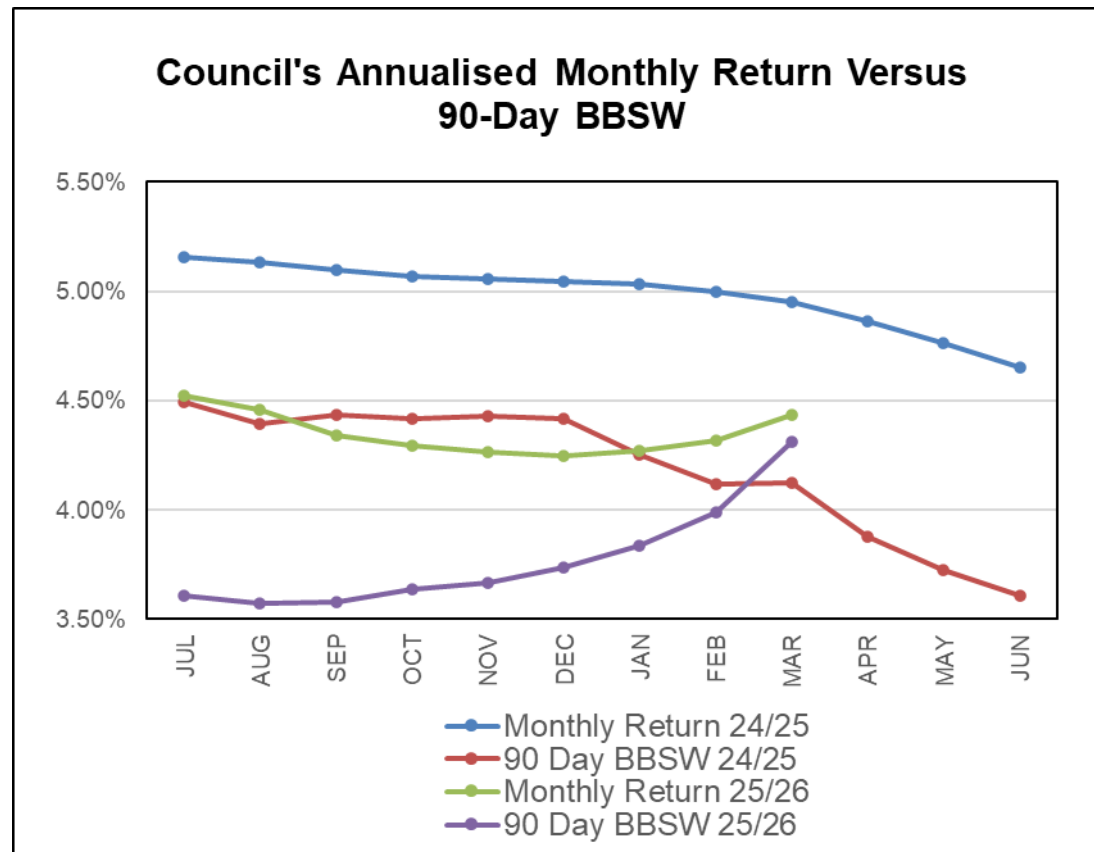
This report provides details of Council's Investment Portfolio as at 31 March 2026.

Council's total investment and cash position as of 31 March 2026 is \$34,905,183.

Interest on cash and investments accrued for the month of March was \$126,267. Year to date the total interest accrued on cash and investments is \$1,104,969.

Council's monthly net return on Term Deposits (annualised) for March was 4.44% which outperformed the 90-day Bank Bill Swap Rate of 4.31%.

There were no significant cash inflows from grant funded programs for the month of March.



Register Of Investments and Cash as of 31 March 2026					
Institution	Method	Rating	Maturity	Amount \$	Interest Rate
NAB	Direct	A1+/AA-	07/04/2026	500,000	4.180%
IMB Bank Ltd	Direct	A2/BBB+	14/04/2026	500,000	4.050%
Westpac	Direct	A1+/AA-	14/04/2026	500,000	4.160%
CBA	Direct	A1+/AA-	21/04/2026	500,000	4.080%
Westpac	Direct	A1+/AA-	28/04/2026	500,000	4.170%
CBA	Direct	A1+/AA-	05/05/2026	500,000	4.020%
Westpac	Direct	A1+/AA-	12/05/2026	500,000	4.120%
Westpac	Direct	A1+/AA-	19/05/2026	500,000	4.140%
NAB	Direct	A1+/AA-	26/05/2026	500,000	4.200%
NAB	Direct	A1+/AA-	02/06/2026	500,000	4.200%
ING Bank	IAM	A1/A	09/06/2026	500,000	4.050%
CBA	Direct	A1+/AA-	16/06/2026	500,000	3.990%
Bank of Queensland	Curve	A2/A-	23/06/2026	500,000	4.300%
MyState Bank Ltd	Curve	A2/BBB+	30/06/2026	500,000	4.200%
NAB	Direct	A1+/AA-	07/07/2026	500,000	4.050%
B & A Bank	Curve	A2/A-	14/07/2026	500,000	4.400%
ING Bank	Curve	A1/A	14/07/2026	500,000	4.130%
ING Bank	Curve	A1/A	21/07/2026	500,000	4.150%
Westpac	Direct	A1+/AA-	28/07/2026	500,000	4.200%
Westpac	Direct	A1+/AA-	04/08/2026	500,000	4.120%
NAB	Direct	A1+/AA-	11/08/2026	500,000	4.250%
CBA	Direct	A1+/AA-	18/08/2026	500,000	4.160%
Westpac	Direct	A1+/AA-	25/08/2026	500,000	4.090%
Bank of Queensland	Curve	A2/A-	01/09/2026	500,000	4.450%
ING Bank	Curve	A1/A	08/09/2026	500,000	3.960%
Reliance Bank	Direct	Unrated	15/09/2026	500,000	4.200%
IMB Bank Ltd	Direct	A2/BBB+	22/09/2026	500,000	4.300%
CBA	Direct	A1+/AA-	29/09/2026	500,000	4.130%
Westpac	Direct	A1+/AA-	06/10/2026	500,000	4.230%
CBA	Direct	A1+/AA-	13/10/2026	500,000	4.130%
Westpac	Direct	A1+/AA-	20/10/2026	500,000	4.350%
NAB	Direct	A1+/AA-	27/10/2026	500,000	4.150%
Westpac	Direct	A1+/AA-	03/11/2026	500,000	4.340%
NAB	Direct	A1+/AA-	04/11/2026	500,000	4.250%
Westpac	Direct	A1+/AA-	10/11/2026	500,000	4.360%
B & A Bank	IAM	A2/A-	17/11/2026	500,000	4.550%
NAB	Direct	A1+/AA-	17/11/2026	500,000	4.250%
CBA	Direct	A1+/AA-	24/11/2026	500,000	4.510%
MyState Bank Ltd	Curve	A2/BBB+	01/12/2026	500,000	4.200%
Westpac	Direct	A1+/AA-	08/12/2026	500,000	4.830%
CBA	Direct	A1+/AA-	08/12/2026	500,000	4.520%
Westpac	Direct	A1+/AA-	15/12/2026	500,000	4.570%
Westpac	Direct	A1+/AA-	15/12/2026	500,000	4.560%
NAB	Direct	A1+/AA-	12/01/2027	500,000	4.600%
NAB	Direct	A1+/AA-	19/01/2027	500,000	4.600%
NAB	Direct	A1+/AA-	19/01/2027	500,000	4.650%
Bank of Queensland	Curve	A2/A-	27/01/2027	500,000	4.550%

NAB	Direct	A1+/AA-	02/02/2027	500,000	4.690%
NAB	Direct	A1+/AA-	09/02/2027	500,000	4.800%
CBA	Direct	A1+/AA-	09/02/2027	500,000	4.730%
Westpac	Direct	A1+/AA-	16/02/2027	500,000	4.850%
NAB	Direct	A1+/AA-	23/02/2027	500,000	4.800%
Defence Bank Ltd	Curve	A2/BBB+	02/03/2027	500,000	4.950%
Reliance Bank	Direct	Unrated	02/03/2027	500,000	4.900%
NAB	Direct	A1+/AA-	09/03/2027	500,000	5.150%
Westpac	Direct	A1+/AA-	16/03/2027	500,000	5.290%
CBA	Direct	A1+/AA-	16/03/2027	500,000	5.120%
CBA	Direct	A1+/AA-	23/03/2027	500,000	5.280%
NAB	Direct	A1+/AA-	23/03/2027	500,000	5.350%
CBA	Direct	A1+/AA-	30/03/2027	500,000	5.280%
Total Investments				30,500,000	4.436%
Commonwealth Bank - At Call Account ⁽¹⁾				614,834	4.000%
Commonwealth Bank Balance - General ⁽¹⁾				3,635,842	3.950%
Reliance Bank ⁽¹⁾				154,507	0.000%
Total Cash and Investments⁽²⁾				34,905,183	
Benchmarks:		BBSW 90 Day Index ⁽¹⁾			4.308%
		RBA Cash Rate ⁽¹⁾			4.100%

1. % Interest rates as at end of reporting period.

2. Total cash reported as per bank statements at the reporting date.

Summary of Investment (Cash) Movements - March 2026		
Financial Institution	Amount \$	Commentary
Defence Bank	(510,222)	Term deposit matured 03/03/2026
Defence Bank	500,000	Term deposit reinvested 03/03/2026
Reliance Bank	(523,221)	Term deposit matured 03/02/2026
Reliance Bank	500,000	Term deposit reinvested 03/02/2026
ING Bank	(523,186)	Term deposit withdrawn 10/03/2026
NAB	(523,785)	Term deposit matured 17/03/2026
NAB	500,000	Term deposit reinvested 17/03/2026
CBA	(510,222)	Term deposit matured 17/03/2026
CBA	500,000	Term deposit reinvested 17/03/2026
NAB	(515,707)	Term deposit matured 24/03/2026
NAB	500,000	Term deposit reinvested 24/03/2026
CBA	(523,635)	Term deposit matured 24/03/2026
CBA	500,000	Term deposit reinvested 24/03/2026
Westpac	(515,707)	Term deposit matured 31/03/2026
Westpac	500,000	Term deposit reinvested 31/03/2026
CBA	(523,635)	Term deposit matured 31/03/2026
CBA	500,000	Term deposit reinvested 31/03/2026

Long Term Credit Rating (or Moody's, Fitch, S&P or Equivalent)	Policy Maximum %	Current Holding %	Current Holding \$
TCorp IM Funds	100%	0%	-
AAA – AA Category	100%	74%	22,500,000
A- Category	40%	15%	4,500,000
BBB+ Category	25%	8%	2,500,000
BBB Category	5%	0%	-
BBB- Category and below: Local ^(a) ADI's	10%	3%	1,000,000
BBB+ / BBB / BBB- & below categories combined	25%	11%	
a. ADI's located within the Local Government Area			30,500,000

Individual Institution Limit	Rating	Policy Maximum \$	Current Holding \$
Bank of Queensland	A2/A-	3,000,000	1,500,000
Bendigo & Adelaide Bank	A2/A-	3,000,000	1,000,000
CBA	A1+/AA-	8,000,000	6,500,000
Defence Bank Ltd	A2/BBB+	1,000,000	500,000
IMB Bank Ltd	A2/BBB+	1,000,000	1,000,000
ING Bank	A1/A	3,000,000	2,000,000
MyState Bank Ltd	A2/BBB+	1,000,000	1,000,000
NAB	A1+/AA-	8,000,000	8,000,000
Reliance Bank	Unrated	1,000,000	1,000,000
Westpac	A1+/AA-	8,000,000	8,000,000
Total Investments			30,500,000

Summary of Restricted, Allocated and Unrestricted Cash & Investments			
	Actual ⁽²⁾ 30/06/2025 \$ 000's	Actual 31/03/2026 \$ 000's	Forecast ⁽¹⁾ 30/06/2026 \$ 000's
External Cash Restrictions	14,619	14,536	11,991
Internal Cash Allocations	16,064	13,966	6,557
Total Restricted, Allocated Cash & Investments	30,683	28,502	18,548
Unrestricted Cash	2,852	6,403	4,582
Total Restricted, Allocated and Unrestricted Cash & Investments	33,535	34,905	23,130

1. Balances forecasted are informed by the Long-Term Financial Plan and based on the best available information at time of preparation.

2. Balances are per the audited 2024/25 Financial Statements.

CERTIFICATION – RESPONSIBLE ACCOUNTING OFFICER

I, Tiffaney Irlam, certify that the investments listed in this report have been made in accordance with s.625 of the Local Government Act (1993), the Local Government (General) Regulation (2021) and Council Policy.

Risk/Policy/Legislation Considerations:

The Responsible Accounting Officer must table a written report to Council on money invested pursuant to s.625 of the Local Government Act (1993). Investments made are in accord with the framework established within Council's Investment Policy.

Budget Implications:

A good investment strategy optimises Council's return on investments.

Enclosures (following report)

Nil

Attachments (separate document)

Nil

11) DRAFT 2026/27 - 2029/30 DELIVERY PROGRAM AND 2026/27 OPERATIONAL PLAN

Department: Corporate Services

Author: Chief Financial Officer

CSP Link: 1. Prioritise transparency, financial sustainability and strong partnerships with and for our community

File No: CM.PL.4

Recommendation:

That Council:

1. Note the certification of the Responsible Accounting Officer.
2. Endorse the draft 2026/27 – 2029/30 Delivery Program and 2026/27 Operational Plan.
3. Place the draft 2026/27 - 2029/30 Delivery Program and 2026/27 Operational Plan on public exhibition for a period of 28 days.
4. Note that the 2026/27 Draft Operational Plan forecasts a consolidated Net Operating Result before Capital Items of (\$189k) deficit, represented by
 - a. (\$505k) deficit for General Fund,
 - b. \$316k surplus for Sewer Fund,
5. Note that if underlying assumptions around income and expenditure forecasts in the 2026/27 Operational Plan and 2026/27 – 2029/30 Delivery Program – particularly anticipated revenue from new mine rates – do not eventuate, or if unexpected increases in costs (such as fuel prices or environmental compliance costs at the Waste Facility), Council may be required to undertake remedial action to address funding shortfalls.

Reason for Report:

For Council to consider and endorse the draft 2026/27 – 2029/30 Delivery Program and 2026/27 Operational Plan for public exhibition, pursuant to s.405 of the Local Government Act.

Report:

All councils in NSW are required to develop long term, medium term and short-term plans as part of the Integrated Planning and Reporting (IP&R) Framework legislated under the Local Government Act.

The Delivery Program details the principal activities it will undertake to achieve the objectives established in the Community Strategic Plan, within the resources available under the Resourcing Strategy. Council must prepare a new Delivery Program after each ordinary election of councillors to cover the principal activities of the council for a 4-year period and roll it over on an annual basis to maintain this timeframe.

The Operational Plan spells out the individual projects and activities that will be undertaken in the forthcoming year to achieve the commitments made in the Delivery Program. Council must adopt its annual Operational Plan before

the beginning of each financial year, outlining the activities to be undertaken that year, as part of the Delivery Program.

The Operational Plan must also include a detailed annual budget and include the Statement of Council's Revenue Policy which includes the proposed rates, fees and charges.

The Operational Plan has been reviewed and updated to reflect service delivery for the 2026/27 year. The Operational Plan and the four-year Delivery Program are presented to Council in two documents:

1. 2026/27 – 2029/30 Delivery Program & 2026/27 Operational Plan
2. Appendix – Revenue Policy & Fees and Charges

Following any amendments by Council, the draft 2026/27 – 2029/30 Delivery Program and 2026/27 Operational Plan will be placed on public exhibition for a minimum 28 days. Council must consider any comments and public submissions prior to adoption at the 16 June 2026 Council meeting.

Rates Structure

The following table represents Year 3 of the approved Special Variation to rate income approved by IPART. An increase to rates of 10% has been applied for the 2026/27 year.

Rating Structure for the 2026/27 Rating Year – Base Case SV Model 10% Increase						
Name of Category/Subcategory	No. of Assessments	Base Rate	Ad Valorem	Land Value	Total Yield	% Yield from Base Amount
Residential						
Ordinary Rate	1,204	\$ 490	0.00144810	\$ 428,357,920	\$ 1,210,266	48.75%
Blayney & Carcoar	1,469	\$ 490	0.00250158	\$ 304,662,100	\$ 1,481,947	48.57%
Millthorpe	354	\$ 490	0.00124940	\$ 144,420,000	\$ 353,899	49.01%
Business						
Ordinary Rate	149	\$ 630	0.00430895	\$ 37,239,750	\$ 254,334	36.91%
Blayney	172	\$ 630	0.00624723	\$ 32,490,850	\$ 311,338	34.80%
Business Millthorpe & Carcoar	58	\$ 630	0.00311804	\$ 18,479,800	\$ 94,161	38.81%
Farmland						
Ordinary Rate	707	\$ 800	0.00167196	\$1,530,637,090	\$ 3,124,769	18.10%
Mining						
Ordinary Rate	1	\$1,600	0.04524558	\$ 614,000	\$ 29,381	5.43%
Gold		\$1,600	0.05800485			
Gold / Copper Combined	1	\$1,600	0.04322468	\$ 150,000,000	\$ 6,485,303	0.02%
Estimated Total Yield	4,115			\$2,646,901,510	\$13,345,398	

The special variation proposed has increased Council's overall total rate yield by \$1.2m. This increase to rate revenue has been applied to the base rate and ad valorem amounts within each rate category to ensure this increase is apportioned evenly across all assessments.

A revaluation of land values by the Valuer General was applied for the 2026/27 rating year, which is used to determine the ad valorem component to rates levied (up to 50% of rates payable). Due to fluctuations in land values within categories and subcategories there are instances where increases to rates may be more or less than 10%. Of significance, is the large valuation increase to the Mining – Gold/Copper Combined rate category which has resulted in a significant decrease of the ad valorem rate for that subcategory.

As part of Council's ongoing strategy to deliver equity the following actions to rate categories are proposed:

Farmland

- An increase of the base rate amount by \$75 to \$800 has been applied. The average rate has increased from \$4,010.15 in 2025/26 to \$4,419.76.

Business

- An increase of the base rate amount by \$55 to \$630 has been applied. The average rates for the Business sub-categories range from \$1,623.46 to \$1,810.10. For reference the averages for the 2025/26 year ranged from \$1,499.67 to \$1,639.36.

Residential

- An increase to the base rate amount by \$45 has been applied. The average rates for the Residential sub-categories range from \$999.71 to \$1,008.81. For reference the averages for the 2025/26 year ranged from \$901.12 to \$917.19.

Waste Management Annual Charges

The proposed increases to Waste Management charges are significant and result from increased compliance related activities on Council for management of waste. An overview of increases to charges proposed is provided as follows:

- Waste Management Levy from \$80 to \$120 per year. This charge is for all properties in the Blayney Shire to create an equitable contribution by all residents towards the operation of the Blayney Waste Facility, in particular management and processing of recycling, green waste and management of environmental impacts.
- Domestic Waste Management Availability Charge from \$80 to \$88.
- Domestic Waste Management service charge by \$44 to \$472.
- Non-Domestic Waste Management service charge by \$54 to \$608.
- Not for profit Non-Domestic Waste Management service charge by \$8 to \$160.
- Extra waste bin by \$38 to \$432 and extra recycle bin by \$16 to \$176.

The following waste management service charges for 2026/27 are proposed:

Charge Category and Description	Annual Charge	No. of Properties
Waste Management Levy		
Waste Management Levy This waste management charge is applied to all properties funding waste disposal services for the Blayney Shire.	\$120	4,223
Domestic Waste Management		
Domestic Waste Management Service Charge This is applied to properties that have a residence within the waste collection area.	\$472	2,770
Domestic Waste Management Availability Charge This charge is applied to properties within the waste collection area that do not have a service, but it is available i.e. vacant land	\$88	329
Commercial (Non-Domestic) Waste Management		
Non-Domestic Waste Management Service Charge This is applied to properties for non-domestic properties within the waste collection area.	\$608	338
Non-Domestic Waste Management Availability Charge This charge is applied to properties within the waste collection area that do not have a service, but it is available i.e. vacant land.	\$88	90
Non-Domestic Waste Service Management Charge for Charity and Not Profit Organisations This is applied to the above properties for non-domestic properties within the waste collection area.	\$160	16
Extra Services		
Additional Garbage Charge – per red bin	\$432	98
Additional Recycling Charge – per yellow bin	\$176	33
ESTIMATED TOTAL YIELD	\$2,107,280	

Sewer Charges

Sewer Charges have been indexed by 5%. The following wastewater (sewerage) service charges for 2026/27 are proposed:

Non-Residential				
	Annual Charge (Prior to SDF Factor)	No of Properties	Quarterly Charge before SDF applied	Min. quarterly amount charged
20mm Water Service	\$756	162	\$189	\$227
25mm Water Service	\$1,152	21	\$288	\$227
32mm Water Service	\$1,880	18	\$470	\$227
40mm Water Service	\$2,940	11	\$735	\$227
50mm Water Service	\$4,588	24	\$1,147	\$227
80mm Water Service	\$11,732	1	\$2,933	
100mm Water Service	\$18,392	6	\$4,598	
150mm Water Service	\$41,388	2	\$10,347	
Vacant/Unmetered	\$468	56		
Usage Charge (per kl)	\$1.92			
ESTIMATED TOTAL YIELD	\$511,101			

*Estimated yield is based on SDF factor and usage by each service.

Residential			
	Access Charge	No of Properties	Total Yield
Connected	\$908	1,609	\$1,460,972
Vacant (Unconnected)	\$468	155	\$72,540
ESTIMATED TOTAL YIELD			\$1,533,512

The Future Sewerage Infrastructure Subsidy Charge, introduced in 2020/21, remains fixed at \$55 per assessment. This charge was based on the Sewerage Development Servicing Plan (DSP) which informs Sewerage Developer Charges to be applied to new development. In the plan Council elected to levy Developer Charges lower than the calculated Developer Charges for the 2 service areas, Blayney and Millthorpe. The Developer Charges have been set in consideration of financial, social and environmental factors to determine a Developer Charge which is balanced, fair and meets Council's objectives.

The cross-subsidy, resulting from capping of Developer Charges, must be disclosed in Council's DSP, annual Operational Plan and Annual Report.

The amount determined per Typical Residential Bill (TRB) is disclosed below and will apply to all assessments within the service areas:

Future Sewerage Infrastructure Subsidy Charge			
	Access Charge	No of Properties	Total Yield
Connected - Residential	\$55	1588	\$87,340
Connected – Business	\$55	243	\$13,365
Vacant (Unconnected)	\$55	172	\$9,460
ESTIMATED TOTAL YIELD			\$110,165

Other information

The interest rate charged on overdue rates and charges for 2026/27, determined by the Office of Local Government, has not yet been released. It is currently proposed at 10.5%, being the maximum rate approved for 2025/26 and will be updated upon receipt of notification.

Included in the 2026/27 Operational Plan is the Schedule of Financial Assistance outlining allocation of proposed funding under the Community Financial Assistance Policy. This schedule has been included to expedite the funding process for recurrent recipients of financial assistance and for greater transparency to the community.

Updated 2026/27 – 2035/36 Long Term Financial Plan

The Long Term Financial Plan (LTFP) models 3 scenarios covering a Base Case, Optimistic and Conservative outcome, with the Base Case being used as the basis for the development of the Draft Operational Plan 2026/27 and

the associated Budget. The 2026/27 – 3035/36 Long Term Financial Plan will be proposed for adoption in June 2026.

The 2026/27 Operational Plan and 2026/27 – 2029/30 Delivery Program budget represents the Base Case (SV Model) of the adopted LTFP having reviewed the income and expenditure assumptions and refined to reflect more current predictions and observed trends which are broadly outlined below.

Base Case (SV Model)

- Third (3rd) and final year of SV model – 10% for 2026/27 and all other planned assumptions as detailed in the LTFP.
- Additional mining rates scheduled from mid 2027/28.
- No change to the proposed renewal and maintenance expenditure forecast to address Council's infrastructure backlog and maintenance of assets.
- Increase waste annual charges from 3% to 10% to address increased environmental compliance costs at the Blayney Waste Facility including an additional \$355k to fund the following studies / activities in addition to increased capital costs:
 - Leachate collection management plan
 - Stormwater management plan
 - Soil & water management plan
 - Water balance analysis
 - Groundwater & surface water receptor survey
 - Trigger action response plan
 - Update LEMP
 - Groundwater & leachate monitoring program
 - Volumetric compaction survey
 - Leachate Treatment System
 - Management of collected leachate
- Salaries and wages increased from 3.5% to 4% subject to finalisation of the 2026/27 – 2028/29 Local Government State Award negotiations
- Fuel costs increased by \$266k
- A 7.5% increase to electricity costs following a forecast 10% increase to access charges
- A 6% increase to public liability and property insurance
- Increased depreciation expense for the buildings and transport asset classes due to anticipated indexation applied

The forecast operating result for each fund is tabled below:

Net Operating Result Before Grants & Contributions Provided for Capital	Year 1 2026/27 \$000	Year 2 2027/28 \$000	Year 3 2028/29 \$000	Year 4 2029/30 \$000
Consolidated Fund (deficit) / surplus	(189)	544	490	422
<u>Represented by:</u>				
General Fund	(505)	183	308	167
Sewer Fund	316	361	182	255

In the Base Case (SV Model) scenario the Plan maintains positive unrestricted cash in the General Fund throughout the period of the Plan.

The impact on restricted and unrestricted cash for is tabled below:

Cash, Cash Equivalents & Investments	Year 1 2026/27 \$000	Year 2 2027/28 \$000	Year 3 2028/29 \$000	Year 4 2029/30 \$000
Total Cash & Investments	27,654	31,365	30,331	32,460
External Restriction	12,214	14,421	13,029	14,846
Internal Restriction	12,000	11,660	11,400	11,528
Unrestricted Cash*	3,440	5,284	5,902	6,086

**Unrestricted cash represents General Fund only, with total Sewerage Funds included as an external restriction. Therefore, Consolidated balances are shown rather than specific funds.*

Capital expenditure included in the Plan reflects works planned over the next ten years. As Council continues to improve its asset management planning processes and data, it will continue to refine the works program in the outer years to ensure the Long-Term Financial Plan can continue to support the required investment in asset renewal and new assets to support growth in the region.

The consolidated Long-Term Financial Plan includes the impact of the Domestic Waste Service, a standalone business unit, and Sewer Fund.

Council's Long-Term Plan will continue to be updated on an ongoing basis to ensure it remains current. Each year the Plan will be reviewed as part of developing the annual Budget and will be exhibited as part of the public exhibition of the annual Operational Plan.

Of importance for Council and the community to understand with the Long-Term Financial Plan is that in the event that planned assumptions around income forecasts in the Base Case, mainly new mine rate income, do not eventuate then without the presence of an alternate income source Council will be required to undertake remedial action. The same applies if Council encounters unexpected increases in expenditure, related to environmental compliance costs and fuel, as outlined below.

In the short term, Council may be required to scale back the capital expenditure program to the level that maintains a positive unrestricted cash position, however this will not be sustainable longer term. Further remedial action required would entail review of Council services / service levels and exploring other revenue sources including the option of a further special variation to rate income.

Risk/Policy/Legislation Considerations:

Legislative obligations are disclosed in this report.

Budget Implications:

The financial implications of this report are detailed in the 2026/27 Operational Plan and an overview are provided as follows:

Council's 2026/27 Draft Operational Plan budget proposes an operational deficit forecast of (\$189k) before capital grants and contributions. This consists of a forecast deficit from the General Fund of (\$505k) and a surplus from the Sewer Fund of \$316k.

Income Statements – 2026/27 – 2029/30

INCOME STATEMENT – CONSOLIDATED	Projected Years			
	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
Income from Continuing Operations				
REVENUE				
Rates & Annual Charges	17,227	18,235	19,420	19,989
User Charges & Fees	2,008	2,094	2,183	2,291
Other Revenues	252	261	293	281
Grants & Contributions provided for Operating Purposes	5,446	5,465	5,582	5,698
Grants & Contributions provided for Capital Purposes	837	2,112	12,666	1,824
Interest & Investment Revenue	1,186	1,090	1,086	903
Other Income:				
Net gains from the disposal of assets	15	22	28	27
Joint Ventures & Associated Entities	25	25	25	25
Total Income from Continuing Operations	26,996	29,304	41,283	31,038
EXPENSES FROM CONTINUING OPERATIONS				
Employee Benefits & On-Costs	8,890	9,073	9,406	9,687
Borrowing Costs	141	125	109	98
Materials & Contracts	7,733	7,617	8,248	8,542
Depreciation & Amortisation	8,358	8,559	8,980	9,159
Impairment of investments	-	-	-	-
Impairment of receivables	-	-	-	-
Other Expenses	1,226	1,274	1,384	1,306
Interest & Investment Losses	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-
Total Expenses from Continuing Operations	26,348	26,648	28,127	28,792
Operating Result from Continuing Operations	648	2,656	13,156	2,246
Discontinued Operations – Profit/(Loss)	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-
Net Operating Result for the Year - (deficit) / surplus	648	2,656	13,156	2,246
Net Operating Result before Grants and Contributions provided for Capital Purposes - (deficit) / surplus	(189)	544	490	422

INCOME STATEMENT – GENERAL	Projected Years			
	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
Income from Continuing Operations				
REVENUE				
Rates & Annual Charges	15,371	16,287	17,375	17,843
User Charges & Fees	1,680	1,734	1,790	1,848
Other Revenues	252	261	293	281
Grants & Contributions provided for Operating Purposes	5,446	5,465	5,582	5,698
Grants & Contributions provided for Capital Purposes	685	1,826	6,755	1,664
Interest & Investment Revenue	846	748	751	552
Other Income:				
Net gains from the disposal of assets	15	22	28	27
Joint Ventures & Associated Entities	25	25	25	25
Total Income from Continuing Operations	24,320	26,368	32,599	27,938
EXPENSES FROM CONTINUING OPERATIONS				
Employee Benefits & On-Costs	8,548	8,717	9,035	9,306
Borrowing Costs	132	122	109	98
Materials & Contracts	6,714	6,541	7,149	7,382
Depreciation & Amortisation	7,522	7,707	7,861	8,017
Impairment of investments	-	-	-	-
Impairment of receivables	-	-	-	-
Other Expenses	1,224	1,272	1,382	1,304
Interest & Investment Losses	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-
Total Expenses from Continuing Operations	24,140	24,359	25,536	26,107
Operating Result from Continuing Operations	180	2,009	7,063	1,831
Discontinued Operations – Profit/(Loss)	-	-		
Net Profit/(Loss) from Discontinued Operations	-	-		
Net Operating Result for the Year - (deficit) / surplus	180	2,009	7,063	1,831
Net Operating Result before Grants and Contributions provided for Capital Purposes - (deficit) / surplus	(505)	183	308	167

INCOME STATEMENT – SEWER	Projected Years			
	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
Income from Continuing Operations				
REVENUE				
Rates & Annual Charges	1,856	1,948	2,045	2,146
User Charges & Fees	328	360	393	443
Other Revenues	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	-	-	-
Grants & Contributions provided for Capital Purposes	152	286	5,911	160
Interest & Investment Revenue	340	342	335	351
Other Income:				
Net gains from the disposal of assets	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-
Total Income from Continuing Operations	2,676	2,936	8,684	3,100
EXPENSES FROM CONTINUING OPERATIONS				
Employee Benefits & On-Costs	342	356	371	381
Borrowing Costs	9	3	-	-
Materials & Contracts	1,019	1,076	1,099	1,160
Depreciation & Amortisation	836	852	1,119	1,142
Impairment of investments	-	-	-	-
Impairment of receivables	-	-	-	-
Other Expenses	2	2	2	2
Interest & Investment Losses	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-
Total Expenses from Continuing Operations	2,208	2,289	2,591	2,685
Operating Result from Continuing Operations	468	647	6,093	415
Discontinued Operations – Profit/(Loss)	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-
Net Operating Result for the Year - (deficit) / surplus	468	647	6,093	415
Net Operating Result before Grants and Contributions provided for Capital Purposes - (deficit) / surplus	316	361	182	255

Operational Income

For 2026/27 IPART has released the rate peg index at 4.70%, up from 3.80% in the previous financial year. However, Council is currently in the final year of its 3 year special variation and therefore 10% has been levied on rates.

Sewerage annual charges have been conservatively forecast to increase by 5.00% in 2026/27. Finalisation of the Sewer Strategic Business Plan will help to inform future annual charges which will likely see increases above the current forecasts.

The waste facility is forecast to incur significant expenditure increases to undertake compliance work directed by the Environmental Planning Authority (EPA). As a result, Domestic Waste and Commercial Waste (Non-Domestic) annual charges are proposed to increase by 10% in 2026/27. A further 50% increase to the Waste Management Levy to ensure all users of the Waste Facility contribute to the additional compliance work. Full cost recovery of the waste service will be too significant to achieve in one year and therefore Council will seek to recoup income via smaller increases over the next two years.

Grants & Contributions

Council has a number of projects forecast subject to grant funding throughout the life of the long term financial plan. The following projects as highlighted in the capital expenditure program are subject to availability of successful grant funding within the 2026/27 – 2029/30 Delivery Program:

Project	Year	Budget	Grant Funding
Blayney Showground Trotting Fence	2026/27	45,000	45,000
Blayney Showground – Renewable Energy Project	2026/27	30,000	30,000
Library – Renewable Energy Project	2027/28	30,000	30,000
Napier Oval Kiosk	2028/29	150,000	150,000
Spring Hill Road	2028/29	4,500,000	4,500,000
Coombing Street Bridge	2028/29	1,300,000	1,300,000
Newbridge Road & Liscombes Creek Bridge	2029/30	1,050,000	1,050,000

Operational Expenditure

Council's operational expenditure for the 2026/27 financial year includes provision of a 4.0% increase to wages. Award negotiations are yet to be finalised so the forecast is conservative but reflects historical increases.

With currently uncertainty around fuel supply and pricing, fuel has been increased by \$266k to \$900k in 2026/27. It has been forecast to incrementally reduce to regular forecasts by the end of 2028/29.

Significant resources have been forecast for additional expenditure at the Blayney Waste Facility to deal with the collection and management of leachate and to ensure viability of the site into the future. In 2026/27 an additional \$355k of operational expenditure has been allowed to address the short and long term environmental impacts however it is acknowledged that it is still unknown what the long term outlook will be. The additional expenditure will fund a number of required studies and plans directed by the EPA.

Capital Expenditure

For the 2026/27 year, Council has forecast total capital expenditure across all asset classes of \$9.26m. With the wrap up all the major grant funding programs in 2025/26, the works are predominately funded from Council's general revenue inclusive of additional funds levied under the SV to address required infrastructure renewals and maintain the infrastructure backlog ratio.

Budgeted works on Council's buildings and sporting facilities totalling \$1.12m is forecast including:

- Finalisation of the CentrePoint Battery Project - \$273k
- Church Hill Lookout Stage 2 - \$100k
- An additional \$180k for environmental compliance related activities at the Blayney Waste Facility for leachate collection and treatment measures.
- Preliminary investigation and design work of \$100k for Blayney Library Community Space, Napier Oval Kiosk and Works Depot masterplan.

The Major and Minor Plant renewal program continues with gross replacements of \$3.10m including a grader, loader, backhoe, streetsweeper, 3 trucks and scheduled light vehicle replacements. Replacements are partially funded by proceeds from sale of replaced assets but full replacement cost is budgeted.

Road rehabilitation on local and regional roads of \$1.81m and a further \$1.53m for routine heavy patching, gravel re-sheeting and reseal works has been provided for subject to determination in the Roads Allocation Report in September 2026.

A further \$548k is provided for the culvert renewal program to fund poor condition assets across the shire. This is partially funded by a reallocation of \$220k from SV building renewal allocation and a further \$60k from footpath renewals.

Renewal of network assets at the sewerage treatment plant totalling \$495k including electrical replacements, relining of the sewer mains and treatment plan renewals has also been provided for.

CERTIFICATION – RESPONSIBLE ACCOUNTING OFFICER

I, Tiffaney Irlam, certify that to the best of my knowledge that:

- The draft 2026/27 Operational Plan and 2026/27 – 2029/30 Delivery Program has been prepared in accordance with the following:
 - having considered the recommendations as detailed in the Financial Sustainability Review and further Independent Financial Assessment during preparation of the application to IPART for a Special Variation,
 - the current resource capabilities of Council and the impact of significant funding received by Council to deliver valuable services to the community,
 - Using the most up to date forecasts and assumptions at the time of preparation including assumptions for factors that are outside Council's control,
- To the best of my knowledge and belief, this draft 2026/27 Operational Plan and 2026/27 – 2029/30 Delivery Program:
 - presents fairly the Council's operating result and financial forecast for the year,
 - presents fairly the operating result and financial forecast for each of Council's declared business activities for the year,
 - reflects projects identified and prioritised in Council's current asset management plans and roads strategy in the detailed schedule of capital works.

Enclosures (following report)

Nil

Attachments (separate document)

- | | | |
|----------|---|----------|
| 1 | Draft 2026/27 - 2029/30 Delivery Program and 2026/27 Operational Plan | 61 Pages |
| 2 | Appendix: Revenue Policy & Fees and Charges | 52 Pages |

12) ROAD HIERARCHY, RENEWAL AND MAINTENANCE POLICY**Department:** Corporate Services**Author:** Director Corporate Services**CSP Link:** 3. Infrastructure is resilient, fit for purpose and maintained to support our community**File No:** GO.PO.1

Recommendation:

That Council,

1. Receive the report on Road Hierarchy, Renewal and Maintenance Policy;
2. Note the submission on the Road Hierarchy, Renewal and Maintenance Policy received during the public exhibition period;
3. Adopt the Road Hierarchy, Renewal and Maintenance Policy and it be included in Council's policy register.

Reason for Report:

For Council to consider the submission received during the period of public exhibition and adopt the Road Hierarchy, Renewal and Maintenance Policy.

Report:

Council at its meeting held 16 December 2026 resolved to endorse the Road Hierarchy, Renewal and Maintenance Policy and place it on public exhibition.

The objective of this Policy is to provide a framework around maintenance of public roads to ensure compliance with relevant legislative requirements, within financial constraints, and as determined in Council's Transportation Asset Management Plan and Long-Term Financial Plan.

The closing date for submissions was 28 January 2026 and at the conclusion of this period 1 submission had been received.

The submission relates to the safety of the road and its users. However, it is considered already addressed, as the strategic policy already incorporates risk considerations in determining maintenance intervention. Accordingly, the submission is recommended to be noted by Council, and the policy adopted without amendment.

A copy of the Road Hierarchy, Renewal and Maintenance Policy and submission are provided as an attachment to this business paper.

Risk/Policy/Legislation Considerations:

As outlined above.

Budget Implications:

Nil

Enclosures (following report)

- | | | |
|----------|--|----------|
| 1 | Submission on Road Hierarchy, Renewal and Maintenance Policy | 1 Page |
| 2 | Road Hierarchy, Renewal and Maintenance Policy | 12 Pages |

Attachments (separate document)

Nil

From: [REDACTED]

Sent: Tuesday, 23 December 2025 4:29 AM

To: Blayney Shire Council <council@blayney.nsw.gov.au>

Subject: IS/97478 - Submission - Road Hierarchy, Renewal and Maintenance Policy

Again - surely the objective of this document must be around ensuring the safety of the road and the ratepayers travelling on it. The emphasis on mere compliance and budgetary constraints is disappointing- ratepayers safety must be the primary concern.

[REDACTED]



**Road Hierarchy, Renewal and Maintenance
Policy**

Policy	25G
Officer Responsible	Director Infrastructure Services
Last Review Date	XX/XX/2026

Strategic Policy

OBJECTIVES

To ensure that roads are maintained in compliance with relevant legislative requirements.

To ensure that local and regional road maintenance is undertaken within the financial constraints and competing interests placed on Council, and in accordance with the limit of funds available as determined in Council's Transportation Asset Management Plan and Long Term Financial Plan.

To provide clear information on the level of service that Council will provide to maintain roads defined within the Road Hierarchy, and the physical point at which Council ceases to maintain roads.

To establish procedures that provide a simple, systematic and readily usable risk management approach to the maintenance of public roads to minimise potential hazards to road users resulting in public liability claims or injuries.

DEFINITIONS

“Crown Road” means a public road that is declared to be a crown road for the purposes of the Roads Act 1993.

“Public road” means:

- a) any road that is opened or dedicated as a public road, whether under the Roads Act 1993 or any other Act or law,
- b) any road that is declared to be a public road for the purposes of the Roads Act 1993, and
- c) any road that complies with Clause 701 of the Local Government Act, 1993.

“Regional roads” are roads defined by the state as performing a function between that of State road and a local road and provide for travel between smaller towns and districts and perform a sub-arterial function within major urban centres. They receive part funding by the State Government.

“road” includes:

- a) the airspace above the surface of the road, and
- b) the soil beneath the surface of the road, and
- c) any bridge, tunnel, causeway, road-ferry, ford or other work or structure forming part of the road.

“carry out road work” includes carry out any activity in connection with the construction, erection, installation, maintenance, repair, removal or replacement of a road work.

“Asset Register” refers to Council's financial register of all fixed assets, including all road related infrastructure.

SCOPE

The Policy outlines Council's level of service for road renewal and maintenance activities and details procedures for the management of the road network, road related infrastructure and activities. In particular, the Policy covers the following areas:

- Road hierarchy,
- Renewal standards,
- Road maintenance and maintenance limits, and
- Acceptance of roads to the financial Road Asset Register.

Other objectives consistent with this policy include:

- Advocating for and facilitating the maintenance and improvement of roads and related infrastructure that are the responsibility of NSW Government agencies,
- Providing access throughout the Shire to facilitate the provision of assistance in times of emergency,
- Protecting and maintaining roadside vegetation and the control of non-native species, particularly noxious weeds in accordance with Blayney Shire Council's Roadside Vegetation Management Plan,
- Minimising any adverse environmental impacts of roads,
- Contribute to effective fire control,
- Providing for the grazing of livestock on rural roads in accordance with the Local Land Services Act 2013 and Roads Act 1993, and
- Treat ratepayers equitably in the allocation of maintenance services.

Road Hierarchy:

Council uses a 6 level road hierarchy based on the Local Government Functional Road Classification (Institute of Public Works Engineering Australasia), which determines the road class based on:

- Regional Road classification,
- Function within the road network,
- Typical traffic volumes,
- Number of heavy vehicles,
- School bus routes, and
- Level of connectivity it provides.

The road classes are shown in Table 1 below.

Under the *Roads Act 1993 (NSW)*, Council is the roads authority for public roads within its local government area. However, Council's responsibility to maintain a road only extends to those roads that are formed and open for public use. There is no statutory obligation for Council to construct or maintain unformed or "paper" road reserves. Any unformed or "paper" roads do not fall within Council's road hierarchy and Council will not accept any maintenance responsibilities.

Renewal Standards:

Council has a set of target renewal standards for each road class. These apply to sealed roads, as it is unlikely Council will renew an unsealed road, other than through the maintenance program.

Table 1:

Road Hierarchy – Target Renewal Standards						
Class	Description	Road Seal Standard			Line Marking	
		Seal Width (m)	Lane Width (m)	Shoulder Width (m)	Centre Line	Fog Line
1	Main Arterial	9.0	3.5	1.0	Yes	Yes
2	Shire Arterial	8.0	3.5	0.5	Yes	Yes
3	Main Collector	7.5	3.25	0.5	Yes	As Req.
4	Collector	7.0	3.0	0.5	As Req.	No
5	Access	6.0	3.0	None	No	No
6	Road Reserve / No dwelling access	No Renewal Standard				

Renewal frequency:

The time intervals for renewal works on sealed roads are based on the life for which each road component is designed and within the limits of Council's finances, as set out in the Transportation Asset Management Plan and Long Term Financial Plan. These targets are indicative, as the need for any renewal works will be assessed based on the condition of the road component on a rolling (approximately) 3-year basis. Unsealed roads are included in the maintenance standards.

Table 2:

Road Hierarchy – Sealed Road Target Renewal Frequency						
Class	Top Surface (Years)			Pavement Base Layer (Years)	Pavement Sub Base Layer (Years)	Formation / Earthworks (Years)
	Spray Seal	Asphalt	Concrete			
1	15	20	80	40	200	Infinite
2	18	25	80	50	200	Infinite
3	25	25	80	60	200	Infinite
4	25	NA	80	65	200	Infinite
5	30	NA	80	75	200	Infinite
6	NA					

Other road assets, including Bridges, Culverts, Urban Stormwater and Kerb and Gutter have varying renewal frequencies and are considered on a case-by-case basis, based on condition, function or capacity. These asset sub classes will be covered in other policies.

Maintenance Activities:

In order to prioritise maintenance activities on the Sealed and Unsealed road network, Council has adopted a Response Priority Matrix, which has been developed in line with Councils Enterprise Risk Management Policy and Plan.

The Response Priority Matrix uses a similar approach to a risk matrix, but in this instance only refers to the priority with which Council assigns to the response to an identified maintenance defect.

The actual response time will be determined by the severity of the defect, the hierarchy of the road, and the availability of resources. A response may range from placement of temporary signage to major repairs.

A major failure of road infrastructure is individually assessed and is treated in accordance with the Risk Rating Matrix within Council's Enterprise Risk Management Policy and Plan framework. This would illicit an individually prioritised response and would not be managed as a maintenance activity.

For maintenance activities the Priority Response Matrix is shown in Figure 1 below

Figure 1: Priority Response Matrix

Defect Severity	High	Very High	Very High	High	Medium
		Very High	High	Medium	Medium
	Low	High	Medium	Medium	Low
		Medium	Medium	Low	Low
		Class 1	Class 5		
Road Hierarchy / Traffic Volume					

Sealed Road Maintenance:

For the purposes of this Policy, Council accepts the maintenance for the full length of all existing sealed public roads included in its asset register. This does not include that portion of a sealed road that leaves the road reserve, and terminates within private property.

Sealed roads are formally condition assessed on a rolling 3-year (approximately) basis utilising electronic / laser measurement of rutting and cracking. The survey generates a Seal and Pavement condition rating, which is used to develop the ongoing resealing, pavement rehabilitation and heavy patching programs.

In addition to these assessments, Council staff undertake ongoing assessments of the sealed road network and prioritise repairs and maintenance on an as needs basis. Following a customer request, relevant staff will assess any defects and allocate a priority in line with Council's Priority Response Matrix (Figure 1).

Table 3:

Maintenance standards for Sealed Roads			
Class	Inspection Program	Maintenance Intervention Level	Response Priority ¹
1	3 Yearly, Staff informal, Customer Request	Surface defect (Pothole)	H
		Edge drop (>150mm depth)	VH
		Delineation (Guide Posts, Linemarking)	M
		Pavement Failure (Shoves >100mm)	VH
		Visibility encroachment (Vegetation)	M
2		Surface defect (Pothole)	H
		Edge drop (>150mm depth)	VH
		Delineation (Guide Posts, Linemarking)	L
		Pavement Failure (Shoves >100mm)	VH
		Visibility encroachment (Vegetation)	M
3		Surface defect (Pothole)	M
		Edge drop (>150mm depth)	H
		Delineation (Guide Posts, Linemarking)	M
		Pavement Failure (Shoves >100mm)	H
		Visibility encroachment (Vegetation)	M
4		Surface defect (Pothole)	M
		Edge drop (>150mm depth)	M
		Delineation (Guide Posts, Linemarking)	L
		Pavement Failure (Shoves >100mm)	H
		Visibility encroachment (Vegetation)	L

Maintenance standards for Sealed Roads			
Class	Inspection Program	Maintenance Intervention Level	Response Priority ¹
5	3 Yearly, Staff informal, Customer Request	Surface defect (Pothole)	L
		Edge drop (>150mm depth)	M
		Delineation (Guide Posts, Linemarking)	L
		Pavement Failure (Shoves >100mm)	L
		Visibility encroachment (Vegetation)	L
6	NA	Council will not maintain these roads	

¹ Defect response priority is determined with reference to Council's Enterprise Risk Management Policy and Plan.

Unsealed Road Maintenance:

For unsealed roads, it is recognised that condition varies greatly due to traffic type and usage, topography, available construction and maintenance materials and can vary greatly along the length of a road. Over the full road length, various homogenous segments will generally remain in a good level of service with other sections tending to be in a poorer state.

Council undertakes regular inspections of its unsealed road network, as detailed in the Table 4 below. Unsealed roads are assessed for their drivability, profile (shape) and percentage of gravel remaining. Other defects in the road are also recorded and considered in developing an actual response.

Response priorities are determined with reference to Council's Risk Management Policy and Plan.

An Unsealed Class 5 road can be further divided into category A and B segments. Class 5A segments of a road are defined as the road to the point of the second last lawfully continuously occupied residence. Class 5B segments are from the second last to the last lawfully continuously occupied dwelling access, or other facility approved by Council. Council will not maintain roads beyond the last lawfully continuously occupied dwelling access, or other facility approved by Council.

Class 5B segments will be inspected as Class 5 roads as detailed in the Table 4 below. Required maintenance will be determined and programmed following each inspection, will generally be minimal in nature, but sufficient to ensure the road is trafficable. They are not included on a scheduled grading program. These roads / road segments will be maintained on an as needs basis and as Council funding permits.

Council will not maintain Class 6 roads at Council expense, and they are not included in Council's Financial Assistance Grant (FAG) calculations or Council's asset register. They include but are not limited to Crown or Council Road Reserves with no formed road; evidence of vehicular tracks; or evidence of previously formed road structure.

Where a property owner has placed a gate, cattle grid or other barrier over a road on a Crown Road Reserve, Council will deem the road beyond the gate / barrier to be a Class 6 road and will not undertake any inspection or maintenance of that road segment. Where this occurs on a Council owned Road Reserve, Council will require the removal of the gate / barrier at the property owner's expense, and will not maintain the gated segment until removal is completed.

Council will consider 'closing' and selling or leasing roads to property owners who wish to acquire or maintain a road segment at a higher standard than Council's budgetary constraints allow.

Table 4:

Maintenance standards for Unsealed Roads			
Class	Inspection Program	Maintenance Intervention Level	Response Priority ¹
1	3 monthly, Customer Request	Surface defect (Roughness)	VH
		Edge drop (>150mm depth)	M
		Delineation (Guide Posts, Signs)	L
		Pavement Failure (Rutting, Bogs)	VH
		Visibility encroachment (Vegetation)	L
		Scours (Washout in travelled area)	H
2	N.A	N.A (There are no Class 2 Unsealed Roads)	NA
3	6 monthly, Customer Request	Surface defect (Roughness)	H
		Edge drop (>150mm depth)	M
		Delineation (Guide Posts, Signs)	L
		Pavement Failure (Rutting, Bogs)	H
		Visibility encroachment (Vegetation)	L
		Scours (Washout in travelled area)	M
4	12 monthly, Customer Request	Surface defect (Roughness)	L
		Edge drop (>150mm depth)	H
		Delineation (Guide Posts, Signs)	L
		Pavement Failure (Rutting, Bogs)	M
		Visibility encroachment (Vegetation)	L
		Scours (Washout in travelled area)	M

Maintenance standards for Unsealed Roads			
Class	Inspection Program	Maintenance Intervention Level	Response Priority ¹
5A	12 monthly, Customer Request	Surface defect (Roughness)	L
		Edge drop (>150mm depth)	M
		Delineation (Guide Posts, Signs)	L
		Pavement Failure (Rutting, Bogs)	M
		Visibility encroachment (Vegetation)	L
		Scours (Washout in travelled area)	M
5B		When access not possible	H
6	NA	Council does not maintain these roads	

¹ Defect response priority is determined with reference to Council's Risk Management Policy and Plan.

Acceptance of Roads onto the Road Asset Register:

The asset register has been determined by assessing and measuring all current roads maintained by Council. These include roads that have been constructed by Council or by another party to Council standards and formally handed to and accepted by Council.

They are stored in Council's Asset Management System, which also contains information on some roads that are not maintained by Council. These roads are not included in Councils Financial Assistance Grant (FAG) calculations or included in Councils asset register.

For Council to accept any additional road on to the asset register, the road must meet all of the criteria outlined below:

1. The subject road will be the sole means of access to at least one lawful continuously occupied residence with an approved dwelling consent, or other facility approved by Council. If a residence is able to obtain access from another maintained road, the road may not be included.
2. The road shall be constructed at no cost to Council to the required standard as determined from Council's 'Guidelines for Engineering Works'.
3. The maximum length accepted shall be the distance to the access point of the last lawful continuously occupied residence(s) with a lawful dwelling consent, or other facility approved by Council.
4. The constructed road shall be wholly located within the designated road reserve. Where this is not practical, it may be acceptable to realign the road reserve, with all costs to be met by the applicant.
5. There shall be no timber bridges located on the subject road and any culvert or bridge structures shall comply with the relevant Australian Standards and any provisions within Council's 'Guidelines for Engineering Works'.

6. Where Council accepts the transfer of a Crown Road it shall approach the State Government to have the road reclassified as a public road over the nominated length. If the road is accepted for inclusion to the asset register, all costs for reclassification are to be met by the applicant.

Additions to the asset register will only be considered on a written request to Council or lodgement of a Development Application. In determining a written request or an application, Council will consider the above criteria, Council's financial position, the maintainability of the road including the gradient and the additional road length.

Where Council accepts additional lengths of road in association with a Development Application for a dwelling-house or dwelling envelope the road transfer and construction will be required prior to the release of the subdivision / occupation certificate.

LEGISLATIVE AND POLICY LINKS

This Policy complies with various provisions of the Civil Liability Act 2002 [NSW] including sections 42, 43 and 45 by ensuring resources allocated to an asset and its maintenance are utilised to meet Council's commitments and in accordance with other relevant Legislation and associated Regulations.

These include, but are not limited to:

- NSW Roads Act, 1993,
- Local Government Act 1993,
- Disability Inclusion Act 2014,
- Environmental Planning and Assessment Act 1979,
- Civil Liability Act 2002,
- Blayney Shire Council Enterprise Risk Management Policy and Plan,
- Blayney Shire Council Complaints Management Policy,
- Blayney Shire Council Legislative Compliance Policy,
- Blayney Shire Council Work Health and Safety Policy,
- Blayney Shire Council Asset Management Policy,
- Blayney Shire Council Road and Bridge Naming Policy.

IMPLEMENTATION

Appeals to the Policy or its application can only be made by submission to a Council meeting.

End of Policy

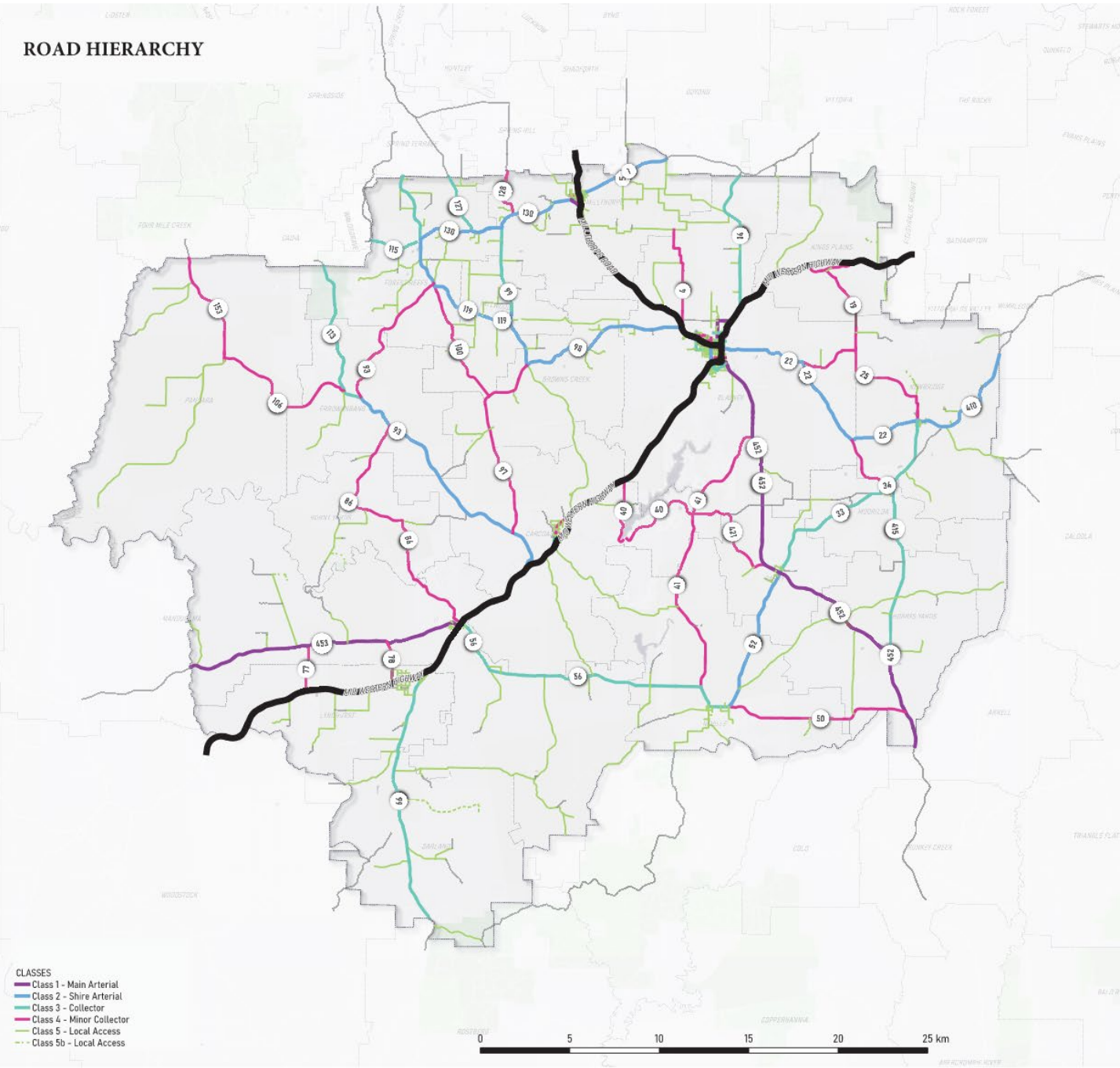
	Date	Minute
Adopted:	20/04/2020	2004/012
	21/11/2022	2211/010
	21/03/2023¹	2303/019
	XX/XX/2026	
Next Review:	19/12/2029	

1: Council endorsement of Blayney Shire Road Hierarchy Map (attachment) – March 2023

ROAD HIERARCHY

Road Name	Road Number	Road Name	Road Number
Acacia Lane	406	Yangoora Road	436
Ashleigh Park Road	107	Wombiana lane	3
Avonlea Lane	419	Winterwood Lane	460
Back Road	401	Winterton Lane	64
Bakers Road	87	Wimbledon Road	410
Barry Road	52	Wilsons Lane	132
Balubula Way	453	Westons Lane	101
Benenee Road	100	West Wimbledon Road	23
Bentleys Lane	6	Wells Lane	81
Bluet Close	471	Watersons Lane	118
Boondaroo Road	79	Warburtons Lane	137
Bradere Road	431	Wallaces Road	108
Brady Road	438	Walkons Road	468
Brooklee Lane	463	Victoria Road	1
Browns Creek Road	98	Village Road	25
Buesnel Lane	469	Toohys Lane	38
Bugs Ridge Road	430	Toners Lane	404
Bull Farm Lane	126	Three Brothers Road	415
Bundaleer Road	32	Tea Tree Road	68
Bunt Yards Road	86	Tarsons Lane	461
Burlons Lane	113	Tallwood Road	119
Cadda Road	113	Sykes Lane	21
Caloola Road	20	Sunset Hills Road	429
Calvert Lane	131	Sunnyside Road	150
Carbine Road	116	Sugarloaf Road	416
Carcoar Cemetery Road	904	Strinybank Road	412
Carcoar Dam Road	99	St Brigid Lane	423
Carrawa Lane	426	Springlee Lane	403
Charles Booth Way	466	Spring Terrace Road	127
Chesney Lane	482	Spring Hill Road	128
Church Lane	425	Souths Lane	141
Clayton Lane	446	Somers Lane	67
Clover Ridge Road	464	Snake Creek Road	63
Cobbs Lane	447	Smiths Lane	143
Convent Lane	125	Showground Lane	479
Coombing Lane	422	Sherwood Road	435
Corks Lane	39	Sherlocks Lane	7
Currakea Lane	443	Rosedale Road	420
Davis Road	478	Roddell Road	73
Dicksons Lane	139	Rapleys Lane	122
Dog Trap Lane	121	Quarry Farm Lane	448
Dowsett Lane	49	Pross Lane	28
Dunston Road	17	Pounds Lane	18
Dunstaffnage Road	465	Pomona Lane	57
Ellerys Lane	149	Pittman Drive	461
Errowanbang Road	93	Pilschry Road	427
Eucalyptus Close	93	Peppermint Lane	138
Eves Lane	480	Panauara Road	106
Fairbanks Lane	110	Ovington Lane	134
Fairford Road	58	Old Lachlan Road	43
Fardels Lane	37	Old Errowanbang Road	144
Fat Timber Road	60	Nyes Gates Road	2
Fendale Lane	135	North Lane	442
Fiddicks Lane	8	Nixons Lane	123
Fleetwood Lane	407	Nichols Lane	151
Forest Reefs Road	130	Newry Downs Road	78
Four Mile Creek Road	153	Newbridge Road	22
Fulfers Lane	42	Newbridge Cemetery Road	413
Gallymont Road	62	Neville Road	41
Gap Road	97	Neville - Trunkay Road	50
Garland Road	66	Myers Lane	109
Gartholme Road	147	Muggletons Road	434
Glenarvon Road	428	Mount Macquarie Road	54
Glenelg Road	12	Moorilda Road	33
Glenigate Road	10	Mitchell Close	472
Glenlea Road	111	Milpost Creek Road	148
Graham Lane	13	Milmanlong Road	82
Graham Road	476	Moribath Road	114
Green Grove	477	Meadows Lane	76
Grehamestown Road	4	McKellams Lane	45
Gresham Lane	411	Wayfield Lane	15
Guyang Road	14	Matthews Road	142
Hagans Lane	117	Martha Street	253
Hails Road	96	Mandurama Road	56
Harris Road	441	Mallowgrove Road	421
Hills Lane	27	Lyons Road	74
Hillside Lane	470	Lummes Lane	89
Hilltop Lane	65	Luckie Lane	29
Hilton Lane	432	Lucan Road	71
Hines Lane	72	Long Swamp Road	115
Hobbys Yards Cemetery Road	424	Lochewen Lane	92
Jones Lane	24	Lindsay Lane	467
Junction Park Road	88	Limestone Lane	462
Junction Reefs Road	85	Lawson Road	105
Kallys Road	408		
Kennys Lane	77		
Kentucky Road	61		
Kinds Lane	70		
Kinghams Lane	146		
Kings Plains Road	19		
Koomoorang Road	405		
Kurangia Road	34		

- CLASSES
- Class 1 - Main Arterial
 - Class 2 - Shire Arterial
 - Class 3 - Collector
 - Class 4 - Minor Collector
 - Class 5 - Local Access
 - Class 5b - Local Access



13) PATHWAY HIERARCHY, STANDARD AND MAINTENANCE POLICY

Department: Corporate Services

Author: Director Corporate Services

CSP Link: 3. Infrastructure is resilient, fit for purpose and maintained to support our community

File No: GO.PO.1

Recommendation:

That Council,

1. Receive the report on Pathway Hierarchy, Standard and Maintenance Policy;
2. Note the submission on the Pathway Hierarchy, Standard and Maintenance Policy received during the public exhibition period;
3. Adopt the Pathway Hierarchy, Standard and Maintenance Policy and it be included in Council's policy register.

Reason for Report:

For Council to consider the submission received during the period of public exhibition and adopt the Pathway Hierarchy, Standard and Maintenance Policy.

Report:

Council at its meeting held 16 December 2025 resolved to endorse the Pathway Hierarchy, Standard and Maintenance Policy and place it on public exhibition.

The objective of this Policy is to outline Council's level of service for pathway maintenance activities and details procedures for the management of the pathway network and related infrastructure.

The closing date for submissions was 28 January 2026 and at the conclusion of this period 1 submission had been received.

The submission relates to the safety of pathways and its users. However, it is considered already addressed, as the strategic policy already incorporates risk considerations in determining maintenance intervention. Accordingly, the submission is recommended to be noted by Council, and the policy adopted without amendment.

A copy of the Pathway Hierarchy, Standard and Maintenance Policy and submission are provided as an attachment to this business paper.

Risk/Policy/Legislation Considerations:

As outlined above.

Budget Implications:

Nil

Enclosures (following report)

- 1 Submission on Pathway Hierarchy, Standard and Maintenance Policy 1 Page
- 2 Pathway Hierarchy, Standard and Maintenance Policy 7 Pages

Attachments (separate document)

Nil

From: [REDACTED]
Sent: Tuesday, 23 December 2025 4:23 AM
To: Blayney Shire Council <council@blayney.nsw.gov.au>
Subject: IS/97477 - Submission - Pathway Hierachy, Standard and Maintenance Policy

It's disappointing to see that the objective of this document is around legislative compliance and budgetary constraints.

Surely the objective must be around providing SAFE footpaths for ratepayers and preventing injury as the primary concerns.

Mere compliance with legislation does not ensure safety and budgetary concerns should be a secondary consideration.

I hope this is not the general approach favoured by council.

[REDACTED]



**Pathway Hierarchy, Standard
and Maintenance Policy**

Policy	25H
Officer Responsible	Senior Assets Officer
Last Review Date	XX/XX/2026

Strategic Policy

OBJECTIVES

1. To ensure that pathways are maintained in compliance with relevant legislative requirements.
2. To ensure new pathways, or major renewal works consider current access standards, and meet them wherever practicable.
3. To ensure that the maintenance of pathways is undertaken within the financial constraints and competing interests placed on Council, and in accordance with the limit of funds available as determined in Council's Strategic Plans and Long Term Financial Plan.
4. To provide clear information on the level of service that Council will provide to maintain pathways defined within the pathway hierarchy.
5. To establish procedures that provide a simple, systematic and readily usable risk management approach to the maintenance of pathways to minimise potential hazards to pathway users resulting in public liability claims or injuries.
6. Other objectives consistent with this policy include:
 - a. Supporting movement and place initiatives.
 - b. Treating ratepayers equitably in the allocation of new capital projects and maintenance services.
 - c. Management of road opening permits (for pathway assets).
 - d. Minimising any environmental impacts of pathway construction, or maintenance.

DEFINITIONS

“pathway” a footpath, shared path, or cycleway surfaced with concrete, asphaltic concrete, bitumen seal or pavers, that are:

- Adjacent to the road network,
- Within Blayney Shire Council parks and recreational areas, or
- Within or adjacent to Blayney Shire Council community facilities

“footpath” a formed (1.5m min. width) path set aside for pedestrian traffic. Some older paths may be narrower than 1.5m in width.

“footway” an unobstructed strip (1.5m min. width) along the verge set aside for pedestrian access which has not been formed. Its width is dependent on whether a footpath, bicycle path or shared path is proposed for the street and it generally begins 1.2m from the back of the kerb or edge of carriageway.

“cycleway” a path or road for the exclusive use of cyclists, or cyclists and pedestrians.

“shared path” A formed mixed use (2.5m min. width) path set aside for pedestrian and bicycle access.

“verge” the area between the property boundary and the kerb (or edge of the roadway).

“other pathway assets” covered in this policy, include:

- bridges on pathways.
- kerb / pram ramps.
- tactile indicators and line markings on pathways, and
- barriers, bollards and railings installed on pathways.

SCOPE

The Policy outlines Council's level of service for pathway maintenance activities and details procedures for the management of the pathway network and related infrastructure. In particular, the Policy covers the following areas:

- Pathway hierarchy,
- Pathway renewal and maintenance,
- Construction standards, and
- Selection of new Capital Works

The Policy does not apply to turfed, gravel surfaced or unformed footpaths, boardwalks, walkways or walking trails.

PATHWAY HIERARCHY

Council uses a 3 level hierarchy based on the level and nature of usage of the pathway network within each urban area. The hierarchy is used to determine the inspection frequency and the response time for identified defects. Inspections are used to determine the overall condition of a pathway segment (generally from block to block, or where there is a change in width or material) and also identify individual defects.

The three Hierarchy categories are:

Pathway Hierarchy	Pedestrian Usage	Inspection Frequency	Description
1	High	6 Monthly	Footpaths located in the CBD of each town, where there is significant business and pedestrian activity
2	Medium	Annually	Around schools, childcare facilities, nursing homes and aged care facilities
3	Low	Annually	General local residential streets

Construction and Renewal Standards:

Wherever practicable, subject to physical and budgetary constraints Council applies the following standards to the construction of new pathways and the renewal of significant sections of existing pathways.

The target New / Renewal Standards are:

Pathway Type	Pathway Width (m)	Grade (Steepness) ¹	Cross fall (Slope)
Shared Path	2.5	5%	2.5%
Footpath	1.5		
Paved	As required		
Kerb / Pram Ramp	As per pathway	12.5% ²	As per road grade

¹ This is only a target, as a grade of 5% or less on pathways within the Blayney Shire is rarely achievable.

² For a maximum length of 1520mm.

Renewal works generally relate to the replacement of significant lengths of an existing pathway, or the replacement of an entire segment. Renewals are generally identified from the condition of the entire segment, based on a 1 (excellent – normal maintenance only) to 5 (very poor – requires major repair / replacement) scale. Replacement, upgrading, or construction of 'missing' pram / kerb ramps are also considered within the Renewals program.

Construction of additions to the pathway network are detailed in Council's Delivery Program and Long Term Financial Plan. These are informed by:

- The Blayney Shire Council *Active Movement Strategy, 2016*.
- The Blayney Shire Council *Town and Village Community Plans*, and
- Developments resulting in changed usage patterns, such as a new Child Care facility.

In some instances, the construction of new pathways can be made possible, as a result of Council successfully applying for grant funding from the Australian or NSW governments. In most instances this will involve 'bringing forward' projects that have already been identified in existing Council plans, particularly the Active Movement Strategy / Long Term Financial Plan.

MAINTENANCE ACTIVITIES

In order to prioritise maintenance activities on the pathway network, Council has adopted a Response Priority Matrix, which has been developed in line with Council's Enterprise Risk Management Policy and Plan and the Statewide Mutual Best Practice Manual. The Response Priority Matrix uses a similar approach to a risk matrix, but in this instance only refers to the priority that Council assigns to the response to an identified maintenance defect.

The actual response time will be determined by the severity of the defect, the hierarchy of the pathway, and the availability of resources. A response may range from spraying with paint to highlight the issue, to replacement of a section of pathway. Multiple defects within a section of pathway would be managed through the renewals program.

For maintenance activities the Priority Response Matrix is shown in Table 1 below:

Table 1: Priority Response Matrix

Defect Severity	High	High	Medium	Medium
		Medium	Medium	Low
	Low	Low	Low	Low
		Hierarchy 1	Hierarchy 3	
Pathway Hierarchy				

The level and nature of usage (the hierarchy), combined with the severity determine the response time for addressing any defects. The types and severity of defects are

shown in Table 2 below:

Table 2: Severity Response Matrix

Defect Type	Severity Measure	Hierarchy – Response Priority		
		1	2	3
Trip	>30mm	H	M	M
	20–30mm	M	M	L
	<20mm	L	L	L
Crack	>20mm	M	M	L
	10-20mm	L	L	L
	<10mm	L	L	L
Heaved Joint	>30mm	H	M	M
	20–30mm	M	M	L
	<20mm	L	L	L
Slipperiness	Severe	H	M	M
	Moderate	M	M	L
	Minor	M	M	L
Vegetation Encroachment	>50%	H	M	M
	25-50%	M	M	L
	<25%	L	L	L
Edge Drop-off	>50mm	H	M	M
	25-50mm	M	M	L
	<25mm	L	L	L
Utilities	Lid failed	M	M	M
	Lid missing	H	H	H

Response times, as determined by the Response Priority Matrix are set out in Table 3 below:

Table 3: Priority Response Times

Priority Response Rating	Council Response Timing
H	Repair within 24hours, or make safe within 24 hours and program repairs.
M	Program repair works and monitor through regular inspection program.
L	Monitor through regular inspection program.

Identification of maintenance issues is predominantly through regular inspections (As outlined above) by Council's Asset staff, although they can also be identified by:

- Customer Requests System which is reported to the Council's Risk Officer and Assets Officer. An assessment of the defect is undertaken and action is prioritised under the Defect Priority Response Matrix.
- Service requests from staff, which are reported through Supervisors to Assets staff and treated as per a Customer Request from the public, and
- Road Opening Permits are required to be submitted to Council by public utility authorities and trades people. The application requires details on how pedestrians will be managed during the works, through to details on the permanent restoration works.

RELATED DOCUMENTS:

There a number of Council and Guideline documents that impact on Council's role in constructing, renewing, and maintaining pathways, which include, but are not limited to the following:

- *Statewide Mutual Best. Practice Manual – Footpaths (Nature Strips, Medians and Shared Paths)* Version 6, August 2019.
- Australian Standard, *AS1428 – Design for Access and Mobility*.
- Institute of Public Works Engineering Australasia (IPWEA), NSW, Roads & Transport Directorate, *Guide for the Design of Accessible Outdoor Spaces*, 2018.
- *Blayney Shire Council, Community Strategic Plan*.
- AssetFinda Asset register of footpath, shared path and cycleways.
- *Blayney Shire Council, Long Term Financial Plan* (various years).
- *Blayney Shire Council, Delivery Plan* (various Years).
- *Blayney Cabonne Orange Disability Inclusion Plan*.
- *Blayney Shire Council, Active Movement Strategy*, and
- *Various Town and Village Community Plans*.

LEGISLATIVE AND POLICY LINKS

This Policy complies with various provisions of the Civil Liability Act 2002 [NSW] including sections 42, 43 and 45 by ensuring resources allocated to an asset and its maintenance are utilised to meet Council's commitments and in accordance with other relevant Legislation and associated Regulations.

These include, but are not limited to:

- NSW Roads Act 1993,
- Local Government Act 1993,
- Disability Inclusion Act 2014,
- Environmental Planning and Assessment Act 1979,
- Crown Lands Act 1989,
- Civil Liability Act 2002,
- Blayney Shire Council Enterprise Risk Management Policy and Plan,
- Blayney Shire Council Complaints Management Policy,
- Blayney Shire Council Legislative Compliance Policy,
- Blayney Shire Council Work Health and Safety Policy, and
- Blayney Shire Council Asset Management Policy.

IMPLEMENTATION

Appeals to the Policy or its application can only be made by submission to a Council meeting.

End of Policy

	Date	Minute
Adopted:	26/06/2021	2106/011
	21/11/2022	2211/010
	XX/XX/2026	
Next Review:	19/12/2029	

14) INFRASTRUCTURE SERVICES: KEY ACTIVITIES REPORT**Department:** Infrastructure Services**Author:** Director Infrastructure Services**CSP Link:** 3. Infrastructure is resilient, fit for purpose and maintained to support our community**File No:** GO.ME.1**Recommendation:**

That Council note the Infrastructure Services: Key Activities Report for April 2026.

Reason for Report:

This report presents an update to Council on current projects, construction and maintenance activities within the Blayney Shire being managed or undertaken by Council's Infrastructure Services Department.

The report outlines work that has been carried out over the past month as well as status of major projects.

Report:Open Grant Programs

Council officers are aware of grant programs currently open. Applications are currently being assembled for the following projects under these programs. Council will need to consider a source of the required co-contribution, if successful, at a future Council Meeting.

Grant Program	Closing Date	Project Description	Project Cost and minimum contribution		Potential Contribution source (TBC)
Floodplain Management Grants	16 April 2026	Blayney Flood Plain Risk Management Study and Plan	\$200k	20%	Property Account
Safer Local Roads and Infrastructure Program Tranche 5	30 April 2026	Replace Coombing Street crossing over Belubula River	\$1.3m	20%	Cadia VPA and Flyers Creek VPA
ARC – Community Participation Stream 2	1 May 2026	Redmond Oval Lighting and Power Upgrades	\$250k	20%*	VEP

*Please note there is commitment from various community groups to the project for additional contributions (and \$33k from Council).

Fuel Security

Fuel security has stabilised and suppliers have been delivering consistent loads of diesel to Council's storage systems every fortnight approximately. Suppliers are not indicating any fuel scarcity into the coming months, which is generally in accordance with NSW Government Energy & Utility Services Functional Area (EUSFA) advice.

Staff are slowly seeing decreases in the bulk supply rates for diesel and ULP, with a roughly 14% drop from the peak price at the start of April. Despite this slow decreasing trend, a complete regression to baseline costs for these products will likely take 12-18 months. It should be noted, EUSFA are no longer providing Sitreps given the oil situation has stabilised for now. Fuel security will not be discussed in the next report unless the situation changes.

Heavy Patching

Stabilcorp have commenced heavy patching works on Browns Creek Road. Once works on Browns Creek Road are completed, works will begin on Newbridge Road then Forest Reefs Road. Works are expected to be completed in May.

Maintenance works

No pothole patching has been undertaken since the previous work due to standdown of patching works given priority of capital works, maintenance grading of unsealed roads, and fuel saving measures. Councillors should expect some resumption of patching works in the coming months, likely with some cold-mix products in addition to usual emulsion & aggregate patching, to tackle potholes that are starting to form around the shire.

Maintenance grading works have been undertaken on Kings Plains Road, Sykes Lane, Village Road, Jones Lane, West Wimbledon Road, Stringybark Road, Kentucky Road, Glenarvon Road, Teasdale Road, Old Lachlan Road, Bundaleer Road, and St Brigids Lane.

Utilising gravel resheeting funds, a deep soft spot on Kellys Road (unsealed) has been rectified. As previously reported, these remaining funds will be kept for these sorts of repairs of pavement failures coming into Winter.

Since the previous report, roadside mowing has been undertaken on Guyong Road, Vittoria Road, Pretty Plains Road, Nyes Gates Road, Glenorie Road, Forest Reefs Road, Carcoar Road, Spring Terrace Road, Long Swamp Road, Carbine Road, Beneree Road, Errowanbang Road, Tallwood Road, Browns Creek Road, Panuara Road, and Four Mile Creek Road.

Open Spaces and Facilities

The Parks and Gardens team have completed changeovers from summer to winter sports with trial games commencing at various grounds. This includes linemarking and goal post installations.

At Redmond Oval a new synthetic cover has been installed as cover for the permanent cricket pitch. This new cover was investigated and selected following feedback from last soccer season regarding concerns of the dirt and turf covering, and suggested improvements from the Millthorpe Village Committee on behalf of the clubs. Minor adjustments were made after the first weekend's games. No negative feedback has been received.

A street tree planting program for Carcoar, initiated by the Carcoar Community Association, has progressed with final design and a draft agreement mutually supported by the Association and Council. The Committee are completing their community engagement to demonstrate support for the plan. The community has funded the trees and plantings themselves, with hole excavation undertaken by Council within existing operational budgets. It is anticipated work will commence in May.

Other works completed over the last month include investigations for scoping, quoting, and programming various projects including the renewal of Dakers Oval cricket pitch, Boat Ramp repair works at Carcoar Dam. There are also two additional poor condition buildings scheduled for removal this financial year, being an old shed at Barry and the old library amenities block.

Sewer Treatment Plant (STP)

During the period focus has been on ensuring continued performance of the plant. This is required to stabilise the plant following last year's various and persistent mechanical difficulties. The on-flow of those interruptions impacts the entire system which has taken some months to fully recover positive biological matter in the IDEA tank, and the flows through to the ponds.

The team have also spent time at the recycled water treatment plant. Seasonal algae in the ponds is impacting the recycled plant's filters, causing flows to drop off. As the filters clog, the program switches to backflush mode. The amount of algae present can necessitate physical cleaning.

Preparations are underway for significant preventative repairs as a result of the decanter faults and aerator issues experienced last year. There is a high risk of wear on the decanter lining during manual operations, which has driven the planning to conduct preventative replacements of the lining bags later this year. This specialist work requires draining the tank into a sludge pond, which in turn needs to be emptied in advance.

Major Projects

Note: costs/budgets are reported for the current financial year only.

Richards Lane – R4R9					
Please refer to the separate report on this project.					

Hobbys Yards Road					
Due Date	Revised Budget YTD \$	Expenditure this Month \$	Total Expenditure YTD \$	Committed Expenditure YTD \$	Estimated Total Project Costs \$
June 2026	1,009,755	0	845,603	14,219	859,822
Commentary					
Enacon will undertake the works on the pole replacement on the 25th of May 2026.					
Forecast (1-3 months)					
No other works after pole replacement.					

Garland Road – RERRF					
Due Date	Revised Budget YTD \$	Expenditure this Month \$	Total Expenditure YTD \$	Committed Expenditure YTD \$	Estimated Total Project Costs \$
June 2026	761,197	341,383	489,159	68,632	558,791
Commentary					
All works are now completed.					
Forecast (1-3 months)					
- Finalisation of outstanding invoices. - Remaining funds will be transferred to Tallwood Road once the project is completed.					

Tallwood Road – RERRF^[1]					
Due Date	Revised Budget YTD \$	Expenditure this Month \$	Total Expenditure YTD \$	Committed Expenditure YTD \$	Estimated Total Project Costs \$
June 2026	1,574,097	266,273	376,809	357,164	1,674,741 ^[2]
Commentary					
- RERRF funding accounts for \$761,197 of the total budget, the remaining budget is funded from Council's general revenue. - The first culvert installation has been completed, with a road closure currently in place whilst the two other major culverts are being replaced. Delivery + supply issues from the precast culvert manufacturer have caused roughly 2 weeks delays in completing the culvert installations, meaning the closure will likely run into mid-May. - All boxing out works and widening is complete. - Subbase pavement construction has been fully completed. - Base pavement construction is currently underway and expected to be completed early May.					
Forecast (1-3 months)					
^[2] Remaining funds from Garland Road RERRF project are yet to be transferred to Tallwood Road, which will supplement the funds to cover the over-expenditure forecasted. - Projected sealing into May will likely be a primerseal, requiring a reseal in 26/27 financial year. May be funded from RERRF pending final costs.					

Newbridge Road Culvert – FRG					
Due Date	Revised Budget YTD \$	Expenditure this Month \$	Total Expenditure YTD \$	Committed Expenditure YTD \$	Estimated Total Project Costs \$
June 2026	275,541	0	223,509	0	223,509
Commentary					
All works are now complete. This item will no longer be reported.					
Forecast (1-3 months)					
Nil.					

Risk/Policy/Legislation Considerations:

Council's infrastructure activities are undertaken in accordance with the Local Government Act 1993 and other relevant regulatory frameworks.

Delivery is guided by Council's adopted policies, including procurement and risk management. This report provides ongoing updates on key projects and associated risks such as cost variations and delivery timeframes.

Budget Implications:

Budget commentary is included in the project reporting above.

Staff have liaised with the Office of Local Government regarding the reallocation of underspent Flood Recovery Grant (FRG) funds to support further detailed design of civil and stormwater infrastructure, including a detention basin on Council-owned land adjacent to Gerty Street, Blayney. As this initiative falls within an existing FRG-funded project, the proposed scope expansion is considered relatively straightforward.

Enclosures (following report)

Nil

Attachments (separate document)

Nil

15) RICHARDS LANE AND INTERSECTION UPGRADE PROJECT**Department:** Infrastructure Services**Author:** Director Infrastructure Services**CSP Link:** 3. Infrastructure is resilient, fit for purpose and maintained to support our community**File No:** RD.AD.1**Recommendation:**

That Council note the project update for the Richards Lane and intersection upgrade project.

Reason for Report:

Given the significance of the Richards Lane project, including community interest and heightened level of risk the project poses to Council, this project has been removed from the Infrastructure Services: Key Activities Report and will be reported separately each month until project completion.

This report serves to update and inform Council on the current status of the project including progression of works and Council's financial position for the project.

Report:Project Summary

The current project financial summary is shown in Table 1 below.

Richards Lane – R4R9					
Completion Date	Revised Budget YTD \$	Expenditure this Month \$	Total Expenditure YTD \$	Committed Expenditure YTD \$	Estimated Total Project Costs \$
30 May 2026	3,030,673	130,422	560,118	1,707,099	2,650,170

Table 1

Components of this project involve 4 Local Road sections and the intersection upgrade with Millthorpe Road. The extent of these sections is depicted in Figure 1.

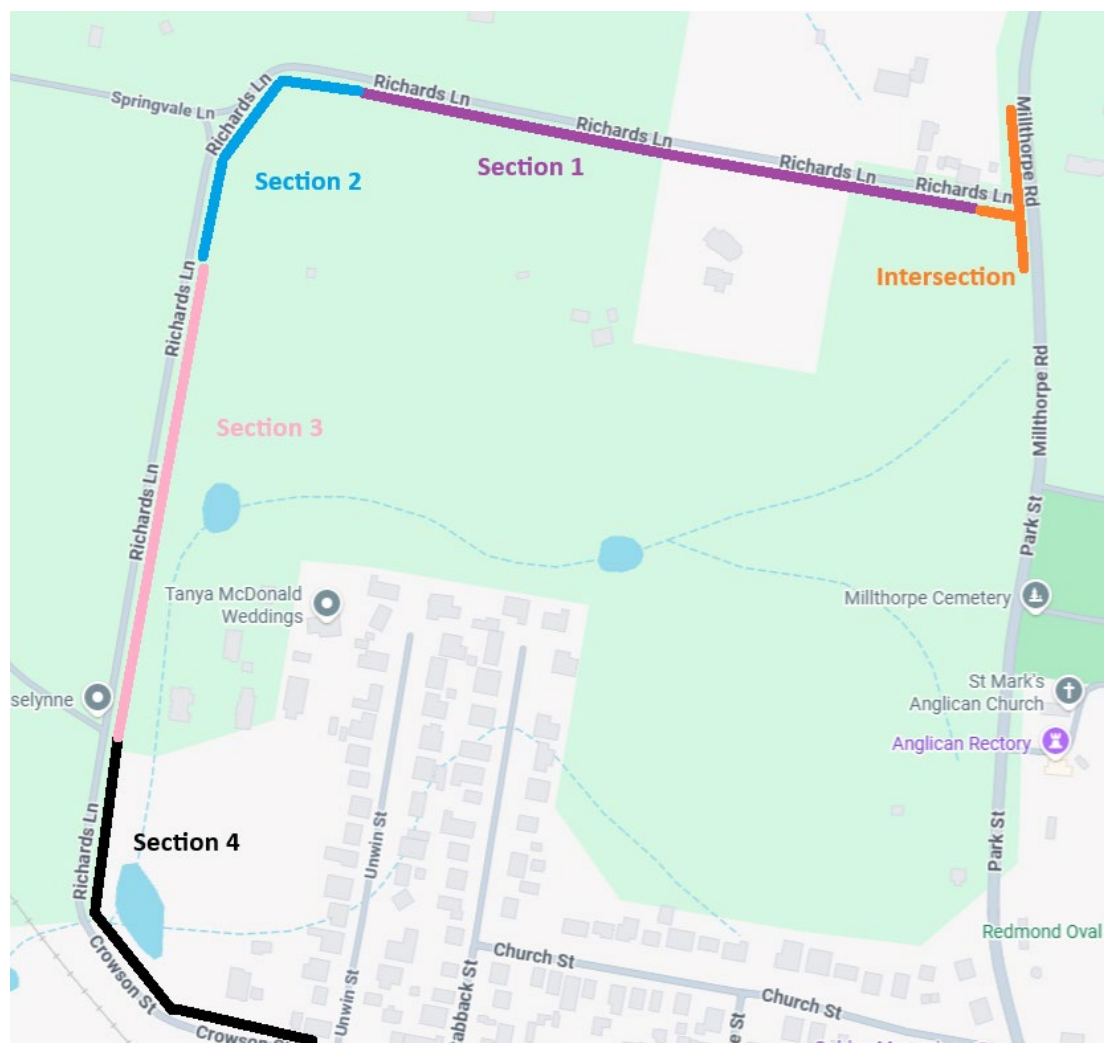


Figure 1

Local Road Portion of Works:

Residential access is still being maintained via Crowson Street.

Section 2 works are nearing completion, with base course pavement works fully completed and awaiting testing + survey. Section 3 works have commenced, with subgrade rectification currently underway.

As has been the trend with the previous two sections, the soils have presented as very poor/soft despite the original and follow-up geotechnical investigations suggesting firm material underneath the topsoil. As such, despite previous reporting suggesting that investigations would firm up the magnitude of rectification required, it is likely that the final costs will be unknown until the completion of the rectification works. Staff are inspecting each soft area individually to evaluate the best value for money rectification methods.

Given the project completion is approaching the colder months, the contractor has been requested to provide a variation for the sealing to change from a double coat seal to single coat primerseal. No proposal has been received yet, however it is likely a minor reduction in cost would be expected up-front

though this primerseal will require a re-seal in the 26/27 financial year. It would be proposed Council carry-over project funds for this purpose, rather than drawing on the general resealing budget.

Intersection Portion of Works

All preconstruction documentation has been submitted and approved by TfNSW, marking completion of the pre-construction requirements of the WAD. On Monday 9th of March 2026, TfNSW issued the official letter confirming the Approval to Commence Construction had been granted.

The preliminary subgrade testing (sampled 12 March 2026), identified that the subgrade conditions are of uniform, sufficient strength to construct the road pavement on. It also identified the risk of subgrade strengthening works due to latent conditions, be very low risk.

Following installation of the concrete barriers in accordance with the approved Temporary Works Plan and establishment of the site, Transport for NSW (TfNSW) subsequently advised that the lane widths were not suitable for the prevailing traffic volumes and vehicle widths, despite the reduced width having been previously approved.

As a result, Council was required to mobilise an additional contractor to install temporary asphalt pavement to widen the available traffic lane. This work was completed on 7 & 8 April 2026, at an additional project cost of approximately \$35,000.

Following the release of all pre-commencement hold points by the Project Verifier, construction works commenced onsite on Monday 20 March 2026, with the saw cutting and removal of old asphalt pavement and excavation to subgrade.

An updated program received from the contractor anticipates majority of works completed in May 2026, with some items (linemarking, signage etc) completed in June 2026.

Contractor Performance to date:

The contractor is satisfactorily meeting its administrative and reporting obligations. They have also sought early release of some hold points (material specifications) to reduce any delays during construction of the intersection.

The contractor responded to addressing minor non-conformances raised by TfNSW in a timely manner and is working well by maintaining good communication channels with both Council Officers and the Project Verifier.

Risk/Policy/Legislation Considerations:

The current program shows the majority of works completed by the end of May 2026, with some minor items programmed for June (Linemarking of intersection). It is anticipated that not all works will be completed by the grant funding date of April 2026, with some undertaking during the grant reporting period (May 2026).

Council officers are working diligently towards ensuring Council's funding obligations are met as timely as possible and will work with the funding body to seek either further funding extension or scope reduction (ie the scope tied to the grant funding, within the deed) in order to meet their administrative obligations.

Budget Implications:

Based on the current projected cost to complete (shown in table 1), at this stage it is anticipated the project will be completed within the current budget allocation which includes ~\$380k as contingency funds yet to be drawn upon.

Enclosures (following report)

Nil

Attachments (separate document)

Nil

16) MAJOR PLANT PROCUREMENT UPDATE

Department: Infrastructure Services

Author: Director Infrastructure Services

CSP Link: 3. Infrastructure is resilient, fit for purpose and maintained to support our community

File No: RD.AD.1

Recommendation:

That Council note the update of fleet and plant procurement for the 2025/26 Financial year.

Reason for Report:

To inform and update Councillors on the status of the major plant replacement program.

Report:

An update on the status of Major Plant procurement is provided for Councillors, noting that these replacement programs represent a significant financial risk due to market influences outside of Council's control, and the substantial proportion of Council's budget allocated to major plant.

While much of this information is regularly reported through the Quarterly Budget Review Statement (QBRS), the extended lead times associated with both specification development and order delivery warrant a more detailed update.

Councillors will recall that budget allocations were approved at the Council meeting of 16 December 2025 as a supplementary vote following the 2025 Major Plant Review (**Resolution 2512/019**), with any subsequent minor adjustments to be reflected in later QBRS reports.

Despite delays associated with the procurement pause during the finalisation of the 2025 Major Plant Review, Council staff have made substantial progress and are on track to either receive delivery or order (commit expenditure) for nearly all programmed items.

Plant Item (replaced)	Budget Allocation \$	Status	Expenditure \$	Committed Expenditure \$	Note
2024/25 Carry-over items:					
P603 – Hino 500 Series	110,457	Delivered	110,457	-	
P601 – Hino 500 Series	186,740	Ordered	-	186,740	a
P601 – Hino 500 Series	186,740	Ordered	-	186,740	a
PLC011 – Toro 3310 Mower	68,183	Delivered	68,182	-	
PLC012 – Toro 3310 Mower	68,183	Delivered	68,182	-	
PLC013 – Toro 3310 Mower	68,183	Delivered	68,182	-	
2024/25 Capital expenditure program:					
LC007 – Kubota Flail Mower	25,000	Delivered	25,545	-	b
LC007 – Kubota Flail Mower	25,000	Delivered	25,545	-	b
P89 Trimax Mower	35,000	RFQ Open	-	-	
Road Broom TB200E	65,000	RFQ Open	-	-	
P44 Isuzu Tabletop w/ crane	160,000	Preparing RFQ	-	-	c
P43 Isuzu Amenities Truck	205,000	Scoping	-	-	d
P72 AWD Bucket Tractor	135,000	Preparing RFQ	-	-	
P630 Isuzu Watercart	350,000	Ordered	-	330,136	
HV003 Mack Tipper	380,000	Ordered	-	351,718	e
TR001 Dog Trailer	160,000	Ordered	-	160,000	e
P660 – Dynapac Roller	200,000	Ordered	-	204,100	b
P661 – Dynapac Roller	200,000	Ordered	-	204,100	b
P52 Grader Cat 12M	550,000	Ordered	-	538,000	
PSV002 Patching Truck	550,000	Scoping	-	-	f

Table 1 – Procurement Status

a	Council is currently following up the extensive delay for delivery of these items. The latest update in April 2026, was the units arriving to the dealership mid-May 2026, with body manufacture occurring immediately thereafter. There is to be no cost impact to Council for this delay.
b	Budget overspend for this plant item is recouped by underspends in other areas of the Major plant replacement purchases and will be adjusted in the QBRs.
c	Intent to purchase cab chassis only and reuse the truck body, to provide cost savings to Council
d	Amenities truck is currently under investigation and review for renewal and reuse of existing body, with a purchase of new cab chassis only, to provide further cost savings to Council. Pending the outcome of this review there is risk that this item will not be ordered by end of financial year.
e	The Truck and Dog was purchased as a bundle and the cost split between the two is an administrative estimate only.
f	Analysis and scoping are currently underway to determine fit-for-purpose requirements and ensure best value for money for Council. It is not anticipated this item will not be ordered by end of financial year.

Table 2 – Note references**Risk/Policy/Legislation Considerations:**

A sound major plant replacement program minimises risks to Council. Delays associated with the timely renewal of major plant increase the likelihood of plant breakdowns and major servicing. This results in reduced availability and increases operational costs.

Replacement of major plant is sought through the Local Government Procurement (LGP) platform.

Minor plant, tools and light vehicles have been excluded from this report, as they represent lower risk and form part of routine operational replacement programs. There is no additional information to report on these items beyond what is already captured in the QBRs.

Budget Implications:

Overall, the Major Plant replacement total budget is tracking well within allocation.

Enclosures (following report)

Nil

Attachments (separate document)

Nil

17) ACTIVE MOVEMENT STRATEGY: 2026 REVIEW AND UPDATE**Department:** Infrastructure Services**Author:** Director Infrastructure Services**CSP Link:** 3. Infrastructure is resilient, fit for purpose and maintained to support our community**File No:** RD.AD.1**Recommendation:**

That Council:

1. Note the two (2) submissions received during the public exhibition period,
2. Adopt the Blayney Shire Active Movement Strategy 2026 as modified following consideration of the submissions received during the public exhibition period.

Reason for Report:

For Council to consider two (2) submissions received during the public exhibition.

Report:

The current Active Movement Strategy (AMS) was most recently reviewed and adopted by Council at the July 2023 Council meeting.

At the February 2026 Council Meeting, Council endorsed the strategy for public exhibition.

During the exhibition period, two (2) submissions were received. Table 1 below summarises the items requested for Council to consider prior to adoption:

From	Township	Request
Heather Fillery	Millthorpe	1. Review of footpath at the cemetery as it may not be of value as an inclusion.
	Millthorpe	2. Review of extension of footpath in Church St (between Pearce and Stabback St)
	Millthorpe	3. Review of extension of footpath in Stabback St from Church to Crowson St.
	Millthorpe	4. Review of extension of footpath in Crowson Street Pearce to Stabback St
Bruce Reynolds	Millthorpe	5. Installation of footpath in Crowson St, from Pearce to Unwin St.
	Millthorpe	6. Installation of footpaths in 2 stages along Forest Reefs Road

Table 1 – Summary of requests contained within submissions

The following modifications to the AMS maps, have been made following the public exhibition period and consideration of the submissions received:

1. Millthorpe: Addition of footpath on Crowson Street, from Pearce St to Unwin St (9a & 9b)
2. Millthorpe: Extension of footpath on Forest Reefs Road, as a separate project (Ad18)
3. Newbridge: Formatting of project labels to improve clarity of extent for each project.

These maps are included as an attachment to this report.

Risk/Policy/Legislation Considerations:

It is noted that Council in the 2025/26 year prioritised the repair and renewal of existing footpaths, rather than construction of any new. Council is encouraged to continue to balance the renewal of existing footpaths, with the construction of new.

Budget Implications:

Projects will be delivered in accordance with the Council adopted budgets.

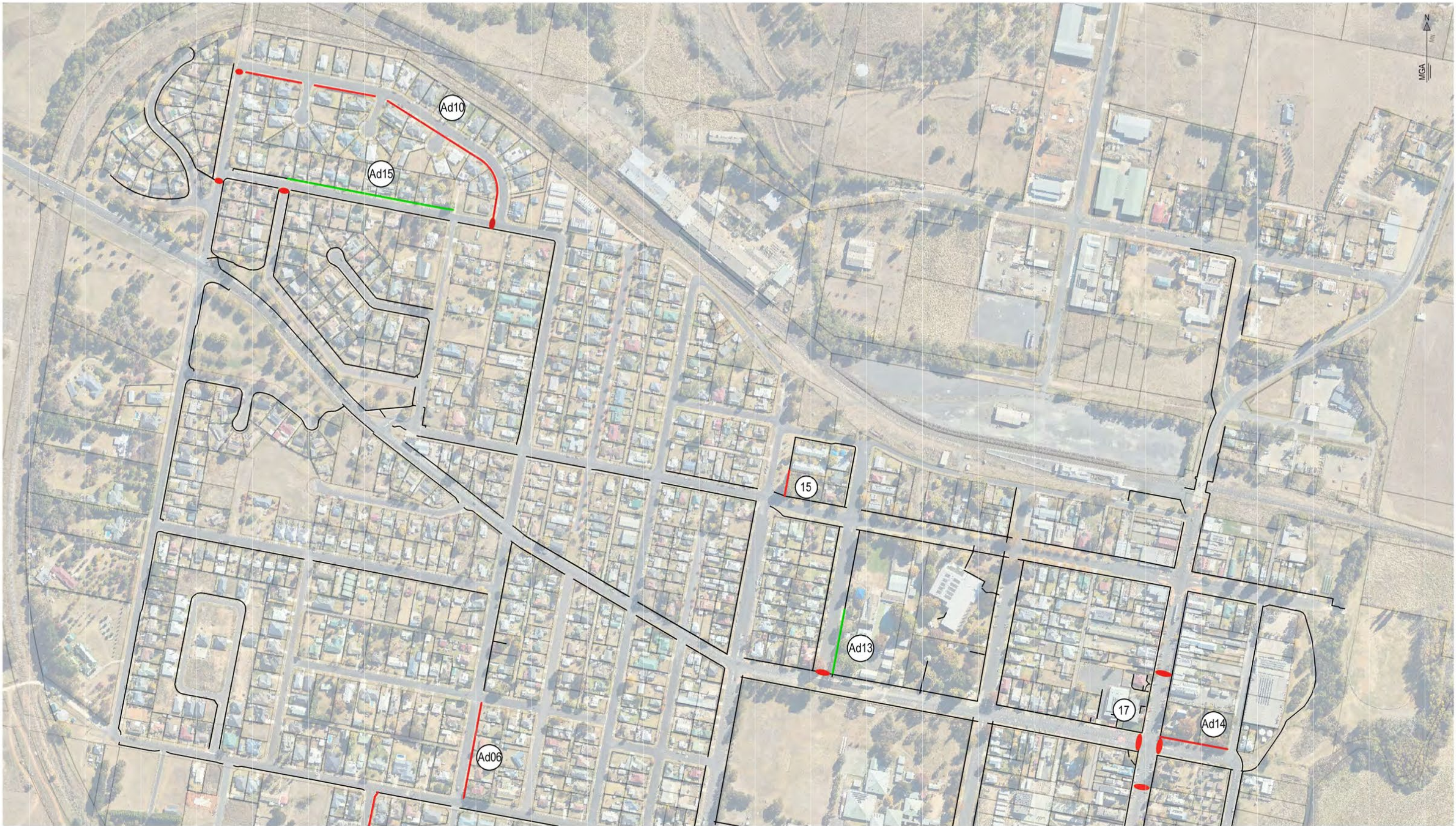
AMS projects, which are new assets, will be scoped and estimated as grant funding opportunities arise or as programmed within the Council-funded Delivery Program.

Enclosures (following report)

1	Active Movement Strategy Maps 2026	9 Pages
2	AMS - Submissions	2 Pages

Attachments (separate document)

Nil



PLAN
NOT TO SCALE

- LEGEND:
- EXISTING FOOTPATH
 - PROPOSED ADDITION
 - PROPOSED RENEWAL
 - PROPOSED NEW CROSSING / KERB RAMP

REV	DESCRIPTION	INITIALS	DATE	SURVEY JOB & NOTES
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
A	FOR FEBRUARY 2026 ORDINARY COUNCIL MEETING	JH	17.02.26	

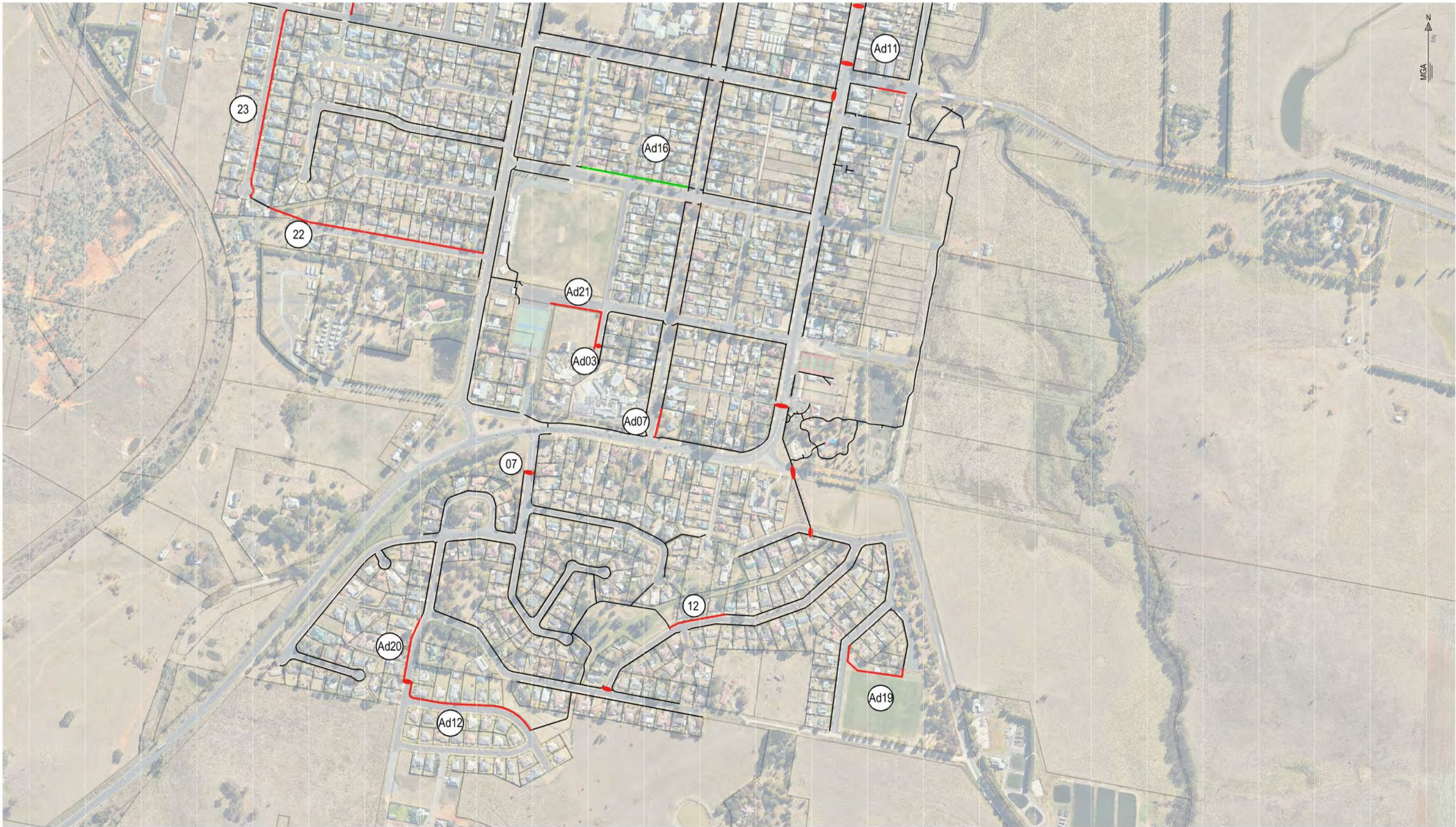
INITIALS	DATE	SURVEY JOB & NOTES
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
		GPS BASES & RL's
		DATUM
		CONCEPT

SCALES	ALL SCALE UNITS ARE METRES	ORIGINAL A1
1:1000 A1		
1:2000 A3		



APPROVED	DATE
-	-
SURVEYED	DATE
-	-
DESIGNED	DATE
-	-
DRAWN	DATE
-	-

PROJECT	ACTIVE MOVEMENT STRATEGY
SHEET TITLE	BLAYNEY 1
DRAWING FILE	AMS Maps - for adoption.dwg
DESIGN FILE	-
DRAWING NO.	AMS MA
PLOT DATE	14/04/2026
SHEET	01
REV	A



PLAN
NOT TO SCALE

- LEGEND:
- EXISTING FOOTPATH
 - PROPOSED ADDITION
 - PROPOSED RENEWAL
 - PROPOSED NEW CROSSING / KERB RAMP

REV	DESCRIPTION	INITIALS	DATE
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
A	FOR FEBRUARY 2026 ORDINARY COUNCIL MEETING	JH	17.02.26

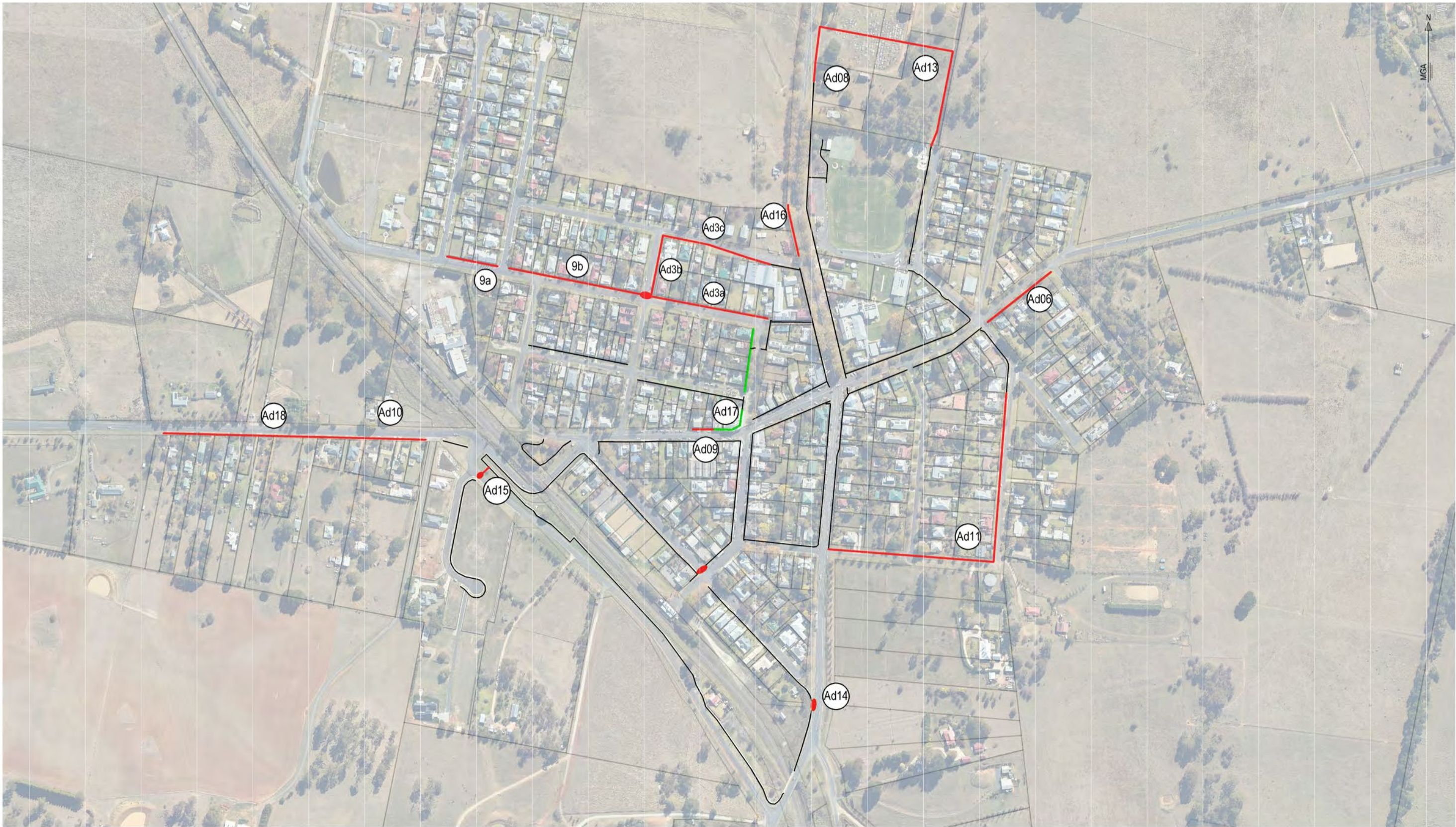
DESCRIPTION	INITIALS	DATE
GPS BASES & RL's	-	-
DATUM	-	-
CONCEPT	-	-

SCALES	ALL SCALE UNITS ARE METRES	ORIGINAL A1
1:1000 A1	0 10 20 30 40 50m	
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APPROVED	DATE
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DESIGNED	DATE
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PROJECT	ACTIVE MOVEMENT STRATEGY
SHEET TITLE	BLAYNEY 2
DRAWING FILE	AMS Maps - for adoption.dwg
DRAWING NO.	AMS MA
PLOT DATE	14/04/2026
SHEET	02
REV	A



PLAN
NOT TO SCALE

- LEGEND:
- EXISTING FOOTPATH
 - PROPOSED ADDITION
 - PROPOSED RENEWAL
 - PROPOSED NEW CROSSING / KERB RAMP
 - PROPOSED DELETED PROJECT

REV	DESCRIPTION	INITIALS	DATE
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A	FOR FEBRUARY 2026 ORDINARY COUNCIL MEETING	JH	17.02.26

SURVEY JOB & NOTES
GPS BASES & RL's
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SCALES	ALL SCALE UNITS ARE METRES	ORIGINAL A1
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APPROVED	DATE
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PROJECT	ACTIVE MOVEMENT STRATEGY
SHEET TITLE	MILLTHORPE
DRAWING FILE	AMS Maps - for adoption.dwg
DRAWING NO.	AMS MA
PLOT DATE	14/04/2026
SHEET	03
REV	A



PLAN
NOT TO SCALE

- LEGEND:
- EXISTING FOOTPATH
 - PROPOSED ADDITION
 - PROPOSED RENEWAL
 - PROPOSED NEW CROSSING / KERB RAMP
 - PROPOSED DELETED PROJECT

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A	FOR FEBRUARY 2026 ORDINARY COUNCIL MEETING	JH	17.02.26

SURVEY JOB & NOTES
GPS BASES & RL's
DATUM
CONCEPT

SCALES	ALL SCALE UNITS ARE METRES	ORIGINAL A1
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APPROVED	DATE
SURVEYED	DATE
DESIGNED	DATE
DRAWN	DATE

PROJECT	ACTIVE MOVEMENT STRATEGY
SHEET TITLE	CARCOAR
DRAWING FILE	AMS Maps - for adoption.dwg
DRAWING NO.	AMS MA
PLOT DATE	14/04/2026
SHEET	04
REV	A



PLAN
NOT TO SCALE

- LEGEND:**
- EXISTING FOOTPATH
 - PROPOSED ADDITION
 - PROPOSED RENEWAL
 - PROPOSED NEW CROSSING / KERB RAMP
 - PROPOSED DELETED PROJECT

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A	FOR FEBRUARY 2026 ORDINARY COUNCIL MEETING	JH	17.02.26

SURVEY JOB & NOTES
GPS BASES & RL's
DATUM
CONCEPT

SCALES	ALL SCALE UNITS ARE METRES	ORIGINAL A1
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APPROVED	DATE
SURVEYED	DATE
DESIGNED	DATE
DRAWN	DATE

PROJECT	ACTIVE MOVEMENT STRATEGY
SHEET TITLE	MANDURAMA
DRAWING FILE	AMS Maps - for adoption.dwg
DRAWING NO.	AMS MA
PLOT DATE	14/04/2026
SHEET	05
REV	A



PLAN
NOT TO SCALE

- LEGEND:**
- EXISTING FOOTPATH
 - PROPOSED ADDITION
 - PROPOSED RENEWAL
 - PROPOSED NEW CROSSING / KERB RAMP
 - PROPOSED DELETED PROJECT

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A	FOR FEBRUARY 2026 ORDINARY COUNCIL MEETING	JH	17.02.26

SURVEY JOB & NOTES
GPS BASES & RL's
DATUM
CONCEPT

SCALES	ALL SCALE UNITS ARE METRES	ORIGINAL A1
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APPROVED	DATE
SURVEYED	DATE
DESIGNED	DATE
DRAWN	DATE

PROJECT	ACTIVE MOVEMENT STRATEGY
SHEET TITLE	LYNDURST
DRAWING FILE	AMS Maps - for adoption.dwg
DRAWING NO.	AMS MA
PLOT DATE	14/04/2026
SHEET	06
REV	A



PLAN
NOT TO SCALE

- LEGEND:
- EXISTING FOOTPATH
 - PROPOSED ADDITION
 - PROPOSED RENEWAL
 - PROPOSED NEW CROSSING / KERB RAMP
 - PROPOSED DELETED PROJECT

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A	FOR FEBRUARY 2026 ORDINARY COUNCIL MEETING	JH	17.02.26

SURVEY JOB & NOTES	
GPS BASES & RL's	DATUM
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SCALES	ALL SCALE UNITS ARE METRES	ORIGINAL A1
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APPROVED	DATE
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DESIGNED	DATE
DRAWN	DATE

PROJECT			
ACTIVE MOVEMENT STRATEGY			
SHEET TITLE			
NEWBRIDGE			
DRAWING FILE	DRAWING NO.	SHEET	REV
AMS Maps - for adoption.dwg	AMS MA	07	A
DESIGN FILE	PLOT DATE	OF 09	
	14/04/2026		



PLAN
NOT TO SCALE

- LEGEND:
- EXISTING FOOTPATH
 - PROPOSED ADDITION
 - PROPOSED RENEWAL
 - PROPOSED NEW CROSSING / KERB RAMP
 - PROPOSED DELETED PROJECT

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A	FOR FEBRUARY 2026 ORDINARY COUNCIL MEETING	JH	17.02.26

SURVEY JOB & NOTES
GPS BASES & RL's
DATUM
CONCEPT

SCALES	ALL SCALE UNITS ARE METRES	ORIGINAL A1
1:1000 A1	0 10 20 30 40 50m	
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APPROVED	DATE
SURVEYED	DATE
DESIGNED	DATE
DRAWN	DATE

PROJECT	ACTIVE MOVEMENT STRATEGY
SHEET TITLE	NEVILLE
DRAWING FILE	AMS Maps - for adoption.dwg
DRAWING NO.	AMS MA
PLOT DATE	14/04/2026
SHEET	08
REV	A



PLAN
NOT TO SCALE

- LEGEND:
- EXISTING FOOTPATH
 - PROPOSED ADDITION
 - PROPOSED RENEWAL
 - PROPOSED NEW CROSSING / KERB RAMP
 - PROPOSED DELETED PROJECT

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A	FOR FEBRUARY 2026 ORDINARY COUNCIL MEETING	JH	17.02.26

SURVEY JOB & NOTES
GPS BASES & RL's
DATUM
CONCEPT

SCALES	ALL SCALE UNITS ARE METRES	ORIGINAL A1
1:1000 A1	0 10 20 30 40 50m	
1:2000 A3		



APPROVED	DATE
SURVEYED	DATE
DESIGNED	DATE
DRAWN	DATE

PROJECT	ACTIVE MOVEMENT STRATEGY
SHEET TITLE	BARRY
DRAWING FILE	AMS Maps - for adoption.dwg
DRAWING NO.	AMS MA
PLOT DATE	14/04/2026
SHEET	09
REV	A

[REDACTED]
Sent: Friday, 6 March 2026 1:43 PM

To: Blayney Shire Council <council@blayney.nsw.gov.au>

[REDACTED]
Subject: IS/98691 - Submission - Active Movement Strategy - 6.3.2026

[REDACTED]
Dear Blayney Council

I'm writing to give feedback on the proposed Active Movement Strategy, in relation to the proposal for Millthorpe.

I live on Church st, and am disappointed to see the proposal for the footpath there stops at Pearce St,
And heads back around to Crowson St. (Ad3c, Ad3b, Ad3a).

I cannot see that value of the proposed footpath in places like the cemetery, (Ad13 & Ad08)
When children and pedestrians cannot get from the Stabback and Unwin St areas, to the school safely.

Surely there is more value in extending the Church St footpath the length of Church St to Stabback,
around to Crowson, and back up.

That at least would get most kids thru these busy traffic areas.

I have lived here for nearly 20 years and pedestrians are always walking in the road, esp in winter when the ground is wet, and there is considerable traffic along these streets.

These two streets are notoriously dangerous as they face due east/west
And so there are blind spots for drivers in the morning and afternoon, and both streets have a crest, which adds to drivers not being able to see the pedestrians.

Please give the above serious consideration for the safety of all concerned.

Kind regards
[REDACTED]
[REDACTED]

From: Cr Bruce Reynolds
Sent: Friday, 27 March 2026 12:08 PM
To: Mark Dicker
Subject: Active Movement Strategy Review

Mark,

I have reviewed the Active Movement strategy. While I don't have any issues with most of the village and town proposals, I am concerned about some of the proposed footpaths in Millthorpe, in line with the strategy. I believe it would be far more strategic to take a footpath from Crowson street to Unwin street. If this pathway was developed, it would enable children to have a pathway to the school from Unwin street.

I have also reviewed the proposal for Forest Reefs Road. I did suggest we have two stages along this road. The first part for approximately half of Forest Reefs Road and the second stage if the child care centre was built.

There may be a couple of other pathways that may also need to be discussed. Could the AMS please come back to a Council Information and Strategy Session for further discussion before ratification.

Regards,

Cr. Bruce Reynolds

Mayor

Blayney Shire Council

PO Box 62 Blayney NSW 2799

m - 0428 613181 | w - www.blayney.nsw.gov.au



18) PROPOSED (PART) ROAD CLOSURE - BELUBULA STREET NORTH, CARCOAR

Department: Infrastructure Services

Author: Director Infrastructure Services

CSP Link: 3. Infrastructure is resilient, fit for purpose and maintained to support our community

File No: RD.RC.31

Recommendation:

That Council:

1. Endorse the closure of the portions of Belubula Street North, Carcoar as per the enclosed diagram that adjoins Lot 67, DP1111005 in accordance with s.38 Roads Act 1993.
2. Approve the sale price of the land to be \$1, plus all costs associated with the road closure including Council's road closure application fee, survey fees and legal fees.
3. Have a further report presented to a future Council meeting to consider any submissions lodged during the notification period and to make a decision on approval for the proposal.

Reason for Report:

Council approval is required for the closure of road reserve and subsequent sale of land.

Report:

Following a rating enquiry, Council proactively contacted the owner of Lot 67, DP1111005 alerting them of a likely significant encroachment issue into a Council road reserve. The encroachment comprises land currently occupied by the owner, including a portion of their residence, which extends into the road reserve.

An internal review indicates that this section of road meets the requirements of s.38A of the Roads Act 1993 and Council may consider the closure of this section of road.

Given the longstanding nature of the occupation, the absence of any practical use of the affected land as road reserve, and that the encroachment includes part of an existing residence, it is recommended that Council dispose of the land for a nominal value of \$1, plus all costs associated with the road closure, which are anticipated to be in the vicinity of \$25,000-\$30,000.

If Council endorses the Road Closure, the proposed way forward is as follows:

- a. A letter will be provided to the applicant notifying that Council is willing to proceed with a schedule of estimate costs associated with the closure. The applicant would be responsible for actual costs incurred.

- b. Council will instruct its solicitor to prepare a deed of agreement relating to the road closure. The road closure process does not progress until this deed is executed by both parties.
- c. Council commence the road closure process with engagement of survey and public notification in accordance with Road Act 1993.
- d. A further report will be presented to Council to consider any submissions lodged during the notification period and make a decision on approval for the proposal.
- e. Subject to successful approval of the above steps, plan is lodged with Land Registry Services for registration.
- f. Upon registration, Council will publish a gazette notice announcing the closure and facilitate the sale and conveyancing of land.

Risk/Policy/Legislation Considerations:

Consideration has been given to the applicant's individual circumstances. While the applicant has demonstrated the capacity to fund the costs associated with the road closure, they have indicated an inability to provide the upfront bond typically required under an applicant-initiated process (generally up to 50% of the estimated costs).

Given that a deed must still be executed prior to the matter proceeding and the land being physically encroached by the dwelling, the risk of the applicant not finalising the matter is considered very low. On this basis, the General Manager has approved to the requirement for the bond to be waived.

Section 38A of the Roads Act stipulates when Council may close a council public road.

A council may propose the closure of a council public road for which it is the roads authority if-

- (a) the road is not reasonable required as a road for public use (whether for present or future needs), and*
- (b) the road is not required to provide continuity for an existing road network, and*
- (c) if the road provides a means of vehicular access to particular land, another public road provides lawful and reasonably practicable vehicular access to that land.*

Budget Implications:

The applicant is to fund Council's road closure fee and all costs associated with the closure. This will then have no impact on Council budgets.

Enclosures (following report)

1 Proposed Road Closure Diagram

1 Page

Attachments (separate document)

Nil



19) FLOODPLAIN RISK MANAGEMENT COMMITTEE MEETING MINUTES - 1 APRIL 2026**Department:** Infrastructure Services**Author:** Director Infrastructure Services**CSP Link:** 3. Infrastructure is resilient, fit for purpose and maintained to support our community**File No:** EM.PL.2

Recommendation:

That Council:

1. Note the minutes of the Flood Risk Management Committee meeting held 1 April 2026.
2. Endorse the 2026 Blayney Local Flood Study be placed on public exhibition for a period of not less than 28 days.
3. Receive a further report following review of public submissions by the Flood Risk Management Committee.

Reason for Report:

For Council to endorse the minutes of the Blayney Shire Council Floodplain Risk Management Committee meeting held 1 April 2026.

Report:**MINUTES OF THE BLAYNEY SHIRE COUNCIL FLOODPLAIN RISK MANAGEMENT COMMITTEE HELD 1 APRIL 2026 BLAYNEY COMMUNITY CENTRE AT 11:30AM****PRESENT****Members:** Cr Iris Dorsett (BSC-Chair), Tom Rooney (Lyll & Associates), Scott Button (Lyll & Associates), Kate Browing (Environmental Water and Floodplains North West), David Somerville (Community Representative), Craig Ronan (NSW SES) Dialled in via Teams, Reg Rendall (NSW SES), Helen Slater (NSW SES) Dialled in via Teams, Andrew Muir (Director Planning & Environmental Services).**Present:** Jacob Hogan (Director Infrastructure Services), Nikki Smith (Administration Officer), Lilly Simons (Trainee Administration Officer), Cr Bruce Reynolds (Mayor), Cr Stephen Johnson, Cr John Newstead.**APOLOGIES**

Mark Dicker (General Manager) and Cr Craig Gosewisch (BSC-Chair).

DISCLOSURES OF INTEREST

N/A

Craig Ronan advised that he was leaving and passed over to Helen Slater (11:35)

CONFIRMATION OF MINUTES

RESOLVED:

That the Minutes of the Floodplain Risk Management Committee (FRMC) Meeting held on 6 May 2025, be confirmed as a true and accurate record of that meeting.

(Mover: David Somervaille /Seconder: Andrew Muir)

MATTERS ARISING FROM THE MINUTES

N/A

CORRESPONDENCE

2025-26 Floodplain Management Program Grants – Extension of the Closing Date

The Floodplain Risk Management Committee plan to lodge an application for the next study being the Floodplain Risk Management Study, closing date for applications 5:00pm on 28 May 2025.

REPORTS

20260401:01 Terms of Reference

RESOLVED: Amened for noting

(Mover: David Somervaille /Seconder: Iris Dorsett)

Background and Context of Flood Studies in Blayney

RESOLVED: Extended for background

(Mover: Reg Rendall /Seconder: David Somervaille)

20250501:03 Lyal & Associates – BFS Draft Report 2026

RESOLVED:

Draft has been forwarded to Committee and submitted to Council.

- 1) Committee review
- 2) Public Exhibition – 28 days
- 3) Review of submissions and finalise report
- 4) Adoption of final report by Council

(Mover: David Somervaille /Seconder: Andrew Muir)

GENERAL BUSINESS

N/A

Future Meeting Dates

Dates to be advised possibly mid-June

There being no further business, the meeting concluded at 12:49pm.

NEXT MEETING

To be confirmed.

Enclosures (following report)

Nil

Attachments (separate document)

- | | | |
|----------|--------------------------------------|----------|
| 1 | Blayney Flood Study Update - Report | 75 Pages |
| 2 | Blayney Flood Study Update - Figures | 88 Pages |

20) DEVELOPMENT ASSESSMENT REPORT

Department: Planning and Environmental Services

Author: Director Planning and Environmental Services

CSP Link: 1. Prioritise transparency, financial sustainability and strong partnerships with and for our community

File No: GO.ME.1

Recommendation:

That the Development Assessment Report be received and noted for the period 1 January 2026 to 31 March 2026.

Reason for Report:

To update Council on development applications and complying development certificates determined during the period 1 January 2026 to 31 March 2026.

To advise Council with a list of applications currently under assessment.

Report:

The following enclosures are provided for Council's information:

1. Applications approved under delegated authority during the period,
2. Applications currently under assessment

There are a number of modification applications approved or under assessment which are noted in the enclosure.

There were no applications refused under delegated authority during the period.

Risk/Policy/Legislation Considerations:

Nil

Budget Implications:

Nil

Enclosures (following report)

1	Quarterly DA Approvals Report - Jan - Mar 2026	4 Pages
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Attachments (separate document)

Nil

1. Applications approved under delegated authority during the period

DA NUMBER	APPLICATION DATE	APPLICANTS NAME	APPLICATION DESCRIPTION OF WORK	PROPERTY ADDRESS	DATE APPROVED	VALUE
2025/0092	25/11/2025	GJ Gardner Homes	Erection of a Dwelling	51 Crowson St Millthorpe	13/01/2026	827,664.00
2025/0093	02/12/2025	B&J Flowers Pty Ltd	Erection of a Dwelling	633 Fairford Rd Neville	31/03/2026	644,750.00
2025/0094	02/12/2025	Andrew Saunders Property Pty Ltd	Subdivision (Lot Consolidation)	2 Toners Lane Millthorpe	23/01/2026	<i>Subdivision</i>
2022/0007/1	05/12/2025	Neil Kable	Erection of a Dwelling	10 Marsden St Barry	08/01/2026	<i>Modification</i>
2025/0095	10/12/2025	Bassman Drafting Services	Erection of a Dwelling	6 Knox Place Millthorpe	29/01/2026	645,260.00
2025/0096	10/12/2025	Bassman Drafting Services	Erection of a Dwelling	10 Knox Place Millthorpe	05/02/2026	647,560.00
2017/0022/4	11/12/2025	Paul Johannes Els	Erection of a Cottage	16 Collins St Carcoar	13/03/2026	<i>Modification</i>
2024/0073/1	15/12/2025	L-Con Building & Constructions	Erection of a Dwelling	4 Palmer St Blayney	19/01/2026	<i>Modification</i>
2025/0097	17/12/2025	Miranda Corkin	Erection of a Dwelling	6 Egbert St Neville	27/01/2026	654,000.00
2026/0001	16/01/2026	Natalie Sue Degabriel	Erection of a Retaining Wall	9 Castle Vista Blayney	11/02/2026	10,380.10
2026/0002	16/01/2026	Anthony Daintith Town Planning	Erection of a Pergola	19 William St Millthorpe	27/02/2026	20,000.00
2026/0003	16/01/2026	Southwell Design And Drafting	Alterations and Additions to Existing Dwelling	191 Nyes Gates Rd Millthorpe	21/01/2026	295,000.00

2026/0004	23/01/2026	Commins Planview Pty Ltd	Demolition of Outbuildings	19 Ogilvy St Blayney	16/03/2026	2,200.00
2024/0039/1	28/01/2026	David Stansfield	Demolish Existing Shed, Erection of a New Shed	8 Long Swamp Rd Forest Reefs	19/02/2026	<i>Modification</i>
2025/0084/1	04/02/2026	Southwell Design And Drafting	Alterations and Additions to Existing Dwelling	24 Park St Millthorpe	09/02/2026	<i>Modification</i>
2026/0007	10/02/2026	Tegan Alison McCarthy	Erection of a Shed	40 Coombing Lane Barry	20/02/2026	49,500.00
2026/0009	16/02/2026	Marco Pasquali	Farm Shed with Bathroom	1 Burke St Lyndhurst	12/03/2026	15,000.00
2025/0062/1	17/02/2026	Vuk Build	Erection of a Dwelling <i>Addition of Retaining Walls</i>	14 Plumb St Blayney	24/03/2026	20,000.00
2025/0080/1	17/02/2026	Calare Civil Pty Ltd	Erection of a Dwelling	13 Selwyn St Barry	19/03/2026	<i>Modification</i>
2026/0010	20/02/2026	Ryan Dalley	Erection of a Retaining Wall	4 St Vincent Welsh Way Blayney	24/03/2026	25,000.00
2026/0012	24/02/2026	Fernleigh Drafting	Erection of a Shed with a Bathroom	25 Loquat St Mandurama	24/03/2026	62,299.60
2025/0008/1	09/03/2026	Barnson Pty Ltd	Subdivision and Childcare Centre	99 Forest Reefs Rd Millthorpe	12/03/2026	<i>Modification</i>
2026/0017	12/03/2026	Natalie Sue Degabriel	Erection of a Retaining Walls	9 Castle Vista Blayney	25/03/2026	8,500.00
2025/0090/1	20/03/2026	Bassman Drafting Services	Erection of a Dwelling	6 Starr Place Blayney	23/03/2026	<i>Modification</i>
					Total	\$3,927,113.70

2. Applications currently under assessment

DA NUMBER	APPLICATION DATE	APPLICANTS NAME	APPLICATION DESCRIPTION OF WORK	PROPERTY ADDRESS	VALUE
2024/0007/1	05/01/2026	Green Gold Energy Pty Ltd T/A Green Gold Solar	Installation 5MW solar farm including solar array, inverter station, security fencing, temporary construction facilities and new powerline connection to adjacent Essential Energy infrastructure.	269 Marshalls Lane Blayney	<i>Modification</i>
2025/0044	13/06/2025	Tina Alexandra	Retail	9 Pym St Millthorpe	10,000.00
2025/0061	31/07/2025	EDPR Australia Pty Ltd	Solar Farm	180 Gregghamstown Rd Blayney	17,930,694.00
2025/0071	11/09/2025	Anthony Daintith Town Planning	Ten (10) Lot Subdivision	4070 Mid Western Hwy Blayney	
2025/0089	11/11/2025	Richard Mark Southwell	Erection of a Dwelling and Detached Garage	53 Crowson St Millthorpe	879,917.00
2026/0005	03/02/2026	Southwell Design And Drafting	Alterations and Additions to Existing Dwelling	785 Three Brothers Rd Moorilda	895,290.00
2026/0006	05/02/2026	Jordon Bill Little	Manufactured Home & Shed	117 Garland Rd Lyndhurst	290,000.00
2026/0008	10/02/2026	Currajong Pty Lty	Erection of a Dwelling	1 Burke St Lyndhurst	528,448.00
2026/0011	24/02/2026	Calare Civil Pty Ltd	Erection of a Dwelling	136 Gregghamstown Rd Blayney	350,000.00
2026/0013	03/03/2026	Currajong Pty Lty	Erection of a Dwelling	43-45 Pascoe St Neville	536,982.99
2026/0014	09/03/2026	Jaylene Amelia Coughlan	Recreation Facility (Indoor)	180 Marshalls Lane Blayney	90,000.00
2026/0018	12/03/2026	Mrp Health Services Pty Ltd	Health Services Facility (Medical Centre)	29 Adelaide St Blayney	100,000.00
2026/0019	19/03/2026	Jason Wesley Taylor	Erection of Shed	651 Forest Reefs Rd Forest Reefs	38,050.00
2026/0020	20/03/2026	Calare Civil Pty Ltd	Erection of a Dwelling	26a Adelaide St Blayney	467,700.00
2026/0022	24/03/2026	Currajong Pty Lty	Erection of a Dwelling	8 Hawke St Millthorpe	250,000.00

2026/0023	26/03/2026	Southwell Design And Drafting	Erection of a Shed	101 Richards Lane Millthorpe	49,500.00
2026/0024	27/03/2026	LFB Resources NI	Geotechnical Drilling	44 Fleetwood Lane Kings Plains	30,207.10
				Total	\$22,446,789.09

Matters to be dealt with in closed committee

In accordance with the Local Government Act (1993) and the Local Government (General) Regulation 2021, in the opinion of the General Manager, the following business is of a kind as referred to in Section 10(2) of the Act, and should be dealt with in a part of the meeting closed to the media and public.

21) SALE OF INDUSTRIAL LAND (EOI 2/2026)

This matter is considered to be confidential under Section 10A(2) (di) of the Local Government Act, as it deals with commercial information of a confidential nature that would, if disclosed (i) prejudice the commercial position of the person who supplied it.